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World Business Newspaper

MONDAY JANUARY 30 1995

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Fighting escalates in Peru-Ecuador border dispute

Peruvian troops with mortars and helicopters launched a "massive offensive" against Ecuadorian forces in an Amazon jungle, Ecuador said yesterday. The conflict flared last week over a longstanding border dispute, and yesterday the presidents of Bolivia, Colombia, Panama and Venezuela appealed to the combatants to stop fighting and resolve their territorial dispute peacefully. Ecuador said 23 troops were killed in clashes on Saturday. Background, Page 6

Hong Kong airport contract awarded: A five-strong consortium of two British, one Chinese and two Japanese companies has won the HK\$10.1bn (£1.7bn) contract to build the passenger terminal for Hong Kong's new airport. Page 16

Passengers prepare for action over cruise: Some passengers who travelled on the QE2's Christmas cruise from England to the US have taken the first steps in a planned action against Cunard, the liner's owner. They are demanding a fare refund plus damages for mental stress, physical injuries and impaired health. A law professor who was on the cruise has said claims could total \$62m. Page 16

Record sales for Texas Instruments: The US electronics and chip manufacturer reported record sales and earnings for last year. Full year revenues totalled \$10.3bn, up 21 per cent from 1993. Page 19

Russia derides Dudyayev threats: Russia said Dzhokhar Dudyayev had lost touch with reality after the separatist leader threatened to spread the Chechen war to Russian cities. Russia continued its bombardment of Grozny, the Chechen capital.

Ten die in gold mine clashes: Ten South African miners were killed and more than 60 injured when rival gangs clashed at a gold mine in Orange Free State over the weekend. Anglo American Corporation said mine security officers fired rubber bullets to separate the rival gangs, but police had not been called in. Page 6

Austrian politician quits: Peter Maritz, general secretary of Austria's ruling Socialist party and its parliamentary defence spokesman, resigned after being implicated in a bribery scandal. Page 2

Sierra Leone calls for calm: Sierra Leone urged foreigners not to panic after several western governments had advised their nationals to consider leaving following a spate of rebel kidnappings.

Death sentence for drug dealers: Twenty three heroin dealers were executed in a single day after public trials in Guizhou, southwest China, the province's newspaper said.

Sony of Japan predicts double-digit growth in its European operations this year thanks to strong sales of such items as CD-ROMs, televisions and video recorders. Page 19

Saatchi spurned over top job: Saatchi & Saatchi stepped up the search for a possible replacement for Maurice Saatchi after former Reed Elsevier co-chairman Peter Davis made it known he was not interested in the chairmanship of the troubled advertising group. Page 19

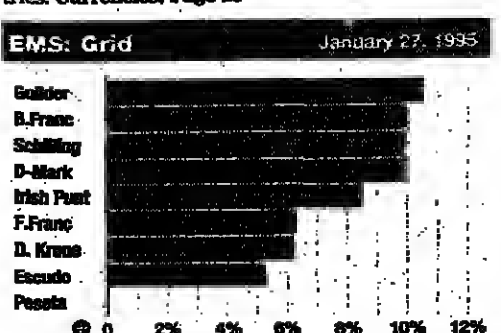
Israel presses PLO: Israel extended its closure of the West Bank and Gaza for a further week and urged the Palestine Liberation Organisation to use an iron fist against Islamic guerrillas in exchange for a long-delayed Israeli troop withdrawal from occupied land.

Ugandan troops dig in: Ugandan troops are digging in on their frontier to stop fighting spilling through after an escalation in the bush war in neighbouring Sudan.

Bihac under heavy shelling: Croatian Serb and allied rebel Muslim forces shelled the north of the Bihac enclave southeast of Velika Kladusa, a UN spokesman said. Bosnian Muslims, Serbs and Croats signed a four-month ceasefire on New Year's Eve which halted fighting in most of Bosnia except for the Bihac enclave.

Truck sparks nuclear alert: Lithuanian experts are investigating a truck that triggered radiation alarms on the border between Belarus and Lithuania. The truck, of a type widely used by the former Soviet military, was found to be carrying tungsten under a false floor.

European monetary systems: The spread between the safe haven currencies at the top of the EMS grid and the Spanish peseta at the bottom remained around 10 per cent last week. The French franc joined the list of ailing currencies as rumours about illegal funding, involving the prime minister, drove the franc to a 14 month low. The D-Mark continues to benefit from the flight to quality amid political uncertainty in a number of European countries. Currencies, Page 25



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the system. Most of the currencies are permitted to fluctuate within 15 per cent of agreed central rates against the other members of the mechanism. The exceptions are the D-Mark and the guilder which move in a 2.25 per cent band.

Currency	Symbol	Rate	Currency	Symbol	Rate
Austrian	Schilling	13.7603	Irish	Punt	7.87564
Belgian	Franc	40.3399	Italian	Lira	2036.27
British	Pound	163.637	Japanese	Yen	163.637
French	Franc	66.6359	Spanish	Peseta	166.6359
German	Mark	100.000	Swiss	Franc	7.20
Greek	Drachma	200.484	Portuguese	Escudo	200.484
Spanish	Peseta	166.6359	Swedish	Krona	10.46
Swedish	Krona	10.46	Swiss	Franc	7.20
Swiss	Franc	7.20	Turkish	Lira	16.3637
Turkish	Lira	16.3637	Ukrainian	Hryvnia	16.3637
Ukrainian	Hryvnia	16.3637	US	Dollar	1.00
US	Dollar	1.00	Yugoslavian	Dinar	16.3637
Yugoslavian	Dinar	16.3637			

Major attacked as 'hostage' to Eurosceptics

By John Kampner, Westminster Correspondent

Lord Howe, the former foreign secretary, has launched a stinging attack on British government policy towards the European Union and called on the pro-Europeans to mount a rearguard action in the cabinet.

In an article in today's Financial Times, Lord Howe says Mr John Major, the prime minister, has become a hostage to the Eurosceptics, and has taken a tougher stand against Europe purely to entice the nine rebels

back into the Conservative parliamentary party. Lord Howe's comments reflect a deepening of divisions within the Tory party after a weekend of recriminations on both sides which has again cast a pall over Mr Major's hopes of re-establishing unity.

British foreign policy, Lord Howe says, is being "dragged into a ghetto of sentimentality and self-delusion". Mr Major should have achieved a cross-party consensus on Europe and not sought "the non-existent unity of a single party".

A multi-speed Europe, with Britain excluded from the heart of decision-making, would be a "national tragedy of huge proportions", he argues.

In a clear call to the pro-Europeans - notably Mr Douglas Hurd, the foreign secretary, and Mr Kenneth Clarke, the chancellor - to wrest back the initiative, Lord Howe urges "those who remain in John Major's cabinet" to ensure that the "hard core solution" does not prevail. Mr Major, whose recent statements have heartened the Eurosceptics, has made clear he will

block any moves at next year's European intergovernmental conference that might have constitutional implications for Britain.

That message was reinforced yesterday by Mr Michael Portillo, the employment secretary and chief standard-bearer of the Conservatives' Eurosceptics. Mr Portillo said the cabinet had agreed "unanimously" at its session last Thursday to plan a strategy for the conference under which Britain would use its veto in three instances: if the right of veto itself were challenged; if

attempts were made to change majority voting rights in the EU council to Britain's detriment; and if the European parliament were given additional powers.

Speaking from the world economic forum at Davos, Mr Portillo told Sky News: "There is no difference between me and the rest of the cabinet. There is no difference between me and the majority of the Conservative party."

It is claims by Eurosceptics to hold the centre ground in the debate within the Tory party that particularly infuriate the pro-

Europeans. Mr Portillo was responding to a speech by Mr Jacques Santer, the new European Commission president, who made clear that the rights of countries to veto EU legislation should be limited. Mr Hans van den Broek, the EU's external affairs commissioner, said any increase in Britain's use of the veto was unacceptable.

Santer calls for security co-operation, Page 4
A better European policy for Britain, Page 14

Trade split looms as US-China talks on copyright stall

By Tony Walker in Beijing

China and the US are heading for a damaging trade rift over intellectual property rights violations unless Beijing agrees to last-minute talks in Washington by February 4.

The two sides failed, after nine gruelling days, to agree at the weekend on steps to curb Chinese piracy of compact and laser discs and computer software. "The US is threatening sanctions on some \$1bn worth of Chinese imports under section 301 of the trade act if no agreement is reached by the deadline."

China has not yet accepted a US invitation to continue discussions in Washington, but an official said the two sides had made progress and that negotiations were not yet at an impasse.

Beijing blamed the US for the failure of the talks to reach a conclusion, but a Ministry of Foreign Affairs spokesman said: "We still hope that the two sides will adopt positive measures and settle the intellectual property dispute at an early date through equal and friendly consultation."

US officials were mildly encouraged by the somewhat conciliatory tone of the Chinese statement.

In Washington, Mr Mickey Kantor, the US trade representative, said: "If there is not agreement by February 4, I will authorise publication of a final list of Chinese imports that will be subject to 100 per cent tariffs." In the event of sanctions, Beijing has threatened to suspend talks with US companies on joint ventures. It has also said it would impose tariffs on imports of US cassette tapes, compact discs, cigarettes, alcoholic drinks and cosmetics.

China and the US have been locked in negotiations for months over the piracy issue, with the US entertainment and information industry claiming that it is losing about \$1bn a year through rampant Chinese counterfeiting.

Mr Kantor said the US was "looking for real and concrete action". US officials have identified 29 factories in China's southern regions engaged in piracy and Washington is demanding that China either

close the pirate institutions or oblige them to shut down production lines for counterfeit items such as compact and laser discs.

US officials have been seeking immediate action against violators and an improvement in the operation of the legal system that would enable companies to seek redress against pirates.

An official Xinhua report said that "consensus was reached" on many issues in the Sino-US discussions. "However, the US side put forward one new demand after another, some of which are not within the scope of the protection for intellectual property rights."

Among issues discussed were patents, trade marks, copyright, protective customs measures at China's frontiers, and the setting up of a special task force to "crack down on the violation of intellectual property rights". The International Federation of the Phonographic Industry estimates that China produced 75m pirate CDs last year, 70m of which were exported.

Foreign banks in Beijing, Page 17

Wellcome counters Glaxo bid with drug launch

By David Blackwell in London

Wellcome, the UK pharmaceutical group, will step up its resistance today to the \$9.2bn bid from drugs industry rival Glaxo with the launch of a new drug just days after regulatory approval.

Wellcome is also understood to be bringing the announcement of its 1994 results forward from March to the end of this week, and to be working on valuations of the group that will show it has been undervalued by Glaxo.

The new drug is Valtrex, a herpes virus treatment that received its first approval - from the UK and Ireland - late last week. Mr John Robb, chairman and chief executive, believes that new drug approvals will add to Wellcome's attractions to potential bidders.

Wellcome is looking for a white knight - a friendly alternative bidder - following a commitment by the Wellcome Trust, owner of nearly 40 per cent of its shares, to accept the Glaxo bid. The company recognises that it cannot retain its independence, but claims the Glaxo offer does not maximise shareholder value.

Under 'Takeover Panel' rules, Glaxo has until February 20 to send its offer document to shareholders.

Continued on Page 16

Hungary finance minister leaves over slow reforms

By Virginia Marsh in Budapest

Mr Laszlo Bekesi, the Hungarian finance minister and architect of the Socialist party's economic reform programme, has resigned after losing a long battle with government hardliners over control of privatisation.

His resignation casts further doubt on the government's commitment to privatisation and economic reform. It comes just two weeks after the sacking of another prominent reformer, Mr Ferenc Bartha, the privatisation chief, and a two-month delay in naming a new central bank governor. Mr Bekesi resigned on Saturday after failing to convince the prime minister and other party leaders to allow the finance ministry to keep control of privatisation.

Mr Bekesi's resignation is a further blow to an already divided governing coalition. Many in the Alliance of Free Democrats, the liberal junior partners, are unhappy with the government's leftwing direction and the autocratic style of Mr Gyula Horn, the Socialist prime minister.

The appointment of Mr Bekesi, on the liberal wing of the Socialist party, as finance minister was an important factor in persuading the Free Democrats to form a coalition last July with the Socialists, the former communists.

Mr Ivan Peto, president of the Free Democrats, told Hungarian

Radio: "It is not just a minister who has resigned but the person whose name has been synonymous with the government's economic policy... I am alarmed."

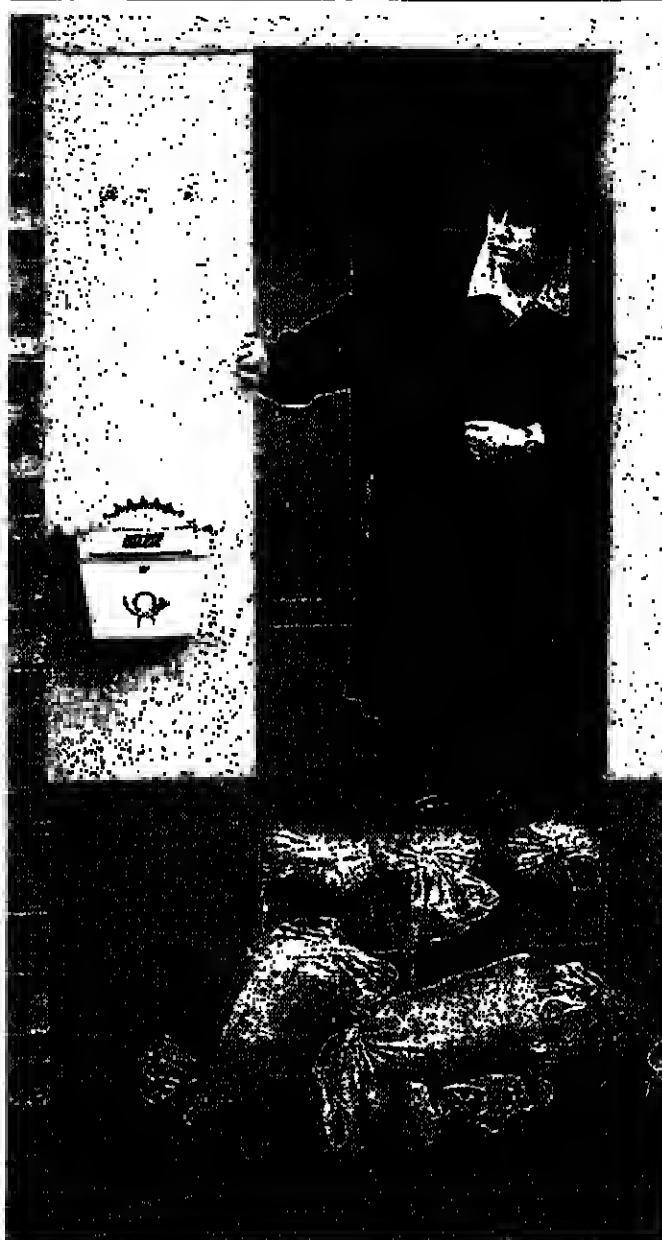
He warned the cabinet against modifying the reform programme. Mr Bekesi's unexpected departure was greeted with dismay by foreign investors, already unnerved by Mr Bartha's dismissal and delays in privatisation and other promised market reforms.

One western investment banker said yesterday: "This is the worst possible signal at the worst possible time. I am really beginning to wonder where the government is leading this country and if it has any idea of the consequences."

Investors said the resignation made it even less likely the government would achieve this year's privatisation revenue target of \$1.2bn - due to come mainly from the sale of stakes in energy companies - and would further unsettle capital markets.

Mr Horn said at the weekend that the government's clear aim remained the acceleration of privatisation. But Mr Bekesi, in explaining his resignation which will take effect from March 1, said the government had changed its strategy and that privatisation was not moving in the direction envisaged in a draft bill due to go before parliament this week.

Rain brings further chaos to western Europe



Death toll mounts as more floods are forecast

A woman trapped by floods in her home in Dinant, Belgium, yesterday, waits for rescue workers to bring her some food.

Three people died in accidents caused by severe weekend flooding in Belgium and officials said that with more rain forecast flood levels on the river Meuse, which runs through Dinant, could exceed a record set in 1993. The weekend fatalities brought the country's death toll in the last few days to six.

Heavy rains have continued to bring chaos and death to many parts of western Europe, with two people dying in Germany and a German motorcyclist being drowned in Luxembourg.

Officials yesterday said water levels in the southern Netherlands, western Germany and Belgium had stabilised overnight but predicted the floods would get much worse over the next few days.

In the Netherlands the authorities were trying to prevent a repeat of the flooding which hit the country in December 1993 which forced the evacuation of 8,000 people. In France, where 16 people have died, hundreds were evacuated from their homes in Charleville-Mezieres on Saturday when the Meuse burst its banks. About a third of the small Normandy coastal resort of Ouistreham was reported flooded. Business travel, Page 11

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NEWS: EUROPE

French republicans opt for an outsider

Balladur wins the ballot, writes Andrew Jack

The vote was counted and unequivocal, the crowd was cheering, the posters flapping. Only one thing was missing at the Republican party congress to select its candidate for the French presidency: the victor himself.

Mr Edouard Balladur, the prime minister and front-runner in the race for the Elysée Palace, overwhelmingly won his endorsement this weekend. But while the Parti Republicain (PR) made its widely predicted choice in a conference centre outside Lyons, Mr Balladur was speaking in Paris - to members of his own party, the RPR.

While political parties in many countries might find the idea of choosing someone from outside their own ranks rather strange, in France things can happen in reverse. The PR went as far as supporting non-members more strongly than its internal candidates.

So Mr Balladur received 93.4 per cent of the 2,201 votes cast by PR representatives around the country, while in second place - with 4.1 per cent - was

Mr Jacques Chirac, the former prime minister who is his ally turned arch-rival in the presidential race, who was until recently head of the RPR.

That left the PR's own Mr Charles Millon, a deputy in both the national and regional assemblies, to scrape just 2 per cent of the votes, or 41 ballots. His only compensation was to beat the Euro-sceptic Mr Philippe de Villiers, a former PR member now standing on his own behalf, who received only 0.5 per cent.

The endorsement also cuts away potential support from Mr Raymond Barre, the former prime minister and previous presidential contender, who is allied with the UDF, the coalition of centre-right parties of which the PR is the largest component with 107 deputies. He may yet run again this year.

The selection was not unmarked by battle. Mr Millon repeated his previous warning that selecting a candidate from outside the PR would destroy the UDF coalition. He said that voting for Mr Balladur - who

has given little indication of his campaign platform - was like "signing a blank cheque". Hecklers in the crowd responded by shouting "0.5", suggesting the proportion of the national vote Mr Millon would win.

More in a spirit of self-preservation than an attempt to proselytise the gathered party faithful, Mr Alain Madelin, the enterprise minister, explained his endorsement of Mr Chirac. He said France needed "radical" reform, not the "continuity" of Mr Balladur. "The French are more courageous. They need to be led, not mothered," he said.

Some in the crowd responded by yelling "81", a reference to the year of Mr Chirac's defeat in the race which brought the socialists to power under President François Mitterrand for the first of his two seven-year terms.

The divisions were all well symbolised by the PR logo on the conference stage - two arrows pulling in opposite directions, the dominant one to the right.

There again, PR, which was



Edouard Balladur: won unequivocal endorsement

founded in 1977 by Mr Valéry Giscard d'Estaing, the former French president, has long been wracked with internal fighting, so much so that Giscard himself is no longer in evidence following a fall-out with Mr Gerard Longuet, president of the party.

Mr Longuet was a minister

of industry until he resigned when placed under examination by magistrates late last year, as part of an investigation into illegal party financing. He called for an end to feuding, urged changes on the party and backed the selection of its own candidate in the next elections.

he was never happier in a job than when agriculture minister in 1973 he clearly means it.

Gone, however, is his old rhetoric against the trade restrictions on European agriculture.

This is one battle he is not reopening with Mr Balladur, whose government eventually accepted the Gatt deal. But there is still an anti-American vein to be tapped.

In calling for new measures to improve further France's position as the world's second largest agricultural exporter, he was a cheer for declaiming: "Let's not abandon the monopoly of 'green power' to the US."

Nordic nations reaffirm ties after EU link

The Nordic countries plan closely to co-ordinate their policies on the European Union under an agreement reached between the prime ministers and foreign ministers of the five nations yesterday, writes Hilary Barnes in Copenhagen.

The leaders also stressed the importance of Nordic relations with the Baltic Rim countries and the Barents Sea-Kola peninsula areas in the far north.

The Nordic summit in Copenhagen was called by Mr Poul Nyrup Rasmussen, Danish prime minister, to discuss the future of Nordic co-operation following the decision of Finland and Sweden to follow Denmark into the EU. Norway and Iceland remain outside the Union.

A key concern at yesterday's meeting was to avoid the isolation of Norway, where the electorate voted against EU membership in last November's referendum.

Although it is not a member of the EU, Norway is a part of the single market through the European Economic Area agreement, and this, said Mrs Gro Harlem Brundtland, the Norwegian prime minister, meant that "the agenda is the same for all of us".

According to a communiqué issued after yesterday's meeting, the summit agreed on the need for early consultations on important European political issues in order to arrive at common positions, where this was appropriate, and to identify differences at an early stage.

Institutionalised co-operation on European issues may raise hackles in the southern member states of the EU, where there have been long-standing worries that a Nordic bloc will tilt the balance of influence against the interests of southern Europeans.

EUROPEAN NEWS DIGEST

Austrian MP quits in scandal

Mr Peter Maritzl, general secretary of Austria's ruling Socialist party and its parliamentary defence spokesman, resigned all his posts yesterday after being implicated in an alleged arms kickback scandal. Mr Maritzl, 47, said in a statement that he was resigning after the Austrian media painted him as a co-conspirator in a plot to take commission from a multi-million-dollar arms deal for his party and for its junior coalition partner, the conservative People's party (ÖVP). The ÖVP's defence spokesman, Mr Hermann Kraft, resigned on Wednesday after a weekly magazine said it had a tape recording of him making the proposal to Mr Maritzl in February 1994. The magazine published on Thursday what it said was a transcript of Mr Kraft's suggestion to Mr Maritzl to accept \$6.5m commission on a possible deal with British Aerospace to supply army helicopters. No deal has been concluded. The affair sparked calls from the opposition Greens, Liberals and Freedom party for a special session of parliament. Reuters, Vienna.

Spain raises target for cuts

Mr Pedro Solbes, Spain's finance minister, has raised government estimates of spending overruns but plans to rein in government expenditure. The figure for higher spending and the delay in checking it was criticised yesterday by Mr José María Aznar, the conservative opposition leader, who said the government risked losing the confidence of overseas investors. Mr Solbes, who is attempting to wrestle down the budget deficit from a forecast 5.7 per cent of GDP in 1994 to 5.9 per cent this year, said at the weekend that he wanted spending cuts of Ptas500bn (\$4.2bn), more than 3 per cent of the government's planned expenditure this year, in order to keep to the deficit target.

Last week the finance minister had said the mini-budget would involve cuts of Ptas400bn, of which Ptas150bn would offset additional requirements created by higher interest rates since the beginning of this year. In addition to increased debt servicing charges, Mr Solbes has identified spending overruns during January in the health service and in central government transfers to local authorities. The finance ministry's decision to revise the overrun figure upwards undermined agreement on spending cuts and resulted in the mini-budget being postponed until Friday. Tom Burns, Madrid. Between a rock and a hard place, Page 15.

Judge to quiz Alcatel chief

The magistrate leading an investigation into alleged malpractice and abuse of corporate funds at Alcatel Alsthom, the French transport, telecoms and engineering group, has been authorised to question Mr Pierre Suard, the chairman, about work done at his residence in the Neuilly suburb of Paris.

Mr Jean-Marie d'Huy, the magistrate, has been investigating the financing of security and renovation work at the properties of Mr Suard and another senior executive. The investigation stems from a separate probe into allegations that Alcatel overbilled France Télécom, one of its principal clients, for telecommunications equipment.

In July last year Mr d'Huy placed Mr Suard under investigation concerning building and security work at his former residence in Boulogne-Billancourt in western Paris. The Alcatel chairman denies any wrongdoing over either the building work at his residences or in the company's dealings with France Télécom. He has complained about breaches of judicial secrecy concerning the investigations, which contributed last year to a sharp fall in the company's share price. John Ridding, Paris.

Paul Lichtenberg: banker

Mr Paul Lichtenberg, one of Germany's leading post-war bankers, has died at the age of 88. As chairman of Commerzbank - the third largest of the big three Frankfurt-based commercial banks - he played an important role in its development in the 1970s, later returning after his retirement to help it recover from the effects of a mistaken judgement about interest rate trends. Born in Bonn, the son of a banker, Mr Lichtenberg spent all his working life at the bank. He joined the managing board in 1953 and became chairman in 1969. As well as his powerful position in west German banking, he exercised considerable influence in industry. He played an important part in the restructuring of GHH, the industrial concern now known as MAN.

It was while he headed the bank that it moved its headquarters from Frankfurt to Düsseldorf. He also developed the mortgage banking activities of Commerzbank, and devoted considerable attention to capital markets. He stepped down from the management board in 1976 to head the supervisory board. But he was soon back. Under his successor, Mr Robert Dhom, Commerzbank had wrongly forecast the way interest rates would move and fell into losses; in 1980 it paid no dividend. After Mr Dhom left, Mr Lichtenberg again took the chairman's role for a short while. He then found an equally tough successor, Mr Walter Seipp.

Chirac attempts a Norman conquest

The presidential contender shrugs off setback on a foray into country, writes David Buchan

Republicans-for-Chirac are scarier than hens' teeth in the Norman countryside. So, on his weekend presidential campaign swing into Normandy, Mr Jacques Chirac made the most of two Republicans - Mr Yves Bonnet, the local MP for Cherbourg, and Mr Alain Madelin, the Balladur government minister who was vainly fighting the Chirac cause down in Lyons.

Already suffering the indignity of seeing much of the RPR Gaullist party that he led for two decades declare for Prime Minister Edouard Balladur, Mr Chirac had the extra blow this weekend of the Republicans -

the largest component of the centre-right UDF federation - massively endorsing the premier at their Lyons congress.

Republican dissidents such as Mr Bonnet are therefore all the more treasured by the Chirac campaign.

Why is he pro-Chirac? "Because he is a statesman, and I want a statesman's hand on France's nuclear button", he replies.

Nuclear issues are important to the Cherbourg peninsula which harbours the La Hague

nuclear reprocessing plant. France's nuclear weapons are also the intended guarantee that the country will not need to be liberated again - and, of course, Normandy is liberation territory par excellence.

But, for all the references in his speech to 1944 and General de Gaulle's return to France, and to 1958, the year of the general's advent to power, Mr Chirac gives the impression of identifying rather more with de Gaulle in 1940, when all the

odds were stacked against him.

But at least he has much of the farm vote with him, as was clear at a Friday night rally in St Lô, where farmers formed about half the 2,000-strong crowd, and at smaller meetings the following day. It may seem strange that someone who has been mayor of Paris for the past 17 years feels so evidently comfortable in a farmyard. But Mr Chirac is also a deputy for the Corrèze in the south-west of the country, and when he

German ex-communists agree to modernise

By Judy Dempsey in Berlin

East Germany's reformed communist Party of Democratic Socialism yesterday secured support to become a modern Germany-wide left-wing party.

After three days of bitter polemics between the moderates led by Mr Lothar Bisky, who was comfortably re-elected as chairman, and the old-style Stalinist Communist Platform, led by Ms Sahra Wagenknecht, the party agreed on a five-point programme. This is anchored on a commitment to pluralism, as well as co-operation with other left-wing parties in its attempt to share power at state level.

The PDS already supports the minority Social Democratic-led coalition government in the eastern state of Saxony-Anhalt.

The governing Social Democratic party (SPD) in the German state of Hesse wants the controversial "solidarity" income tax surcharge scrapped, a move likely to prove popular among voters who go to the polls to elect a state parliament on February 19, writes Judy Dempsey. Mr Hans Eichel, the prime minister of Hesse, who governs in coalition with the environmental Green party, said he would try to have the tax abolished through the Bundestag, Germany's upper house, which is dominated by the SPD and its coalition partners. The 7.5 per cent surcharge on taxable income was reintroduced on January 1 to

finance the high costs of German unification. Mr Theo Waigel, the finance minister, said the tax might be phased out by 1998. Mr Eichel, addressing a federal meeting of workers' councils in Frankfurt at the weekend, said the tax was damaging Germany's competitive edge, particularly since a range of other taxes had been increased last month. The SPD is determined to tap the tax issue in the run-up to the elections, the first state poll since last October's federal elections in which Chancellor Helmut Kohl's governing Christian Democratic-led coalition had its majority cut to just 10 seats.

There are so many in the party who treat the PDS as a home. Many of these are former SED (communist party) members. They cannot understand why we want to modernise the party and why we are so critical about the past," said Mr André Brie, the party's main strategist. Their passivity and reluctance to see the PDS

as anything different from the SED, was hindering the party's plans to modernise.

"The party is still a protest party as well as a party for the old nostalgics," said Mr Brie.

Between now and the next election due in 1998, the PDS wants to establish contacts with Bündis 90, the east German citizens movement which

has joined with the west German Greens even though the former loathes the PDS, seeing it as a repository of old communists. Over 95 per cent of the PDS's membership are former SED cadres. "We have to seek co-operation with liberal and left wing groups because we cannot get power or influence alone," said Ms Dagmar Albinus, a delegate from the state of Mecklenburg-Vorpommern.

The PDS also wants to put down roots in west Berlin and other parts of west Germany as security against falling membership in the east. To achieve this, however, the PDS has to attract younger members whose memory is not rooted in the SED or 40 years of communist rule. "It's the youth we need," said Ms Albinus. "They have the energy and the ideas."

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NEWS: EUROPE

Rifkind backs bigger Nato that keeps military might

By Bruce Clark,
Diplomatic Correspondent

Mr Malcolm Rifkind, UK defence secretary, will call today for an enlarged and combat-ready Nato which would avoid creating new divisions or alienating Russia.

In a speech to the Royal Institute of International Relations in Brussels, he will give a taste of London's position in the forthcoming debate among Nato's 16 existing members about procedures for expanding the group.

Nato has promised to present the results of this debate to would-be members by the end of the year, possibly sooner. Poland, Hungary, the Czech republic and Slovakia

are seen as prime candidates for entry, while Romania, Bulgaria and the Baltic states are also keen.

Although Britain was initially cautious about Nato enlargement, Mr Rifkind will stress today that London is fully aligned with Washington and Bonn in supporting that project - so long as it does not dilute Nato's defence capacity or its military structure.

UK officials are also warning that the first wave of newcomers to Nato must not be allowed to veto others, and insisting that the need to find a place for Russia in Europe's security order is undiminished. One possible way to meet this need, the officials say, could be

a new treaty between Moscow and the western allies.

Mr Rifkind's commitment to retaining the alliance's military structure - in which Britain plays a pivotal role - amounts to a quiet rebuff to any German politicians who want to enlarge Nato quickly, as a political gesture, while worrying about the operation effects later.

Germany has called for Nato expansion and European Union enlargement to go hand in hand. British officials - keen to demonstrate the sincerity of their conversion to the cause of a larger Nato - argued that some countries could join the Atlantic alliance before the EU.

Despite his insistence on retaining military structures, Mr Rifkind is expected to emphasise that the ultimate responsibility for defence must lie with the nation state - as opposed to any supra-national political entities, such as the European Union, its commission or legislature.

A team of experts - commissioned by the EU's external affairs chief, Mr Hans van den Broek - called last week for the creation of a European intervention force of up to 200,000 soldiers.

However, Britain remains sceptical of any proposal for collective security that fails to involve the US in the defence of Europe. After a period of uncertainty, London is

increasingly confident that Bonn, and above all Washington, share its ideas on the importance of the transatlantic link.

London's views on the need for a US presence in Europe have been hardened by growing uncertainty over Russia's future of Russia. The fighting in Chechnya and political ferment in Moscow, have prompted a vigorous debate among US policymakers over developments in Russia.

As Mr Douglas Hurd, the foreign secretary, made clear recently, it is no longer taken for granted that political and economic reform in Russia will have a happy ending. A wide range of scenarios is thought possible including a slide

into authoritarian nationalism.

This outcome - described by Mr Hurd as a mixture of Stalin and the "double-headed eagle" of Tsarism, is seen by UK officials as less likely than several others: there could be a prolonged period of power struggle between various political forces with no clear victor, or a reversion to internal authoritarianism combined with a restrained stance in foreign affairs.

In any case UK officials say they are determined not to prejudice the chances of enlightened forces winning out in both domestic and foreign policy. "Now of all times, we don't want to send a message that we have written Russia off," said one senior official.



Malcolm Rifkind: UK fully aligned with Washington and Bonn

Reformers seek to salvage market reforms in aftermath of Chechen war

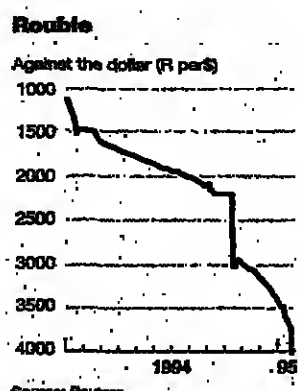
Russia considers fixed rouble rate

By Chrystia Freeland
in Moscow

A senior Russian minister said the government was considering a fixed exchange rate to prop up the faltering Russian economy.

Mr Anatoli Chubais, deputy prime minister and the senior economic reformer in the cabinet, said on Friday that a fixed exchange rate, unlikely to be introduced for at least three months, was one possibility being studied by the government's reform team.

He said that a fixed exchange rate would be "a demonstration of the stability of the Russian financial system". His comments are part of a broader effort by liberals in the government to salvage market



Source: Reuters

reforms in the aftermath of the Chechen war.

However, Mrs Tatiana Paramonova, the acting chairwoman of the central bank,

said last week that treasury bills issued by the Ministry of Finance threatened further to destabilise the rouble, which fell to historic lows last week. Mrs Paramonova warned that the treasury bills "could lead to stronger inflationary pressures, and in the long term, divert investment from the private sector and thus lead to a continuation of the economic crisis".

Mrs Paramonova's warning highlights the fragility of the Russian government's attempt to bring macro-economic stabilisation to an economy which has not yet been fundamentally restructured.

One of the keystones of the government's stabilisation programme has been its pledge that the government will no longer finance its deficit by

borrowing from the central bank. This practice, which amounts to printing money, was one of the principal causes of Russia's runaway inflation last autumn.

Over the past two months, Mrs Paramonova has stuck to a tight monetary policy, earning praise from western economists. But, instead of borrowing from the central bank, the government has covered the deficit with treasury bills issued by the Ministry of Finance.

However, market scepticism about the government's ability to maintain tight fiscal and monetary policy has driven up the cost of treasury bills for the government. Last week, the Ministry of Finance was forced to pay annualised 300 per cent yields on three month

treasury bills. Even with these high returns, recent treasury bill offerings have been under-subscribed.

Some brokers, concerned that much of the money raised from current treasury bill offerings is being used to pay off treasury bills sold in the autumn, have described the government bonds as "a pyramid scheme".

Mrs Paramonova's warning suggests that she shares the fears of western economists that, as the treasury bill pyramid becomes shakier over the next few months, the central bank could be required to step in and bail out the government. "By June, they will probably be forced to monetise the debt by printing money again, and inflation will rise," one western economist predicted.

Moscow in tripartite customs area move

Russia, Kazakhstan and Belarus moved closer towards the creation of a customs union during a weekend meeting of their prime ministers.

Mr Victor Chernomyrdin, Russian prime minister, Mr Akezhan Kazhegeldin, Kazakhstan's prime minister, and Prime Minister Mikhail Chirig of Belarus signed a package of documents setting out how the union is to be created. They agreed customs union should be in two stages, the first removing existing trade barriers and establishing a common trade policy towards other states. In the second stage, the three countries will abolish customs controls along their shared borders and create a single customs regime along their external borders.

"We created a strong nucleus for economic union within the CIS (Commonwealth of Independent States)", the Itar-Tass news agency quoted Mr Chernomyrdin as saying after the meeting.

Under the deal, all members of the planned system would have to unify their economic, monetary, foreign trade policies along the lines of market reform. The premiers said the customs union is open to other former Soviet republics.

Poland may face early elections over budget veto

By Christopher Bobinski
in Warsaw

Poland could face the prospect of early elections following a dissolution of parliament by President Lech Walesa, Mr Lech Falandysz, a top legal aide to the president said at the weekend.

Mr Falandysz was speaking before talks this week between the government and the president on filling the vacant posts of defence and foreign minister. The two sides have been deadlocked and the threat of dissolution of parliament from the president's camp could be designed to put pressure on the government.

The president might use a legal quibble to veto this year's budget at the end of this week, Mr Falandysz suggested. This would delay its passage past the deadline marking the end of the three-month period in which the budget has to be passed by parliament.

Failure to meet the three-month deadline would give the president grounds, his lawyers are arguing, to dissolve parliament and call new elections. The term of the present parliament, in which around two-thirds of the deputies are opposed to the president, ends in the autumn of 1997.

Mr Grzegorz Kolodko, Polish finance minister, yesterday accused President Walesa of jeopardising Poland's economy and its international image by questioning the state budget.

"By not signing the budget the president will make yet another mistake," Mr Kolodko said. "This would harm the interests of the Poland's economy and society as well as its international image." The finance minister indicated that Mr Walesa was not really concerned about taxes or the budget but was using them as a weapon in his war against the ruling leftist government and parliament.

Mr Walesa has accused the cabinet of Prime Minister Waldemar Pawlak of stalling economic reforms launched after the collapse of communism in 1989. Mr Pawlak and Mr Walesa are also at loggerheads over appointments to the vacant posts of foreign and defence ministers.

Mr Walesa has conducted a campaign against this year's budget which has been passed by parliament but which he has yet formally to approve. The president has managed simultaneously to support wage demands put forward by Solidarity-led public employees while opting for lower taxes.

Yeltsin 'involved in setting up oil exporter'

By Chrystia Freeland

Russian President Boris Yeltsin was personally involved in the establishment of a new, privileged exporter of oil, according to an industry newsletter reported today.

Today's issue of Weekly Petroleum Argus, a specialist newsletter, reported that Mr Yeltsin was directly involved in the creation last week of Russia's most recently formed oil exporter, Rostoplivo.

The allegation that one exporter has Mr Yeltsin's personal backing casts further doubt on promises by the Russian government earlier this year to liberalise oil exports. Genuine liberalisation of oil exports has been one of the central demands of the International Monetary Fund in its negotiations with Russia over a \$6.25bn standby loan.

The Russian government appeared to give in to IMF pressure earlier this month with a decree liberalising oil exports. But western economists and oil

companies have since raised concerns that the decree is being implemented in a manner which effectively preserves the old, regulated system of exports.

One of the major obstacles to true liberalisation of oil exports is the system of special exporters, a small group of licensed companies through which oil producers are required to sell their exports. Western economists are concerned that the system opens the door to corruption, because oil producers are required to woo the privileged special

exporters and the government officials who grant them their licences.

Petroleum Argus reported today that, rather than slashing the number of special exporters, as Russia had promised, a government commission last week increased the number to around 30.

According to Petroleum Argus, Rostoplivo's earnings have been earmarked to support Russia's cash-strapped defence industries, a lobby group behind the hardline faction which is fighting for influence on Mr Yeltsin.

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THE PERFECT MIX OF NEWS, BUSINESS AND ENTERTAINMENT

**By Guy de Jonquières
in Davos**

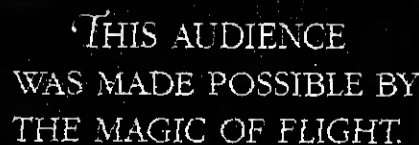
He said the EU must not depart from the path to economic and monetary union laid down in the Maastricht treaty, and that the achievement of a strong single currency would be one of the

he pledged that the EU would keep its market open, play a constructive role in the World Trade Organisation and accept no unilateral interpretation of world trade laws. See Observer

Among proposals advanced in the report are an international tax on foreign currency transactions. The commission also suggested charges on global resources such as flight lanes and sea lanes for shipping, user fees for ocean fishing areas and activities in Antarctica and parking fees for satellites in stationary orbit.


He said that those who feared that involving a wider range of governments in decision-making would produce deadlock need only ask how well the existing system was performing. "How can we expect the worldwide movement towards the principles of the open market to be completely credible as long as economic policy at the highest level excludes significant players?" he said.

The project would involve the establishment of information networks and technical research centres and the manufacture of standard low-cost producers.



But when he performs a concert in Tokyo, he always has a large, highly attentive audience.

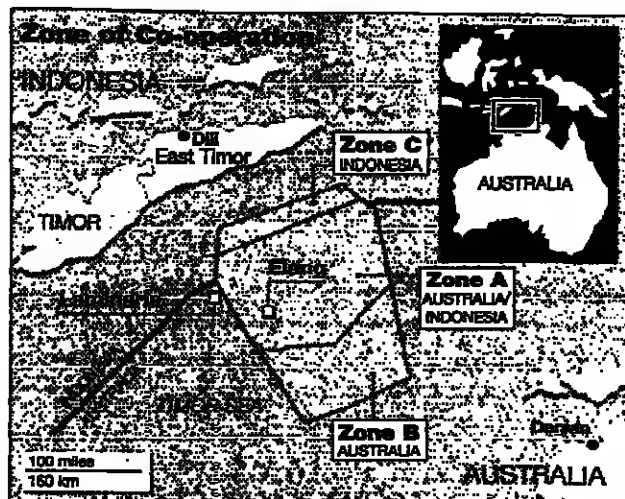
Michael is one of 12 extraordinary musicians who make up New York's Mostly Mozart Festival Orchestra. Every summer, they journey to Japan for a ten-day musical celebration. And as they and their listeners share in the genius of Mozart, they confirm something rather remarkable: that as different as we all are, we're also very much the same. The world is filled with fascinating people to visit, events to experience, places to explore.

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jetliners will fly about two million people
to thousands of destinations all over
the world.

At a meeting with bankers and investors, Mr Adeli played down concern over the recent decline in the value of the Iranian currency, the rial, rising inflation and Iran's record on servicing its debts.

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Oil muddies claims to Timor Sea

Nikki Tait on implications of a case starting at the Hague

Lawyers and academics representing the Portuguese and Australian governments are gathering at the International Court of Justice in The Hague for what has been described as one of the most important international law cases for years. At stake are potential oil riches.

The case, which opens today, centres on the Timor Gap treaty, agreed by Australia and Indonesia in December 1988 to reconcile their rival claims to a resource-rich area of the Timor Sea after Indonesia's invasion, and subsequent annexation, of East Timor in 1975.

While they had reached an earlier interim agreement on seabed boundaries, they had excluded the area to the south of East Timor because the region was under Portuguese sovereignty. Australia and Portugal had never done a deal.

The Indonesians wanted a seabed boundary that was based on nautical mile jurisdiction, in effect ensuring that the offshore area of maximum resource interest was in their hands. Australia, which acknowledged Indonesia's sovereignty over East Timor in 1973, objected. After much disagreement, the two nations shelved their differences and formed an innovative "zone of co-operation" (ZOC).

This comprised a 61,000sq km area, divided into three parts. The bit nearest to Timor would be exploited by the Indonesians; the reverse held true for the area closest to Australia. The central "A" zone, thought to be the most prospective and possibly containing a large oil field, was to be developed on a co-operative, revenue-sharing basis.

While Indonesia and Australia emerged satisfied, the deal was not acceptable to Portugal, which had colonised East Timor in the 16th century and was administering it under a UN mandate when Indonesia invaded. The Portuguese claimed that the treaty disregarded the fact that East Timor was not a self-governing territory and had not been given the opportunity to exercise its right to self-determination. Portugal's rights, and those of the East Timorese, had been violated, Lisbon said.

There was little point in the Portuguese suing Indonesia, which does not recognise the international court, but they decided that a case could be brought against Australia. The court is being asked to declare that Australia had no right to sign the treaty with Indonesia because the UN still recognises Portugal and not Indonesia as the administrative authority in East Timor. It is also asked to order payment of reparations.

Australia is expected to counter by claiming that the case is artificial because Portugal's real dispute is with Indonesia. It will probably be late 1996 before the court rules.

Portugal insists the matter is one of principle, not a pursuit of oil riches. It would like to see an influential international institution declare that the invasion of East Timor was, in the context of international law, illegal. It says specifically that it is not seeking to have

the treaty declared invalid.

But from the Australian oil industry's standpoint - and Indonesia's - the case could have big commercial implications. Since the treaty was signed considerable exploration activity has started in the Timor Gap. According to the Darwin-based authority which administers the ZOC, drilling began under the new arrangements in late 1991 and 16 wells have been sunk.

A year ago, the results did not look too promising. But in September Woodside Petroleum, the operator of Australia's North-West Shelf liquefied natural gas project, announced a big oil flow at its Laminaria-1 well, 12 miles outside the zone, and its shares surged. Analysts have suggested that the field could contain 200m barrels of crude - which, if confirmed, would make this the biggest discovery in the region since BHP's oil strike at the Jabiru well in the mid-1980s. Meanwhile, within the ZOC and on a BHP-operated permit area, two wells called Elang-1 and Elang-2 have flowed at 5,800 barrels a day and 6,080 b/d respectively. A third widest well, 10 miles away, has flowed at 8,100 b/d. As Mr David Beddall, Australia's federal resources minister, said last month: "There's no indication yet that it's Eldorado, but this year is a much better prospect than last".

In general, companies involved in the permit areas are reluctant to discuss publicly the implications of the court case - referring the matter to Canberra officials, or to the Australian Petroleum Exploration Association (APEA), a trade organisation. The former say blandly that Australia expects to win in the Hague. The latter suggests no one would have expended large exploration sums without being fairly sure that title was safe.

Some legal experts are not so sure. In a paper to an APEA conference last year, two lawyers at Sydney-based Phillips Fox suggested a ruling in Portugal's favour would leave the status of the permits granted by the joint authority "at the very least, questionable".

One possibility would be the freezing of exploration or further development in the area while Indonesia and Portugal tried to resolve differences, and an internationally acceptable self-determination process for the East Timorese was agreed.

Moreover, security of title in the Timor Sea has not always been guaranteed in the past. A handful of permits had been granted by Australia before the Timor Gap treaty was signed, and one bestowed by the Portuguese on Denver-based Oceanic Exploration. The holders of Australian permits saw these cancelled in 1989, and were none too pleased. Already, one big Australian company, Western Mining, has sued Canberra demanding compensation, and won in a federal court. The Australian government is appealing, and the matter could end up in the High Court.

Western Australia approves pipeline

By Nikki Tait in Sydney

The Western Australian government yesterday gave final approval for a \$400m (€193m) gas pipeline project in link the North West Shelf oil and gas production area, off the state's northern shores, with the main gas-producing district around Kalgoorlie.

Construction of the privately owned project will begin in

June. The project, a joint venture between Western Mining Corporation, Normandy Poseidon and BHP, should help reduce energy costs and encourage downstream processing of minerals along its route.

One of the first users of the piped gas will be BHP's iron ore operations at Newman, which lie on the 14,000km pipeline route.

AUSTRALIA

By Nikki Tait

Losers the world over, from sports stars to politicians, have a knack of blaming the press for their misfortunes. So it was with Mr Alexander Downer, the Australian federal opposition leader, who last week announced he was standing down after just eight months in the job.

More surprising was the extent to which the local media took the criticism to heart. By the end of the week, Australian papers were awash with articles looking at the role which journalists had played in Mr Downer's downfall.

Mr Downer's charges were levied at his outgoing press conference in Adelaide on Thursday. His broad complaint was that some in the media - by no means all - had published inaccurate and uncorroborated gossip as fact. This had fed the air of destabilisation in Canberra, and (by implication) compounded his plunge in the polls.

In future, Mr Downer promised, he would be "kneecapping... the first lunatic journalist who writes fantasy, as has been the tendency of some journalists, not least the *Australian Financial Review*", Australia's leading financial paper.

The press, whose pursuit of Mr Downer began about six months ago, squirmed and bristled. Mike Secombe, in the *Sydney Morning Herald*, expressed some sympathy. "You can hardly blame a man unable to vent his anger against those who really did him in - his own troops - for casting about for an alternative whipping boy. And there were undoubtedly some wild and wrong stories written about him."

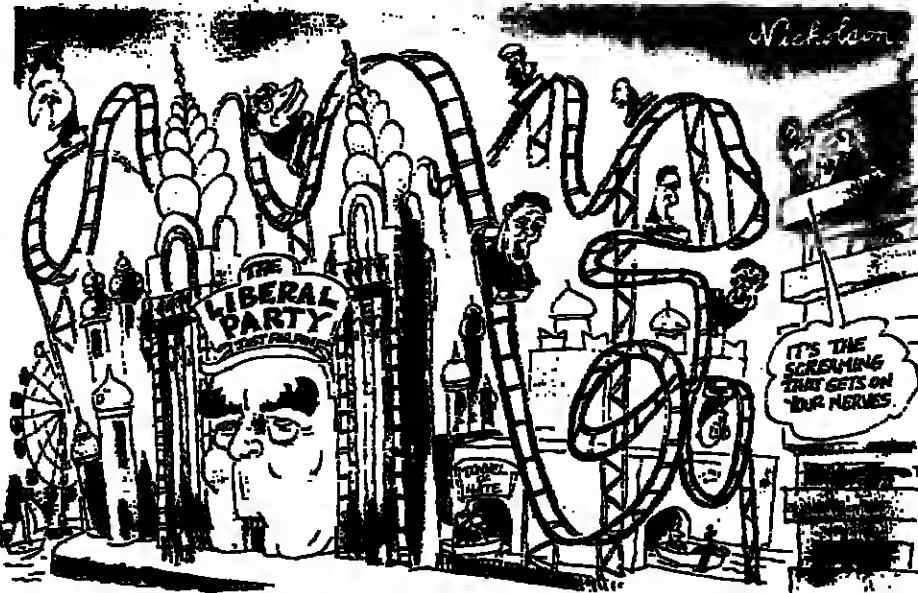
But he took vigorous issue with "impartial observers" - such as media analyst Sam Lipski, writing in the *Melbourne Age* - who argued that the media had come to like leadership fights, relished the chance to become players in the political game, and neglected analysis of government policy as a result.

It was true, admitted Mr Secombe, that uncorroborated rumour had been reported and sometimes proved inaccurate. "But it is hard to know what to do about it, for it is part of the journalists' code of ethics that sources remain confidential."

Indeed, he continued: "It is not uncommon for sources to leak something, wait for reaction, and then deny it if the reaction is hostile. There are those who think there should

INTERNATIONAL PRESS REVIEW

Journalists ponder role in Downer's fall



The Liberal leadership rollercoaster as depicted by Nicholson of the Australian

be a change to the journalists' code, such that if information has been supplied for such an impure purpose, then all bets should be off and the source revealed. But to do so would be to end the repertoire of politics as we know it."

Peter Charlton, in Brisbane's *Courier-Mail*, was also inclined to paint journalists as the hapless messengers. He cited one

erroneous front-page story, which had claimed that Mr Downer "cried" after a particularly damaging public gaffe. Mr Downer had complained that the journalist did not check the report with him.

"Downer was being ingenious," retorted Mr Charlton. "It would have been an odd politician who admitted to a journalist that he had broken down

and cried over a political mistake." In any case, the journalist in question had paid through a "humiliating retraction, public apology and... still faces possible defamation action". He added: "The journalist was set up by Liberal politicians anxious to see Downer portrayed in the worst possible light."

A "vox pop" survey conducted by the *Sun-Herald*, the Sunday tabloid, on the streets of Sydney, suggested that few people were on Mr Downer's side. Among questions posed to passers-by was the extent in which the media had given the opposition a "fair go". Almost to a man, respondents had no cause for complaint.

But *The Sunday Age*, in its leader column, had a more telling point to make: "While the media, fed by calculated leaks and malicious gossip, report politics as though it were a blood sport... they have let good governance of the country become of subordinate concern. The Keating government, for all its faults and failures, has been allowed a dream run while the predominant focus has been on the trials and tribulations of the Opposition."

As for the cause of this angst, by the weekend he had swapped attentions of the print media for radio, making a guest appearance in a commentary box at the England-Australia cricket match. Wasn't this a rather premature return to the lion's den, asked one interviewer, wryly. A cheery Mr Downer replied that Australian sports reporters tended to be a good bunch. Which is probably true. But, then again, when it comes to cricket, Australia is usually winning.

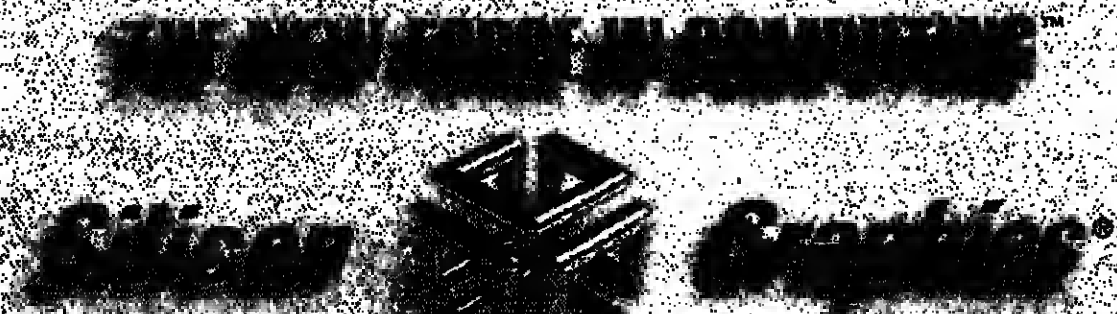
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NEWS: INTERNATIONAL

Peru clashes with Ecuador leave 23 dead



Peruvian troops on their way to the border over the weekend

By Sally Bowen in Lima and Raymond Colitt in Quito

Peru and Ecuador yesterday exchanged accusations and apportioned blame for weekend clashes which left 23 dead and aggravated long-standing hostilities over a border dispute.

The joint command of the armed forces in Quito, capital of Ecuador, reported 20 Peruvian and three Ecuadorian deaths as a result of combat over the weekend.

The crisis began early last week with skirmishes between the rivers Santiago and Zamora in the middle of dense jungle. The area has been disputed for decades and the populations of Peru and Ecuador are accustomed to periodic sabre-rattling and minor skirmishes on the stretch of their common border known as the "Condor Cordillera".

The clashes escalated abruptly on Friday, and Ecuadorian President Sixto Duran Ballen proclaimed a state of national emergency and called up the reserves. Peru responded by mobilising thousands of troops and massing them in the border area of Tumbes.

Ecuadorian officials maintain that Peru is now attacking territory that has been under Ecuadorian control for decades and is outside the area in dispute.

The Ecuadorian armed forces also accuse the Peruvians of using CH-47 Chinook and Bell-212 helicopters, which they say were provided by the US to aid in Peruvian drug-fighting efforts. The civilian populations of several Ecuadorian border towns have been evacuated in case fighting spreads.

The two Peruvian international airlines suspended flights to the Ecuadorian capital Quito. The northern Peruvian oil pipeline was under heavy guard and one of Peru's largest oil refineries was preparing for air raids.

The Ecuadorian authorities, meanwhile, ordered all Peruvian students to leave the country. Peruvian journalists and some Peruvian residents in Ecuador were complaining of harassment.

Each side accuses the other of provoking the conflict. Late on Thursday, Peru's foreign ministry issued a communiqué accusing the Ecuadorians of a "belligerent and aggressive" air attack on one of its guard posts in the Condor Cordillera. A subsequent Ecuadorian communiqué accused Peru of launching a number of attacks

and claimed to have inflicted "serious setbacks on the aggressors".

Officially, each side insists it is a peace-seeking nation which is honour-bound to defend its sovereignty and national territory. The core of the dispute - dating back to the earliest independence period - lies in the exact position of the border.

Land squabbles have punctuated bilateral relations for more than 150 years. The last major conflict was in 1941, when Peru invaded Ecuador. A 10-day war ensued, ending with the signing of the so-called Rio de Janeiro Protocol, which defined the border between the two countries. Congresses of both Peru and Ecuador ratified the treaty and four countries - the US, Brazil, Chile and Argentina - accepted the task of being its "guarantors".

Mapping the Ecuadorian-Peruvian border was completed in early 1947 by the US Air Force, a long and complex exercise which cost 14 lives. Boundary markers were established along some 1,600 km of frontier, but 78 km in the Condor Cordillera stretch remained unmarked. This is where the dispute now centres and is an area believed to be rich in gold, uranium and oil deposits.

Ecuador has subsequently argued that it was obliged to sign the protocol under duress. Since 1950 it has dubbed the protocol as "impossible to execute" and lays claim to an area of around 130 square miles in what, according to the Rio Protocol, is Peruvian territory. The most serious armed clash in recent years was in 1981, when Ecuador accused Peru of firing on one of its helicopters. There were an undisclosed number of

casualties on both sides.

Diplomatic initiatives were under way at the weekend as the military build-up continued. Mr Cesar Gaviria, secretary general of the Organisation of American States, made flying visits to Quito and Lima to discuss the conflict with the two heads of state.

President Alberto Fujimori of Peru accepted Mr Gaviria's visit as a "gesture of goodwill" but insisted that "the guarantor countries represent the international framework in which the impasse can be resolved".

Argentine President Carlos Menem said his government would request a special United Nations Security Council meeting to discuss the conflict. Representatives of the four countries are expected to meet in Brasilia on Wednesday.

World pharmaceutical sales resume growth

By Daniel Green

The world's pharmaceutical markets have consolidated their modest recovery following a poor year in 1993, according to figures published today. Sales in the world's biggest 10 markets rose 5 per cent in the 11 months to November 1994, compared with zero growth in the same period of 1993 when many countries instigated programmes to control spending on medicines.

Total sales in the first 11

months of 1994 amounted to more than \$110bn (£70.5bn), according to monthly figures on drugs sales issued by market researchers IMS. The US accounted for 40 per cent of the total. Growth there was 8 per cent, higher than in any other large market except the UK, also growing at 8 per cent.

Growth in France continued to accelerate after a slow start to the year when the French government indicated its desire to control drug spending. In the 11 months to

November 1994, sales in France rose 5 per cent to \$11.8bn.

Germany continued to grow quickly from a depressed 1993 when government reforms reduced sales by 9 per cent. However, the 8 per cent growth rate in 1994 to \$12.4bn, still left total sales below 1993's levels.

UK drug sales reached \$3.1bn for the first 11 months of 1994. The UK remains Europe's fastest growing market, building further on rapid growth in 1993. But total sales remain relatively low, partly because of

World pharmacy drug purchases January-November 1994 in US dollars (m)

	N. America	Japan	Germany	France	Italy	UK	Spain	Netherlands	Belgium
Cardiovascular	7,731	3,138	2,834	2,899	1,545	852	729	293	229
Alimentary/Metabolism	7,784	3,918	2,133	1,913	1,210	1,002	804	354	232
Central Nervous System	8,103	1,050	1,330	1,352	870	580	420	167	235
Anti-infectives	4,379	2,507	820	1,421	844	368	459	100	174
Respiratory	4,651	1,556	1,271	946	433	777	386	222	141
Musculo-Skeletal	2,052	1,965	663	522	382	333	201	69	82
Blood Agents	2,152	1,682	479	699	399	83	211	69	60
Others	10,357	4,345	2,653	1,994	1,300	1,068	683	283	257
Total	47,514	20,132	12,598	11,746	8,783	5,061	3,653	1,577	1,480
% Change*	8	2	6	5	-6	8	5	6	3

Source: IMS International

*Non-hospital market only. *Increase excluding cosmetics

the conservative prescribing practices of UK doctors. Japan, the world's second biggest market, instituted drug price controls in April 1994. This cut sales growth for the first 11 months from 7 per cent in 1993 to 2 per cent last year.

Digestive tract drugs continued to grow strongly. Sales in the category, which include the world's biggest seller, Zantac, made by UK company Glaxo, grew 7 per cent to \$19.2bn (£12.2bn). With Zantac's sales slowing, much of the

growth came from a new drug, Losec, from Astra of Sweden. This group of drugs was outpaced only by nervous system drugs, which include the increasingly popular anti-depressants such as Prozac, made by Eli Lilly of the US.

INTERNATIONAL NEWS DIGEST

HK pensions plan scrapped

The Hong Kong government has scrapped plans to introduce an old age pension scheme after opposition from China and the colony's powerful business community. The decision was announced at the weekend by a coalition including pro-Beijing unionists and politicians, and the pro-democracy Democratic Party.

Governor Chris Patten had said the plan had widespread support within the community, but Beijing's widespread opposition proved decisive. Administration of the scheme would have fallen to Hong Kong's first post-1997 administration, so China's blessing was needed in advance if the scheme were to proceed.

Mr Zhou Nan, Beijing's chief representative in the colony, denounced the plan as an attempt to import "Euro-socialist" ideas into Hong Kong government administration. At the weekend his spokesman welcomed the withdrawal of the plan and accused the government of badly mishandling the issue.

The scheme, mooted last July, envisaged a monthly pension of HK\$2,300 (£187) indexed to the rate of inflation. It was opposed by business which advocated instead a Singapore-style central provident fund. Simon Holberton, Hong Kong

West Bank closure extended

Israel yesterday extended its closure of the West Bank and Gaza for another week and urged the Palestinian Liberation Organisation to use an iron fist against Islamic guerrillas in exchange for a long-delayed Israeli troop withdrawal from occupied land. Mr Yitzhak Rabin, prime minister, was quoted as saying that the peace process with the PLO was at a crossroads and that "terrorism has become a strategic danger".

A cabinet communiqué said he had empowered the treasury and police ministers to set up teams to examine "ways and means to achieve a separation" between Israelis and Palestinians. As the cabinet met, the police announced a "first step" towards an envisaged separation - the deployment this week of guard dogs along the West Bank frontier. Reuter, Jerusalem

S Africa mine clashes kill 10

Ten miners were killed and more than 60 wounded in weekend clashes between rival gangs at one of South Africa's most productive gold mines. Anglo American Corporation of South Africa said six miners died in fighting between hostel residents at Vaal Reefs No 8 shaft yesterday, bringing to 10 the numbers killed since clashes erupted last on Saturday night.

The Orange Free State mine was described as "calm" yesterday. About 400 miners were caught up in the battles at the shaft which produces 2.4 tonnes of gold a month. Production had so far not been affected. Reuter, Johannesburg

President Nelson Mandela yesterday appointed white police general, 48-year-old Gen. George Fivaz, as South Africa's new police commissioner to "lead the transformation of the police service." Reuter, Pretoria

Former Unicef chief dies

Mr James Grant, who retired last Thursday after 15 years as head of Unicef, the United Nations children's fund, died in New York on Saturday aged 72. The agency under his leadership was one of the most effective in the UN. Mr Boutros Boutros Ghali, secretary general, said hundreds of millions of children who might never have known his name owed their survival, health, growth and education to Mr Grant's "extraordinary efforts on their behalf." US President Bill Clinton, who last year awarded Mr Grant the Medal of Freedom, described him as a "visionary leader". Perhaps his greatest legacy was the Convention on the Rights of the Child. Michael Littlejohns, New York

BICC, the UK cables and construction group, is to supply £30m of extra high voltage cables for power transmission to the Public Utilities Board of Singapore. The contract will help secure more than 500 jobs at BICC factories in Erith, Kent and Wrexham, North Wales. Ian Hamilton-Fraser, Manchester

Mr Deng Xiaoping, China's supreme leader, asked others in the leadership to convey his greetings to the people for Chinese New Year when they visited him at the weekend. The report was the lead item on the national evening television news. But no pictures were shown of the 90-year-old Mr Deng, leaving questions about his health unanswered. AP, Beijing

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Energia

Koki Tada
President and Director

The Chugoku Electric Power Co., Inc. has the responsibility for supplying power to the Chugoku region. Its related operations include the construction of power plants and equipment for transmission, transforming and distribution, as well as maintenance.

The Chugoku region comprises 32,000 square kilometres, and holds about 7,826,000 inhabitants. The Chugoku region is an important part of Japan's industrial economy. Chugoku Electric is dedicated to developing the region's potential as a supplier of electric power and is willing to contribute to the region making full use of its management resources.

BANK OF TOKYO

Tasaku Takahashi
President and Chief Executive Officer

The Bank of Tokyo Group is Japan's premier global financial institution, with more than a century of experience in international markets and a network of over 400 offices, subsidiaries, branches and associated institutions worldwide.

In the year ended March 31, 1994, the Group posted strong financial results. Both the Group and the parent company achieved a double-digit increase in net income, and core business profit of the parent company was the second best in the Bank of Tokyo's history.

The Group's BIS capital adequacy ratio, at 10.37%, is the highest of Japan's 14 major banks.

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Tadamasa Kashi
President and Representative Director

The corporate principal of Hitachi, Ltd., which was founded in 1910, is to contribute to society through technology. In the 84 years since its inception, the company has become one of the world's leading manufacturers of electrical and electronic equipment, with fiscal 1993 consolidated sales of \$7,400 billion, 858 consolidated subsidiaries, 231 of which are overseas companies, and more than 330,000 employees. Hitachi believes that corporate progress is driven by research and development. Annual expenditure on R&D amounts to over ¥480 billion, or about 7% of sales. Hitachi's main products are computers, semiconductors, telecommunication equipment, power generating equipment, industrial machinery and consumer products. Hitachi's shares are listed on eight stock exchanges in Japan and on exchanges in New York, Frankfurt, Amsterdam, Paris and Luxembourg.

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Shiseido manufactures and markets quality make-up and skincare products, fragrances, toiletries, professional salon-use items, foods, and pharmaceuticals in more than 40 countries.

In Japan, the company also manages restaurants, fitness clubs, and fashion boutiques. In fiscal 1994, consolidated net sales reached US\$5,230 million, with consolidated net profit of US\$372 million before taxes. Net income per share was US\$0.35 and cash dividends were declared at US\$0.10 per share of common stock on par with fiscal 1993.

PIONEER ELECTRONIC CORPORATION

Seiya Matsumoto
President and Representative Director

Pioneer Electronic Corporation is one of the world's prominent manufacturers of home AV (audio/video) products and commercial and industrial electronics, primarily those related to laser disc (LD), as well as car electronics products. Pioneer has introduced several innovative products such as LD players, car CD players, laser karaoke systems, rewritable videodisc recorders and high-definition LD players.

Today, Pioneer is emerging as a leading force in the new and expanding field of multimedia-related hardware and software, including advanced optical disc products, car navigation systems and cable TV systems, and also developing next-generation digital videodisc (DVD) with its wealth of expertise in optical disc technology.

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Kichiro Takao
President

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NEWS: UK

Markets braced for interest rate rise

By Robert Chote,
Economics Correspondent

The chancellor of the exchequer and governor of the Bank of England meet this week to discuss a possible rise in interest rates, amid fears among some City analysts that delaying an increase for another month could unsettle financial markets.

Mr Kenneth Clarke, the chancellor, has hinted that he is unlikely to demand an immediate base rate rise at Thursday's meeting, arguing that the economy can grow more quickly than

its long-term trend "for quite some time".

But Mr Eddie George, the governor, is expected to argue that it is important to persuade the markets that the government is tightening policy quickly enough to keep inflation low.

The Federal Reserve's open market committee is meanwhile widely expected to agree a half-point rise in US interest rates to 6 per cent during its meeting on Tuesday and Wednesday for similar reasons. As in Britain, the impetus for higher rates is robust economic growth, which ran at a rate equivalent

to 4.5 per cent a year in the US in the last three months of 1994.

Speculation about a February UK rate rise has also been fuelled by unexpectedly high December inflation figures and a survey evidence that manufacturers are increasingly confident about their ability to raise prices.

A majority of analysts expects Thursday's meeting to agree an immediate increase, according to a survey by Idea, the financial research consultancy.

David Kern, chief economist at National Westminster Bank, said rates were likely to go up by half a point to

6.75 per cent in the next few weeks, but added that they would peak at 7.25 per cent in the middle of the year.

Mr David Walton, UK economist at Goldman Sachs, the US investment bank, said the rate rise "could come as early as this week, although we would not be surprised if the authorities decided to hold off until March".

He said there was no evidence yet from Goldman's leading indicator of inflation that the two rate rises last year had been sufficient to ensure that any upturn in the underlying rate of price increases would prove short-lived.

UK NEWS DIGEST

BR projects facing cost over-runs

The financial projections behind the UK rail privatisation programme have been thrown into doubt after the discovery by Railtrack of large cost over-runs in the £1.4bn (£2.2bn) programme of capital investment it inherited from British Rail.

Of the 600 track, signalling and building projects which Railtrack took over from British Rail nine months ago, 300 have been found to be running at least 25 per cent above the original cost projections, even allowing for inflation.

An internal Railtrack financial review has discovered that all the other 300 projects are also now estimated to cost more in real terms than originally budgeted for when started by British Rail. It appears that the £1.4bn of projects that Railtrack took on from British Rail will cost substantially more by the time most of them are finished later this decade. Final figures are still being worked out, but one estimate puts the likely total bill for these projects at about £2bn.

Specific projects said to have risen substantially in cost include the £300m Heathrow to Paddington rail link, which Railtrack is building in conjunction with the airports authority, BAA; an £80m international station at Ashford, Kent; and improvements to the North London Line.

Peter Marsh and Charles Batchelor

Car dealer groups extend ownership

The UK's 20 largest car dealer groups have bought nearly 150 more franchised dealers during the past year, bringing the total under their control to 1,047 - around one-sixth of all franchised dealers - according to Sewells International, the market monitoring group.

The statistics, published in Sewells' latest survey of the motor trade, indicate an accelerating trend in which individual dealers are selling out because they can no longer afford the high investments in premises and equipment demanded by vehicle makers. The survey, carried out in association with Coopers & Lybrand, the accountants, found that during the past year a total of nearly 500 dealerships had become part of groups. Ford, the UK market leader, has the highest number of dealers under group control - 302, or around a third of its network. John Griffiths

EDS ties up cheque deal with Scots bank

Royal Bank of Scotland is to contract out its cheque processing operation in a multi-million pound deal with EDS, the electronic data

systems company which is a subsidiary of General Motors of the US. The two-year contract will involve EDS in investing more than £50m in the setting up of two processing centres - in Milton Keynes and in Livingston - which are likely to become operational early next year. Initially they will handle more than 300m items a year for the bank.

Mr David Rifka, EDS director of payment services, said he believed that there was a big market in third-party cheque processing, and that EDS was currently in discussions with a couple of other financial organisations.

Last autumn, the Co-operative Bank reached an agreement with Unisys, the US computer manufacturer, to split off its payment processing function into a wholly owned Unisys subsidiary. Alison Smith

Probe ordered into tunnel train security

The government has ordered an investigation of security measures on Channel tunnel services following claims that procedures were lax. Mr Brian Mawhinney, transport secretary, has told the Eurostar and shuttle operators to report on allegations in The Observer newspaper yesterday.

The newspaper said passengers had been allowed to board the Eurostar without having their luggage checked or X-rayed and that unattended luggage had not been noticed by train staff. Mr Michael Meacher, Labour transport spokesman, said he was "extremely alarmed" at these findings and called for a government statement.

Both operators - Eurotunnel, which operates the vehicle shuttles, and European Passenger Services, which runs passenger trains - emphasised their safety precautions. Vehicles boarding shuttles can be tested for explosives while passengers boarding Eurostar trains pass through airport-style scanners and may have their luggage searched.

BA to renew Beirut run

The UK and Lebanese governments have agreed on new arrangements for flights between London and Beirut, allowing British Airways to begin flights at the end of next month.

BA, which has not flown to Beirut for 15 years, said it had been planning to start services to Lebanon from Heathrow at the end of March. The agreement between the two governments would allow it to bring forward the start of the service. BA plans two Boeing-767 flights from Heathrow to Beirut a week. Michael Shapiro

When the pips go...

The first commercial advertising on apples is being pioneered by British Telecommunications this week to promote a 20 per cent price cut in calls to the US and Canada. Stickers on the Cox's apples read "Call 48 (8c) a minute to the Big Apple". The apples will be distributed to US passengers at Heathrow Airport this week and delivered to American companies in the UK. Last year BT was among the first companies to stamp advertising slogans on eggs. The "eggverts" promoted the abolition of the peak rate for calls. Diane Summers

Companies spend more on deals in Europe

UK companies doubled the amount they spent on European acquisitions in 1994, slightly outpacing the growth rate of all European cross-border deals last year, according to Translink, the mergers and acquisitions adviser, Steve Thompson writes.

UK companies spent £1.1bn (£1.99bn) in 1994, up from £0.5bn in 1993, the highest since Translink first began collating the figures in 1989, on a total of 245 deals, up 133 per cent on 1993.

The total value of European cross-border deals was a record £5.7bn, up 91 per cent on 1993's £3.0bn. The number of European deals rose 29 per cent to a peak of 1,689.

American companies were the most active buyers in Europe, completing 334 deals, up 31 per cent on the year, followed by British, Dutch, (up 150 per cent) and Swedish (up 114 per cent) groups.

The engineering industry was the most acquisitive UK sector, completing 31 European deals worth £1.2bn, followed by banking and financial services, which spent £0.7bn on 24 deals and media and publishing which paid £0.45bn on 21 deals.

The main target of UK takeovers were engineering companies. France was favourite target country, with 64 deals completed worth £0.7bn, followed by Germany, with 32 deals valued at £0.23bn.

Cook stirs up European debate

Kevin Brown
on Labour's mission for EU reform

Today, Mr Robin Cook, the opposition Labour party's spokesman on foreign affairs, will signal that Labour must add a hard-edged campaign on reform of the European Union and international organisations such as the International Monetary Fund to party leader Mr Tony Blair's crusade for change within the UK.

The message, in a speech to a Labour conference on the EU's 1996 intergovernmental conference, is that the party needs a higher foreign affairs profile than it had until October under Mr Jack Cunningham, now shadow trade and industry secretary.

Mr Cook has been feeling his way, reviewing the policies he inherited, and trying to develop a coherent framework in weekly meetings with Mr Blair, Mr John Prescott, deputy leader, and Mr Gordon Brown, shadow chancellor. But in a series of speeches between now and the summer, he plans to set out a fresh Labour approach to foreign affairs focusing on five main issues:

● The need for reform of international organisations such as the IMF and the World Bank to prevent a cycle of deprivation leading to violence caused by the imposition of tough economic policies.

● A call for international agreement to resolve environmental problems that are no longer susceptible to

action by nation states.

● Reform of the United Nations to make sure that sufficient troops are available to meet peacekeeping commitments - "one of the many lessons of Bosnia".

● A foreign office shake-up to increase the emphasis on supporting British industry.

● Europe. This is the difficult one, partly because policy is still being developed by a committee of party leaders, including Mr Cook, Mr Blair and Mr Wayne David, leader of the 62 Labour MEPs.

A fierce debate is going on, for example, about how strongly Labour should favour monetary union, and whether it should offer a referendum.

Nevertheless, Mr Cook will spell out a commitment to reform in controversial areas

such as extending EU authority over social affairs, giving more power to the European parliament, and forcing through structural reforms to cope with EU expansion.

Some policies will have wide support, such as his advocacy of Common Agricultural Policy reform. Few will cavil at his plan to demand greater accountability from the Council of Ministers, starting with publication of its minutes.

But there will be controversy over his view that the Social Chapter of the Maastricht treaty, which the party is committed to sign, is just the first step in a process of using EU powers to improve social conditions across Europe.

Mr Cook will also have to face up to Conservative charges that reform of EU

Robin Cook (left), will be 49 years old next month. He was elected to Westminster for the Edinburgh Central constituency in 1974, and since 1983 has represented Livingston, a former mining town between Edinburgh and Glasgow.

He was appointed to his current shadow cabinet job in October last year, having previously been party spokesman on health and social security, Trade and Industry and European affairs.

One of Labour's most senior leftwingers, he last week gave his full backing to his leader's drive to rewrite Clause 4 of the party constitution which contains a commitment to public ownership. In doing so he reversed his earlier opposition to such a change and aligned himself with the party's modernisers.

institutions will mean a weakening of the UK veto. He will argue that Labour also favours a veto on vital national issues, and the Tory government's reliance on the maintenance of the veto as the prime test of its success in Europe is marginalising the UK.

That may not wash with the voters, especially in the context of a general election campaign in which Mr John Major will present the Conservatives as the only guarantors of UK independence in Europe.

But it meshes neatly with Mr Blair's theme that the individual and the community are interdependent. "Britain needs to take its place in a world community where it supports those same values that we want to practise in our own society," says Mr Cook.

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<input type="checkbox"/> 5-8 April	Security Asia '95	<input type="checkbox"/> 17-20 May	SIBS '95 (1st South East Asia International Building Services Exposition)
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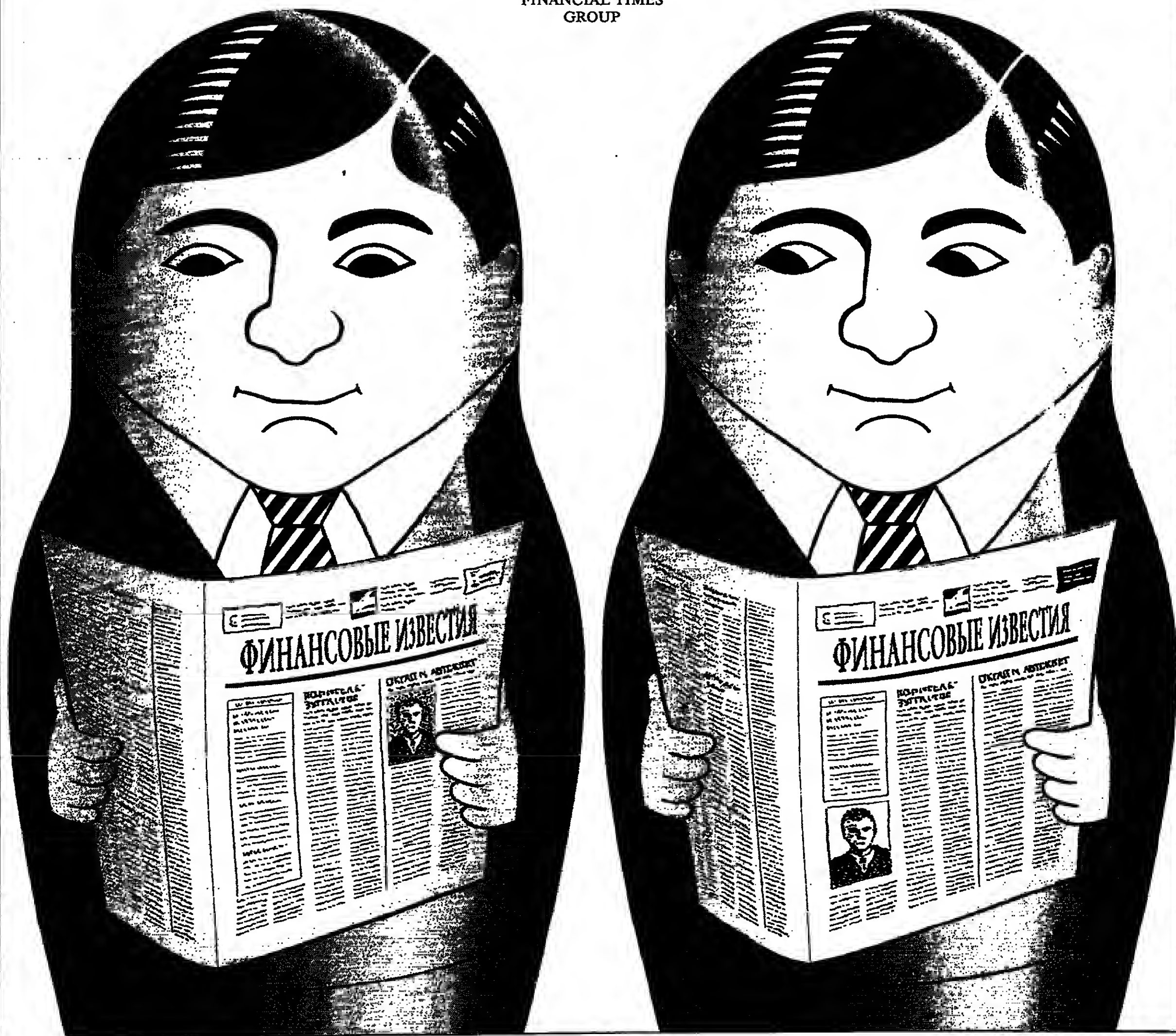
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MANAGEMENT

When the president of the United States sought advice from a firewalking personal growth trainer, the Washington press corps scoffed. Critics saw Bill Clinton's interest in "new age gurus" in terms of a painless cure-all that offered all the intellectual rigour of astrology.

But Bill Clinton is not alone. Many senior businessmen are enthusiastic about techniques which help them understand and motivate themselves. Endorsements of the "success trainers" such as best-selling authors Anthony Robbins and Stephen Covey, both of whom visited Camp David at the end of last year, come from managers of some of the largest companies in the US.

The interest in techniques promoting personal success has crossed the Atlantic to Europe, as demonstrated by the surprising popularity of self-help manuals. But for every executive attending seminars and scouring the bookshelves for the secrets of personal effectiveness, there are plenty who see the subject as embarrassing and phoney.

"These ideas are often shunned over here [the UK] because of the belief that touchy-feely stuff has no place in the macho boardroom," says Ian Kennedy, a manager at Motorola who is an enthusiast for the "thinking skills" courses run by the Seattle-based Pacific Institute. But attitudes are changing, he says.

There is perhaps more interest in "personal development" skills among business people than meets the eye. Senior executives may be prepared to bare their souls in private, but rarely parade the results in public. "At board level, there is more power and more politics. People do not want to share their hopes and fears," says Victor Marsano, a facilitator at the London Personal Development Centre whose clients include Oracle, Zurich Insurance, BT and Rank Xerox.

Nonetheless, many business leaders seek one-to-one coaching and counselling to improve their performance and alleviate the loneliness and pressure of life at the top, according to Alan Heekes, a Harvard MBA and former managing director of Caradon building products group, who now runs a Winchester-based development consultancy.

The themes underpinning many personal development philosophies appear straightforward: most people can achieve far more than they thought possible, if they try to understand themselves, set appropriate goals and overcome their self-limiting beliefs. But the techniques used to deliver these messages vary enormously. At one end of the scale, many "peak performance coaches" preach with evangelical fervour. Ex-janitor Robbins, for example, aims to demonstrate "the unlimited power of the human spirit" with his blend of homespun wisdom, positive thinking techniques and uplifting case studies.

At the other end of the scale is self-discovery. Techniques such as meditation are used to unlock the "right brain" qualities of creativity and intuition.

Many psychologists who work in this field use a combination of techniques to suit the style of their client. "It needs to be in accordance with their own belief system," says Lynn McGregor, partner of Decision Development, a London-based part-

New age dawns in the boardroom

Personal development philosophies such as meditation are helping executives to motivate themselves, writes Vanessa Houlder



nership, with clients including the Bank of England, British Gas, Cadbury-Schweppes and Mars UK.

Some of Decision Development's clients leave few stones unturned in their search for insights. When staff at Trebor, the confectionery company now owned by Cadbury, went on retreat in the Malvern Hills in the early 1990s, activities included meditation, affirmations, visualisation, the American Indian Medicine Wheel and work with crystals. The decision to try such unconventional techniques stemmed from the holistic philosophy of Ian Marks, then chairman. "If you work on all four sides, the physical, emotional, mental and spiritual, the person is a whole person. They understand themselves, they are more effective," he says.

The retreat yielded positive results with even the most hard-bitten managers, according to Jennifer Haigh, a participant who is now executive director of personnel at Lehman Brothers. "Against their expectations it gave them amazing insights into themselves," she says.

Not everyone responds to the more esoteric techniques on offer. David Lyon, chief executive of Bowater, is an enthusiastic user of Decision Development's psychological profiles for recruiting senior per-

sonnel, but found himself "getting lost" when he tried experimenting with crystals and probing the "dark side" of his personality in 1994. "I think it all gets a bit soft," he says.

Personal development work is mostly - but not always - voluntary. Employees may find the prospect of being sent on a programme somewhat intrusive and sinister. When Bob Duncan, chief executive of customer services of IBM, decided to use Decision Development to forge 20 senior managers into a close-knit team with "a single heartbeat", some were apprehensive.

"They were frightened," says Duncan. "They saw it as real psychotherapy." However, the enthusiasm of initial participants and the assurance that the exercise would not extend to "the deeply personal side" of the individuals allowed the completion of the programme, which, in the end, was deemed "extremely valuable". Preparing the ground before throwing individuals into the unfamiliar world of self-exploration is important. On one occasion, participants walked out of a team-building work-

shop organised by the London-based Sporting Bodymind, another partnership of psychologists with a blue-chip client. "It's because - unusually - they had not been consulted in advance about the contents of the session."

Mostly, however, feedback from Sporting Bodymind's workshops is more enthusiastic. Work with BP's research and development teams has been "exceptional, really interesting", according to Dr Bernard Bulkin, head of manufacturing, supply and distribution at BP Oil International. "We started out with a toe in the water approach but people just keep coming back for more," he says.

Sporting Bodymind uses a range of techniques, largely derived from Gestalt psychology, on problems relating to communication skills, team work and dealing with change. Techniques range from visualisation to assembling mottages from pictures cut from magazines. Weirder as these activities sound, people find they yield surprising insights, says Jonathan Males, senior consultant. "They are getting

them out of a logical way of thinking and getting them into a deep part of the mind which deals with images."

Many techniques are relevant to both business people and sports people. For example, using visualisation to ransess memories of a past failure can help business people who dread negotiations or sports stars who seize up with nerves before competing.

Some clients, however, prefer to stick with structured learning techniques. "We have done a few meditation exercises but not much," says Bulkin. "I think if we went too far in that direction we would have some resistance from our staff."

He says that part of Sporting Bodymind's appeal is its ability to use anecdotes drawn from its work with sports stars, such as the Tottenham Hotspur football team. The parallels between sport and business are numerous, according to Bulkin. In both fields, there are stars and supporting players and a pressing need to build team unity, despite frequent changes to the composition of the team.

The approach is very powerful, he says. "They have some techniques that teach you how to work more effectively which are easy to remember. After a couple of days

we find we are using them in meetings."

Tha people who usually get most out of it are the people who are interested in themselves, says Males. However, more analytical, number-orientated and task-driven individuals can reap benefits if they open up. "They can be the people to benefit the most because they are rigid. It is amazing the amount of energy they have got locked up in keeping things rigid."

Francis Kinsman, a Bath-based consultant, believes he has cracked the problem of how to make personal development training appealing to those in an analytical straitjacket. He has devised a "personal audit and forecast" programme, designed to make people look at their "personal and creative lives using the language of an accountant, namely assets and liabilities, debtors and creditors. Because they are used to the language they feel safe."

While using the jargon of the balance sheet may seem excessively sterile, many people would prefer it to the pseudo-scientific jargon that abounds in the field. For example, one increasingly popular technique imported from California is "neurolinguistic programming", which trains people to unleash their creativity and intuition using the "right" side of their brains.

This sort of training yields positive results, according to Harry Alder Associates, a Northampton-based training consultancy. One client was Kirstin Cranstone, a manager at Reed Travel. She believes that learning NLP techniques, such as visualisation, dream work and relaxation, helped her handle difficult people better and prepared her for a promotion.

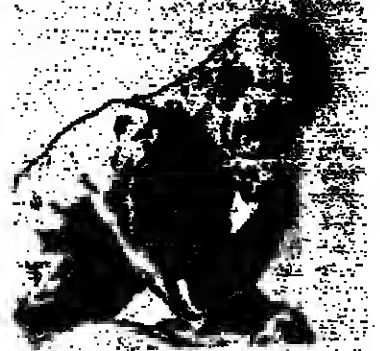
Nonetheless, Harry Alder recognises that the technique is not widely accepted. "A lot of people feel it is fringe stuff and new age stuff - it will pass, just give them the tablets," he says.

One such is Professor Peter Herriot of Sundridge Park Management Centre, who distrusts the "pseudo-psychological jargon" of many personal training techniques. "I am sceptical about many of them. What we really need is clear evidence that they meet the needs of clients."

Some consultants believe they can provide this. For example Sporting Bodymind, which charges directors up to a £1,000 a day, says its work yields measurable increases in creativity, productivity and profitability. Others claim that personal development training is a vital component of modern management thinking in that it encourages a move away from a "command and control" management style towards a philosophy of empowerment, team building and total quality.

But many of the benefits promised by personal development training are too subjective to lend themselves to rigorous appraisal. The credibility of these techniques depends on the endorsements of individuals who have tried them.

Even enthusiasts acknowledge some of the techniques proffered by personal development trainers are worthless and - in the wrong hands - potentially dangerous. Nonetheless, it is hard to ignore the testimony of individuals who believe they have benefited from this sort of training. While few would advise a credulous acceptance of these techniques, a blanket scepticism may be equally inappropriate.



PIONEERS AND PROPHETS

Northcote Parkinson

It befits a prophet to call on heaven. But there can be few prophets in the financial world. At least, not in the way that Northcote Parkinson's 40 years ago.

"Heaven forbid that students should cease to read a book on the science of public or business administration..." he wrote in apparent support of members of the British establishment then advocating greatly increased provision of management education. The trouble was his advice was not followed. "provided that these works are classified as fiction."

What came next continued the irony by making his name famous in management circles.

Parkinson's Law is known to millions, albeit more for its effects than by its wording. Work expands to fill the time available for its completion.

In consequence, organisations have an inherent drive to grow regardless of their productive output. Even if the net result of their efforts is zero. For numbers, creating a necessary habit for one another, so getting over hasty. That involves Parkinson's second law: Expansion rises to overtake income.

While accepting that counter-productive growth is ultimately limited by finance, he argued that for organisations the fear of running out of money is like the fear of death for self-indulgent individuals. Until collapse is felt to be close at hand, the deterrent rarely becomes effective.

The implication is that organisational behaviour is at best irrationally non-rational - which may explain why his laws have been little studied in business schools. Reminding himself that the 19th century ideal that all processes can be governed by the rational intellect, the schools tend to ignore evidence to the contrary.

Academic neglect, however, has not prevented his teachings from being taken up in practice. One notable example is his 85-year lifetime - he died in March 1993 - was the assault on governmental bureaucracy by Margaret Thatcher, although he would have guessed to see the upsurge of quangos which has followed in his train.

A more spectacular reflection of his work is the so-called delayerings which have ripped tiers out of company management structures to the extent of inspiring optimists to suggest that Parkinson's laws have been thrown into reverse. But their originator would surely have doubted it.

The reason is that the engine-building process he defined is in evidence in the earliest written records, and so seems rooted in the very nature of human ambition. The probability must be that such a deep-seated drive, even if suppressed temporarily, will spring up again.

Parkinson had little to propose on how it might finally be overcome, beyond exhorting politicians to shun excessive taxation. Having identified a universal problem, he was content to leave its solution to others. As he said: "It is not the business of the botanist to eradicate the weeds. Enough for him if he can tell us just how fast they grow."

Northcote Parkinson, *John Murray 1993. The Law and the Profits 1992.*

Michael Dixon

Having some fun at the giant's expense

Over the weekend, PepsiCo launched its latest big-budget television advertising campaign. It will be seen in 30 countries and runs Pepsi's assault on Coca-Cola. This has prompted Coke to claim, haughtily, that comparative advertising is only for "wannabe products trying to relate to the market leader".

That is not how Pepsi sees it, although Andrew Hopkinson, the Pepsi account director at London advertising agency Abbott Mead Vickers, concedes that you probably wouldn't choose the comparative route unless there was something in your sights worth knocking. "Pepsi sees itself as a little bit cheekier, livelier and younger than the market leader," he says, "so it is appropriate to have a little fun at the giant's expense."

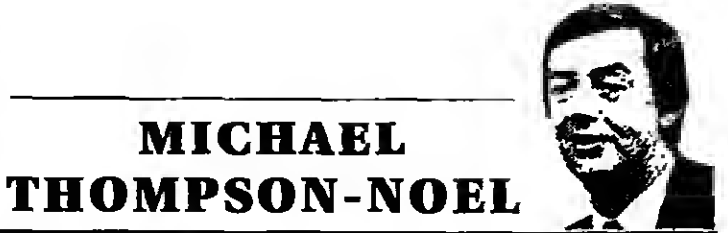
I wish comparative advertising was used more widely, for I equate cheekiness with self-confidence. Big companies would not twit their competitors if they were not confident that their own products could

withstand robust counter-taunting.

I bank at Midland, for example. Not a bad old bank. I spoke crossly to one of its tele-girls the other evening for ringing me at home and trying to sell me some tomfool product when I was in the middle of producing *polenta con funghi di bosco*. Yet I cannot, in 26 years, recall a significant error or piece of rudeness visited by Midland Bank upon any of my accounts or on any part of my person.

I am a satisfied customer, and would enjoy nothing more than to see Midland try to steal some business with a knocking attack on one or more of its rivals. But I don't suppose it will. Is this because bank advertising is usually pompous? Or because satisfied Midland Bank customers are like extra-terrestrials - hard to find when you need one?

What I like about the future is that it should be fairly quiet. We will be at home, safe in our kraals, surfing



MICHAEL THOMPSON-NOEL

the nets. The only noise will come from the people locked outside - billions of them, probably, milling brutishly about.

Things are already getting quieter. For a start, TV commercials seem to be much less strident. In olden times, many commercials were vulgar and noisy. They were deliberately irritating. This was to make us remember them, though so far as I know no one has discovered if irritating commercials are more effective than non-irritating ones.

David Abbott, chairman of Abbott Mead Vickers, told me why commercials had improved. "The general executional level is now of a

very high standard. Technology has helped us do impossible things. I think also there's a recognition that the viewer - the consumer - is of a visually literate generation. There's less pounding on the door, more subtlety."

Because of media proliferation, advertisers will soon be speaking to us almost one to one. And they will have to be polite. Persuasion will still be all-important, but unless they get their tone of voice right, we will give them the boot.

I like chocolate. I used to have a

Dalmatian, and he liked chocolate. We could crunch our way through a box of chocolates in 24 minutes. I still like chocolate, though my purchases have plummeted since the Dalmatian's demise.

Sometimes I buy KitKat, at other times After Eight. These used to be British brands. Indeed, I was once escorted down the entire length of the KitKat production line at Rowntree's chocolate factory in York by the KitKat brand manager. I was so worn out by this excruciating experience that I had to sit and recover.

They are British brands no longer. Nestlé having purchased Rowntree in 1988. However, until reading an article by David Haigh, managing director of Publicis Dialogue, in a recent issue of *Admap*, it had not occurred to me to view KitKat or After Eight as tax exiles or "brands of convenience".

That is how Haigh sees them. With such vast intangible asset values as the Rowntree brands, he

says, Nestlé has naturally tried to manage its affairs efficiently, its "declared... policy [being] to centralise the ownership of all its brands in Switzerland and to license their use to foreign subsidiaries" (Switzerland, of course, is Nestlé's home base).

Haigh says that so far there has been little talk about the relocation of UK brands offshore, but that the technique is gaining popularity as a tax-planning device. For example, a number of UK food and beer brands are said to have been sent offshore.

Increasingly, says Haigh, international tax and regulatory authorities are scrutinising this flight to the sun. But he reckons that the urge to send brands offshore will become "irresistible".

I expect he is right. Soon I plan to visit a small island, east of Nuku'alofa and astride the International Date Line, where I hope to establish a luxury offshore resort for brands of all kinds. Room rates will be colossal.

Telecommunications Forward Survey Programme 1995

- | | |
|--|----------------|
| 1. FT IT - Information and Communications Technology | March 1995 |
| 2. Asia Pacific Telecommunications | April 1995 |
| 3. Telecommunications in Business | June 1995 |
| 4. International Telecommunications | September 1995 |
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BUSINESS TRAVEL

European floods

Flooding rivers forced hundreds more people from homes in northern France and Belgium, and heavy flooding also hit the Netherlands and Germany, notably Cologne's Old City district. Many rivers were reported to be levelling off, but more rough weather was predicted for Wednesday.

In north-eastern France the Meuse river reached recent levels overnight on Saturday, causing the evacuation of 500 people. In Charleville-Mezieres, near the Belgian border, in Paris, the Seine neared 13ft above normal yesterday, having forced the closure of riverside expressways and caused traffic jams since last week.

In Brittany, the economic effects of the floods were worsening. High water left more than 10,000 workers idle at a Citroën auto plant, while other factories and businesses were shut by flooding in several northern French towns.

In Germany, the Rhine rose further yesterday. Three people died in accidents in southern Belgium. Belgium's national railway company (SNCB) said international trains were running normally again after debris from a landslide on Saturday night was cleared from the Paris-Lille line.

Further upstream at Koblenz, where the Rhine and Moselle converge, water levels were still rising, and electricity supplies were cut in some areas.

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Flights from Stansted

Air UK is launching new flights to Zurich (twice daily) and Madrid (daily) from Stansted, London's third airport, starting on March 28.

The services will use Fokker 100 jets and take the number of international destinations served by Air UK from Stansted to 13. It also operates six UK routes from there. Flights to Zurich will depart at 8.40am and 3.35pm. The other way: 10.15am and 7.10pm. Madrid: depart late morning, return early afternoon. Managing director Andrew Gray says Air UK's Stansted traffic grew by 28 per cent last year, to 1.1m passengers.

Smoking ban discussed

In another step towards smoke-free aircraft, the US Department of Transportation last week granted antitrust immunity to eight US and foreign airlines to discuss a mutual smoking ban on transatlantic flights.

The grant of immunity allows the airlines to talk without fear that the Justice Department will allege that their action violates antitrust laws. The carriers involved are American, Continental, Northwest, Trans World, United, USAir,

British Airways and KLM

The announcement follows last November's agreement between the US, Canada and Australia on banning smoking on flights by their carriers between the three countries.

Transportation secretary Federico Peña noted that the International Civil Aviation Organisation has set a July 1 1996 deadline for banning smoking on all international flights. A number of international airlines recently outlawed smoking on some or all flights. Non-US carriers that have reduced the number of smoking flights include Lufthansa and Singapore Airlines.

Likely weather in the leading business centres

	Mon	Tue	Wed	Thur	Fri
Tokyo	7	9	9	8	8
Hong Kong	14	12	12	13	15
London	6	13	11	10	6
Frankfurt	7	3	10	9	9
New York	4	5	4	1	1
L. Angeles	23	23	25	28	24
Milan	7	9	8	8	9
Paris	9	10	12	11	9
Zurich	7	4	10	8	11

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I should have realised that Tubby Fanshawe needed my help when I got a bunch of carnations for Christmas, instead of the traditional bottle of Scotch. But it was not until we met at Nairobi airport for the flight to London that the gravity of his situation came home to me.

I was standing in the check-in queue, browsing through my copy of the Official Airline Guide, when a familiar voice broke my concentration. "Take a dekko at this, old chap! Two more club class flights to Africa, a decent BT phone bill, throw in the Christmas spending on my NatWest card and the odd bunch of flowers, and I reckon I'm there."

"Where?" I asked, somewhat irritably, for I was on the verge of working out an alternative route from Nairobi to London via Dubai.

Tubby thrust what appeared to be a bank statement in front of me, and prodded the last entry with his forefinger. I took a second look, and realised that it was Tubby's British Airways Air Miles record.

"Just over eight thou," he beamed. "Another 400 and bingo! Free return ticket London-Nairobi. I'll take the family to Mombasa."

After we had checked in, I took a closer look. Tubby had a problem. All the signs were there - irrational brand loyalty, the special offer fixation, the something-for-nothing delusion. The poor chap was afflicted by a condition that affects an increasing number of travellers: Systematic and Compulsive Collection of Air Miles Syndrome (Scams).

Tubby seemed to have signed up for everything, from a NatWest Access card (100 Air Miles) to the BT premium line (50 miles for enrolling, one mile for every £10 spent). There was also an entry that explained something that had been puzzling me.

"I wondered what had happened to my Christmas bottle of Scotch," I told him. "What did I get this time?"

approached the trust's governors with an offer valuing Wellcome at £9bn. Gibbs would again have had Sir Henry in mind. In giving the bid the green light a week ago, he demonstrated that he is a dangerous man to underestimate. A stunned John Robb, Wellcome's chairman and chief executive, was left trying to make out that the bid was too low and attempting to seek an alternative deal.

The trust, whose almost exclusive purpose is to fund medical research in Britain, is staying silent in advance of its application to the High Court for permission to sell its remaining 35.5 per cent holding. Nevertheless, towards the end of last year Gibbs, 60, reflected on the career of what he modestly calls a late developer and on what even the world had to admit is the transformation of the financial resources of the charity.

Drafted in during 1983 as one of the trustees (now called governors) by Sir David Steel, the former BP chairman then chairing the charity (income then: £16.4m), Gibbs was involved in the initial Wellcome flotation, at £1.20 a share, three years later. He replaced Steel in 1988 (income: £49m), selling the next tranche of shares in 1992 at 25 pence a share. The move earned him his detractors. The sale had been announced when the shares were at over £11, and Gibbs was further criticised by those same subscribers when the price slipped under 25 pence and a half later. That criticism, combined with the shares' volatility, presumably contributed to the governors' receptiveness towards Glaxo's offer of £10.25.

Already credited with fostering Britain's "brain gain" of biomedical scientists, the trust, with income around £26m last year, would see assets climb from £5.5bn to £8.7bn if Glaxo's offer went through on the terms indicated. It would retain 4.7 per cent in what would become the world's largest drugs company, and income would rise towards £300m - possibly even more than that of the government-funded Medical Research Council.

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Michael Holman offers smart advice on the Air Miles scheme to hapless fellow passenger Tubby Fanshawe

Burden of flying free

Bloody carnations! Thought you had gone on the wagon!" Tubby was unrepentant: "Flying Flowers, bunch of 12 carnations, quote your executive club number, and another 20 Air Miles in the bag."

That clinched it. A severe case of Scams. As we made our way past the immigration check, I tried to reason with him. "What it amounts to, Tubby, is that you are spending more money than you need, often on goods you don't really want, in order to be given things you neither need nor want. But because they seem to be free, you lose all discrimination."

Tubby defended himself vigorously. "Fact is," he said piously, "I am not actually spending more money. I have got to buy 'plane tickets, fill my car with petrol, hire cars, stay in hotels, send presents..."

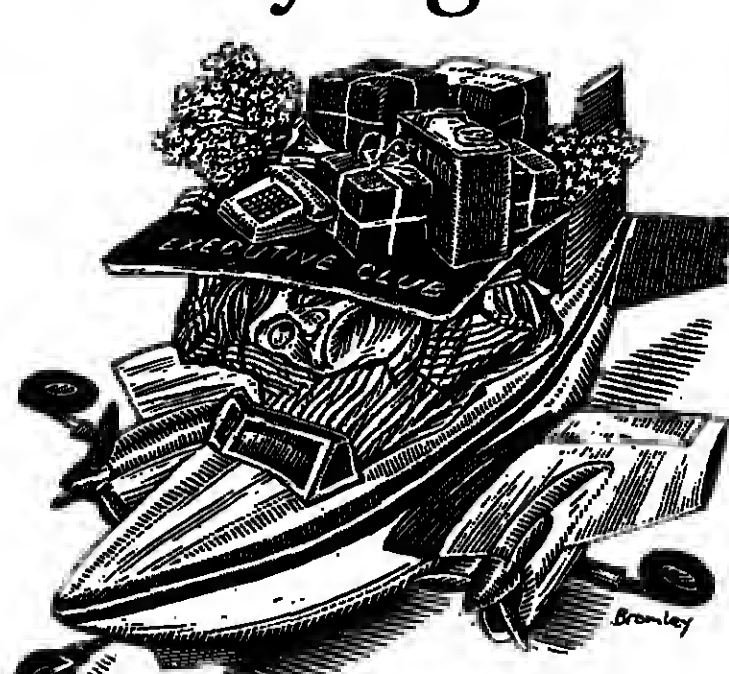
I snorted, patience exhausted. "You miss the point, Tubby. You are no longer a discriminating shopper. You have deprived yourself of choice. You have been lured into brand loyalty not necessarily because the particular product is better, but because of the ultimate inducement - what the chaps behind this scheme call 'the allure of travel'."

Tubby was still not convinced. "Air Miles tickets are BA's way of saying thank you to their regular travellers." For an accountant who does much of his business in Nigeria, Tubby retains an endearing trust in human nature.

I read from an Air Miles management fact-sheet I just happened to have with me: "Air Miles operates to a win, win, win formula," I quoted. "Clients - that's the companies you've signed up with, Tubby - have the opportunity to produce sustained, long term changes in behaviour... and generate incremental business."

Tubby shrugged. I still wasn't getting through. "What's the bet that when you need petrol, you'll buy from Shell, even if Texaco is cheaper?" I asked him. "You hire your cars from Hertz in Zimbabwe, but European is cheaper. You stay at the Hilton in Nairobi when you could get a better deal from the Inter-Continental. Take the wretched carnations. Twelve carnations cost you £10. You can order them from Gurnsey for £8.50."

Tubby wouldn't give in. "Over 1m people have travelled free with Air Miles," he said. "No doubt," I replied. "And I expect there have been nearly 1m fare paying companions. After all, you may travel free on your family holiday, but you'll be paying for your wife. And



your seat would probably have otherwise been empty. And if your ticket wasn't free, I doubt that you would have considered that holiday in the first place. It's what the clever chaps at Air Miles call selling additional seats without dilution."

Tubby made one last effort. "Why do you imply that the Air Miles tickets are not free?" "Because our companies indirectly paid through the nose for them, by buying full fare tickets, the only kind that qualify for Air Miles. As often as not, cheaper tickets would have served the same purpose."

I did a few calculations. "It will take 17 return club class tickets, costing £2,000, earning 250 Air Miles for each leg, to qualify for an economy class return ticket. You have to book at least two weeks in advance, and there is limited availability. Some reward. You can fly London-Mombasa return on a bucket shop ticket for £250."

Alas, Scams still held Tubby in its dreadful grip. "Some routes are better rewarded," he said. "London to New York club class tickets at £2,200 a throw would bring me 750 Air Miles. Six return journeys, and Nairobi's in the bag!"

"True," I acknowledged, "but you are still paying a high price. I reckon you could save the cost of the Nairobi ticket in a single purchase if you shopped around for an airline that offered cheaper business class fares to New York."

By this stage we had reached the departure hall. To Tubby's consternation, I abandoned him at the entrance to the first class lounge. "But you're on an economy ticket, just like me," he protested, as he was barred from entering.

I waved my BA executive club gold card. "Membership has its privileges, old boy. But you have to rack up 1,000 points to qualify, not to be confused with Air Miles," I could not resist a parting shot. "What's more, carnations don't qualify."

PEOPLE

The man who welcomed Glaxo

Sir Roger Gibbs has tried to follow the wishes of the Trust's founder. Katharine Campbell reports

In the summer of 1992, after Wellcome Trust had boldly ceded control of the drugs manufacturer to which it had so long been tied, its chairman, Sir Roger Gibbs, received a letter. Jean Wellcome, daughter-in-law of Sir Henry Wellcome, wrote to say how much the founder would have enjoyed the run-up to the share sale. Gibbs was chuffed that his care in "working out what Sir Henry would have wanted to do" had been so gratefully acknowledged.

Sir Roger's mission to drive forward the world's largest grant-giving charity has a history. His banker father, Sir Geoffrey, chairman of the Nuffield Foundation between 1951 and 1973, had battled for years to persuade Lord Nuffield to diversify out of shares in the ailing British Motor Corporation. Sir Roger did not just want to sit back and collect Wellcome dividends.

So when Glaxo recently approached the trust's governors with an offer valuing Wellcome at £9bn, Gibbs would again have had Sir Henry in mind. In giving the bid the green light a week ago, he demonstrated that he is a dangerous man to underestimate.

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Mermaid Theatre - not his own illness - that led him to Wellcome. The Mermaid was going through one of its many crises, and Gibbs was drafted in as a governor in 1980. After three years, its chairman, Sir David Steel, asked him what he thought his "next job" would be. In answer, he agreed to become a trustee of Wellcome, and left Gerard & National to take up the trust's

chairmanship six years later. Last year Gibbs was mooted for chairmanship of the Savoy Hotel group, but fell foul of the warring factions. For the moment, however, the fewer distractions the better. While the company seeks an alternative bid, Gibbs has the High Court to deal with. If all goes his way, he will no doubt be hoping for another approving missive from Jean Wellcome.

Hartmann gets plugged into Germany's power base

The boss of Veba is poised to take part in the country's economic future. Michael Lindemann reports



When Ulrich Hartmann talks about the German telecommunications industry, he likes to use a bit of fairy tale imagery. The industry, he says, has been deep in a beauty sleep for years and only now - after a date has been fixed for the end of telephone monopolies across most of Europe - are the princes looking for their brides.

That the German telecommunications industry has been asleep for many years is something few would dispute. It is also obvious that Hartmann's own company, Veba, is the sleeping beauty and that Cable & Wireless, the worldwide telecommunications operator in which Veba last week said it was buying a 10.5 per cent stake, is the prince.

But the image of waking from sleep is equally useful in describing Veba and indeed Hartmann himself. Venturing into telecommunications marks a landmark change for a company which until now managed everything from nuclear power stations to DIY stores. Huge profits are expected by the turn of the cen-

tury, and Veba's hope is that the investments will move it out of slow-moving cyclical businesses like chemicals into more dynamic areas. As for Hartmann, the move into telecoms marks a change he could barely have imagined just two years ago when he was asked, suddenly, to take over as chief executive of Veba.

He had been finance director - no mean achievement given that Veba is Germany's fourth highest listed company - since the beginning of 1990, but had no great expectations of making it beyond that.

Klaus Piltz, his predecessor, was 64 when he took over the top job in 1988. Piltz was relatively young and enjoyed the work, two good reasons why Hartmann, himself the son of a former Veba board member, might not have expected a look in.

None the less, Hartmann, 56, will have to play his part, sooner or later. Already, because Veba owns Preussen Elektra, the country's second largest utility, he is likely to have a front row seat at the forthcoming *Konsensgespräche*, the industry talks where politics and industry decide on Germany's energy

from strength to strength since it managed to escape the shackles of state ownership in 1978. And yet Hartmann, who has spent the past 22 years working at several Veba subsidiaries, is a good deal more tentative on the public stage than are his counterparts at the top of German industry. It appears that he is still feeling his way as one of those who help shape the debate about Germany's economic future.

There may be good reason for that. As one observer puts it: "If you start talking too much and reaching too high in Germany you very quickly find yourself landing on the ground with a thud."

And the new venture into telecommunications means he is likely to be sounding off more frequently about the shortcomings of politicians who are viewed as slowing down the pace of liberalisation in Germany.

If Hartmann seems reluctant to assume the public trappings of one of Germany's most powerful chief executives, he has some precise ideas about what he wants to do with Veba.

For several years the group comprised four divisions: electricity, oil, chemicals and trading. Preussen Elektra, though, is so cash rich that Hartmann found himself confronted with an unexpected challenge. As one observer puts it: "Hartmann had a problem about what to do with all that money."

To solve that problem Veba will invest DM6bn over the next decade in the hope of cornering 10 per cent of the German telecoms market. The group has just won the right to lay a network alongside the railway tracks belonging to Deutsche Bahn, the state-owned railways

MEDIA FUTURES

Video discs: out to avoid a format war

Toshiba holds sway in standards battle, reports Alice Rawsthorn

Only a few weeks ago, senior executives of Sony and Philips gathered in the US for the first public demonstration of their digital video disc, which combines the functions of audio compact discs and video cassettes. They hoped it would be one of the hottest new products of the late 1990s.

The two groups are now frantically rethinking their strategy after last week's announcement that most of their fellow consumer electronics companies – and many leading Hollywood film studios – were backing a different version of the video disc devised by Toshiba, the Japanese electronics concern, and Time Warner, the US entertainment group.

Sony and Philips have two choices. They can abandon their original plan to launch their own disc in favour of trying to strike a compromise with the Toshiba camp. Or they can press ahead with the launch, thereby plunging the electronic industry into yet another format war.

Publicly the two companies claim they still hope to per-

suade the industry to accept their disc. Privately they admit that, as the Toshiba version has attracted so much support, they have no real option but to negotiate a compromise with the rival camp in order to avert a format confrontation.

The electronics industry is no stranger to format warfare. Sony, Philips, Toshiba and the other electronics groups all compete fiercely in the field of product development to try to gain a technological edge.

Each company can develop its own distinctive versions of the different categories of electronics hardware, such as television sets or compact disc systems. After all, it does not matter whether a Sony television set works differently from one made by Panasonic, providing they fulfil the same function for the consumer by receiving and relaying the required broadcast signals.

But if a new format, or the device that creates a new category of products such as a cassette tape or compact disc, is to fulfil its commercial potential, it must be adopted by the entire electronics industry. Otherwise consumers may be confused by the different

options, and it will be difficult to persuade the industry's software suppliers, in the music and film businesses, to make their products available in a particular format.

Such a scenario has already unfolded in the audio sector. Sony launched its MiniDisc, a miniaturised compact disc system, in 1992 at roughly the same time as Matsushita and Philips introduced their jointly developed digital compact cassette.

Both formats have been marketed to consumers as formats that combine the portability of cassettes with the high audio quality of compact disc. Neither has succeeded in establishing itself as a standard choice for consumers.

Perhaps the most dramatic, and damaging, format war of recent times was the battle over video cassettes. Sony and Matsushita invented different formats – Betamax and VHS respectively – during the mid-1970s. Neither company was prepared to concede defeat, so both forged ahead with launch plans by manufacturing and marketing their own versions. Betamax was generally accepted in the industry as the

technically superior format. However, Matsushita, the world's largest consumer electronics concern, not only had the advantage of being a bigger business than its rival; it also had more commercial clout in persuading other manufacturers to accept its format.

Sony battled on throughout the late 1970s and 1980s, although it found it increasingly difficult to persuade retailers to stock Betamax, or the movie studios to release films on its format as well as on the more popular VHS cassettes. The company finally admitted defeat in 1989 when it started to manufacture VHS video systems.

Today Sony accepts that it made a serious misjudgment in backing Betamax for so long. It has not actually lost money from the product. Betamax was profitable overall and actually beat VHS by establishing itself as the leading format in some markets, mostly in Latin America. The company still manufactures several hundred thousand Betamax systems a year.

However, its commitment to Betamax meant that Sony was a late-comer in video cassettes

and recorders, one of the most buoyant product sectors of the 1980s. As a result, it lost the opportunity to make a great deal of money. It is this knowledge that has prompted it to take a conciliatory line on digital video discs. "We won't make another wrong decision because of corporate pride," said an executive.

Toshiba now has an opportunity to establish its disc as a standard format by swinging the entire industry, including Sony and Philips, behind it. To do so, it must negotiate the financial terms for using its video disc technology with the rest of the industry.

One option would be for Toshiba to declare the product a "conference format", whereby it makes the technology available to competitors free of charge. Sony adopted this approach for its 8mm video cassette.

However, companies only tend to follow the conference route if they suspect it is the only way to persuade competitors to accept their format as an industry standard. The pre-

ferred option is to charge royalties to rivals in return for the right to license their technology, as Sony and Philips did when they invented the audio-CD in 1982.

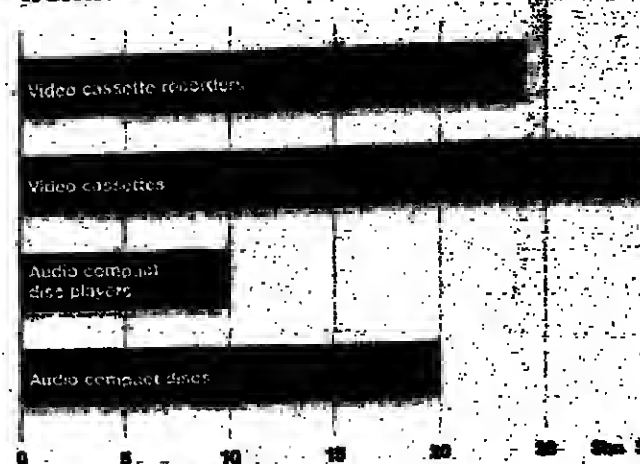
The precise terms of the agreement are shrouded in secrecy, but they are believed to receive roughly 2p for each disc produced, which would have generated over £25m in royalties last year.

Toshiba is in a strong position to insist on royalty payments from Sony and Philips if they decide to adopt its video disc technology. It has, after all, already secured the support of Matsushita, Pioneer, Hitachi and Thomson in electronics, as well as that of Walt Disney, 20th Century Fox, MGM/UA and its old ally, Time Warner, in entertainment.

In such circumstances the licensor negotiates different royalty terms with each prospective licensee. The value of the terms varies according to the strategic relationship between the different parties and whether the licensee has contributed any proprietary technology to the product.

Matsushita, for instance, was given favourable royalty terms

Worldwide sales 1994



for the audio-CD as it has a patent exchange agreement with Philips and some of its technology was used in the product specification.

Sony and Philips hope to secure favourable terms from Toshiba, given that a number of their patents will almost certainly have been used in its video disc. Indeed, they claim they are only pursuing their conciliatory stance on the assumption of securing reasonable terms from Toshiba. The two camps have now begun exploratory discussions in

Tokyo to try to find a compromise. A fully-fledged format war seems to have been averted on the digital video disc front, at least for the moment, but the industry is haunted by the threat of future battles over other formats.

One possibility is a skirmish over the next generation of discs. Pioneer's engineers are already working on a miniaturised version of the laser disc, due to be launched early next century. Yet Pioneer's competitors may well have ideas for discs of their own.

The march towards digital telephony

By Alan Cane

In Britain, at any rate, analogue mobile phone services of the kind offered by Vodafone or Cellnet reign supreme. But their dominance will be short lived.

Their technology is mature and reliable, and geographic coverage more than adequate, but within a few years it seems certain that services based on digital – or computer – technology will have taken their place.

Digital technology squeezes substantially more capacity out of the available radio frequencies, while digital handsets are smaller, lighter and cheaper to make than their analogue counterparts.

Battery life is longer, too.

And, remarkably, Europe is setting the pace in digital telephony, with a standard called GSM (Global Standard for Mobile Communications) that looks like being adopted by a majority of countries worldwide.

A constraint is that GSM handsets are expensive at present – up to £600 retail for a de luxe model.

But prices are on the slide, helped by research on the kind being carried out by The Technology Partnership, a small, innovative consultancy based near Cambridge, England.

According to Tony Milbourn, head of the partnership's telecommunications group, the market will soon be flooded with low-cost GSM handsets from a variety of

manufacturers, in the same way that the personal computer market was flooded with low-cost clones of the IBM personal computer.

An important factor in that revolution was the emergence of semiconductor designers like the US firm Chips & Technologies, which developed functionally identical electronics to IBM at lower prices.

Milbourn says he wants the partnership to be the Chips & Technologies of the GSM business.

He is working with manufacturers including Hitachi, of Japan, and Analog Devices, of the US, to develop a GSM handset which can be sold for £140 or less.

The aim is not to sell the

technology to Nokia or Motorola, the world leaders in mobile handsets.

He freely admits: "There is nothing we can offer that Nokia cannot develop."

Instead, his target market is second-tier manufacturers: companies that may not be in the mobile phone business at all just now but are anxious to take advantage of the market opportunity.

Milbourn can offer such companies everything from sets of specially designed chips and software to a custom-designed handset.

He already has some 20 customers in Europe and the far east. Telecommunications products account for about a quarter of the partnership's revenues.

However, an obscure row over European technical standards has thrown something of a shadow over the GSM project.

The effect of the row has been to call into question the ownership of much of the intellectual property involved in telecommunications standards, including GSM.

As a result, a number of potential customers have decided to put their mobile handset projects on ice until questions of ownership and royalties are resolved.

Milbourn says that at least three customers have decided to delay their decisions. At \$450,000 for a basic set of chip designs, it is proving a costly dispute for the partnership.

A guard against tampering

By Louise Kahoe

A software system that enables businesses to certify that computer documents have not been altered or tampered with has been launched by Surety Technologies, a company formed by researchers from Bellcore, the US telecommunications industry research laboratory.

Alimed at companies involved in electronic commerce, the system could be used, for example, to certify a contract or payment order.

The Digital Notary system creates the digital equivalent of a paper audit trail. It enables users to "freeze" the contents of a computer document by affixing a secure digital time-stamp – without revealing the contents of the document to a third party.

"A digital time bomb is ticking away within the halls of corporate America. Electronic records, unverifiable and easily tampered with, can explode into staggering liabilities that undermine electronic commerce itself," says Scott Sarnitz, Surety's chairman. "The Digital Notary system defuses this threat by giving businesses the ability to safeguard and validate their records."

Surety says that the system has already generated interest from Wall Street firms which want to certify millions of stock trades automatically as they occur, as well as from the pharmaceutical industry where it may be used to establish precedence for patent claims.

The main function of the system is to detect automatically if electronic documents

have been altered or back dated. It is based on patented cryptographic technology developed by Surety's founders while working at Bellcore.

The Digital Notary software creates a unique "digital fingerprint" for each electronic document, and sends the fingerprints to a Digital Notary on-ordinating server over the Internet, a leased phone line or an ISDN connection.

Based on information sent back by the server, the software then issues time-stamped certificates for the electronic documents and stores the certificates in a local database.

A single-user version of the software can be downloaded from Surety's World Wide Web server at <http://www.surety.com>. For \$49, users will receive the software, account set-up and 50 certificates.

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ARCHITECTURE

Worthy winner at Windsor

Colin Amery on plans for rebuilding the castle and converting Bankside

The richness of architectural life in England was celebrated last week by the simultaneous announcements of two major architectural competitions. The plans for the rebuilding of the fire-damaged parts of Windsor Castle were revealed, and the selection of a relatively unknown Swiss firm of architects to redesign the interior of Bankside power station, near Southwark Bridge, central London, as the Tate Gallery of Modern Art, was made public after an international competition.

At Windsor, the decision was taken by two committees to restore the majority of damaged rooms to the condition they were in before the fire. There was wisdom in that because of the miraculous survival of most of the furniture and contents. There are five major state rooms which will be reinstated: the green drawing room and the crimson drawing room, both by Sir Jeffrey Wyattville (1766-1840); the state dining room and the adjoining octagon dining room, with some furniture from Carlton House and some by the 18th-century Pugin; and the grand reception room by Wyattville, which is a bold and fascinating exercise in rococo revival.

The three other major rooms that were totally destroyed – the private chapel and the Stuart and Holbein room, as well as the ceiling of Saint George's hall – were made the subject of an architectural competition. The winner is the Sidell Gibson Partnership, which was selected from an international shortlist of six firms.

The new work is to be commended for its contextual integrity, while not being slavishly gothic. The architects' decision to preserve as much as possible of the fabric while using the historical traditions of Windsor as a source book must be the right one.

The replanning of this part of the castle since the fire enables much of the space which was taken by the rather grim private chapel designed by Edward Blore for Queen Victoria to be used as a new octagonal processional space. Sidell Gibson has understood that Windsor is a romantic castle that is still lived in and in



Windsor plan: to be commended for its contextual integrity

use as a royal residence. This makes it unique, and it would have been wrong to build something temporarily fashionable unless it was of the highest possible design quality.

Of all the entrants in the Windsor competition, the design by the remarkable Hungarian architect Imre Makovecz was the most intriguing. He left the fire-damaged walls of the hall as bare stone but then proposed painting them gold.

His roof for Saint George's hall was to be of timber, glass and steel, and hung with statues of angels – in Makovecz's words, "guardians of the truth." His plans for the old private chapel were to fill it with plants and leave the fire-

of kiln dried oak and new laminates. There is an opportunity for a major commission of a great new stained glass window in the new private chapel where Giles Downes has designed a contemporary version of an angel roof. This new gothic work is inspired by natural forms and the use of timber. It is not copying older styles but has a stylistic sympathy with the castle and its traditional uses.

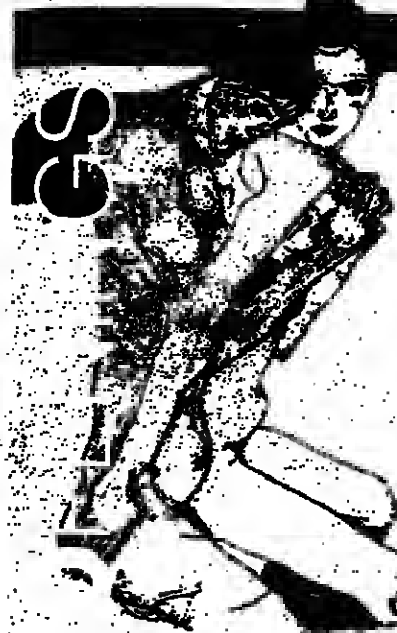
While Windsor rightly chose to follow a route for new work that matched the integrity of the castle, it was a harder task finding an architect for the creation of a gallery of contemporary art in a former London power station. The choice of the Swiss firm of Herzog and de Meuron for the new Tate gallery has to be seen as something of a shot in the dark.

The competition system is open to all sorts of problems and is bound to be influenced almost entirely by the composition of the jury. The jury for the Bankside competition was very impressive by the work that this firm has done in Basel, where it has built a railway engine shed and signal box that have won the major Swiss architectural award.

Almost the most important thing about Bankside is the site itself, and the potential for a major new use to help rejuvenate the entire neighbourhood. Clearly an important part of the success of the new Tate will depend on establishing a new and effective pedestrian bridge between the City of London and Bankside, to help bring the tourists and visitors across from St Paul's.

There was always an argument for the demolition of Bankside power station, especially as it is not a listed building. But the Tate has always treated it as though it was. Herzog and de Meuron have a difficult task to transform this landmark into a wonderful space, and it is right to reserve judgment as their work is so little known in Britain.

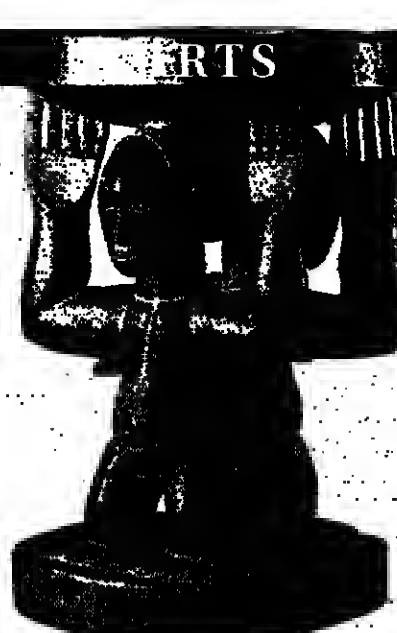
Wait and see seems to be the best approach to the Tate. There will be an opportunity to see more in an exhibition at the existing Tate gallery of the architects' proposals from February 21.



MARTIGNY
The main attraction of this small town in French-speaking Switzerland is the Fondation Pierre Gianadda, which regularly mounts exhibitions of international appeal. The latest, opening on Friday, is devoted to Egon Schiele, regarded today as one of the great Austrian Expressionist painters. At the time of his death in 1918 at the age of 28, many were shocked by his erotic drawings.

LONDON

The celebration of Sir Michael Tippett's 90th birthday begins in earnest this week. On Sunday the Barbican embarks on its 'Tippett: Visions of Paradise' festival, embracing many of the composer's major works. Sir Colin Davis, long a supporter of Tippett's music, conducts the London Symphony Orchestra in the oratorio 'A Child of Our Time', written as the Nazi shadow darkened over Europe. Tippett's second opera, 'King Priam', opens at English National Opera on Friday.



MUNICH

An unusual exhibition of traditional African art opens at Villa Stuck on Thursday. Instead of another display of sculpted figures, the show is devoted to various types of seating - from simply-carved everyday chairs to richly ornamented wooden thrones and ceremonial stools. Most of the 150 exhibits date from the early part of this century.

NAPLES

The high spot of the Neapolitan opera season promises to be Giacomo Trittò's 'Il convitato di pietra' (1785), opening at the Teatro il Corteo on Wednesday. Trittò is better known as the teacher of Bellini and Spontini than for his own creative efforts. This new production, conducted by Peter Maag (left), may help redress the balance.

BRUSSELS

Puccini's 'Trittico' is a long evening: most opera companies drop 'Suor Angelica' and keep 'Il tabarro' and 'Gianni Schicchi'. But a recent trend in northern Europe suggests the full trilogy is back in favour. The Monnaie adds it to its repertoire on Friday, in a staging by Stein Winge. The conductor is Antonio Pappano, and Jose van Dam sings Schicchi.

Pixillating the pixels

Nigel Andrews on the digital revolution hitting cinema screens

The old saying declares: "The camera does not lie." But will future film-going generations believe that? At their disposal today is an art form, now reaching its century, which is beginning to turn every day of the year - not just its birthday - into a conjurer's party.

It is called the digital revolution and most of us have seen its best recent tricks. In *Forrest Gump* a well-known two-legged actor appears with no legs. In *Speed* a 30-foot gap appears in a Los Angeles flyover that has no gap. In *Star Wars* pyramids fly and Egyptian towns sprout in the Arizona desert.

Time, space and reality are plasticine in the hands of special effects experts wielding nothing larger than a computer. Anything is possible, including the impossible. Tom Hanks never shakes hands with JFK, but we see him do it. Jim Carrey never turned into a cartoon version of himself, but in *The Mask* he keeps doing so. And the Florida Keys bridge was never blown up; but ever since the lifelike simulation of that action in *True Lies*, the state tourist board has been besieged by callers asking how to get to Key West while the road is down.

In the old days - which lasted until roughly two years ago - filmmakers could bug their audiovisual scepticism and all the reality/fantasy switchbacks. They could watch Charlton Heston part the Red Sea and say, "Wonderful. But we can see the joins." Twenty years later in *Star Wars*, they could see the shimmering dark outlines that said "matte shots": those composite images in which one piece of footage is wedged into, or laid over, another.

Today, though, digital technology has conquered moviemaking. Jim Morris is the head of Industrial Light and Magic, which has led the FX field ever since the company was founded by George Lucas (of *Star Wars*). Morris and his men have been responsible for the likes of *Gump* and *Mask* and are now buffing up the old *Star Wars* trilogy prior to releasing it in digitally remastered form.

"The revolution has been so dramatic," Morris says, "that in just two years all the old technologies have been mothballed. Around 1993 it really hit critical mass. Suddenly it was cheaper to do certain things digitally than photo-chemically."

In the photo-chemical days effects were done in the camera during filming or on the optical printer

after it. Wobble, outlines, two-dimensionalism resulted. Today, computers have pushed that era aside and also created a universe of new possibilities.

One is an almost infinite freedom in "compositing". Take the shot of the Harrier jet landing on a Miami street in *True Lies*. In reality the plane was lowered by cables. But during seven months of computerised massaging, 30 different trick elements were added or deployed, from digitally-added smoke and heat-shimmer to erased suspension cables.

The other breakthrough today is synthetic characters. Advancing from the water teacale in *The Abyss* to the T-1000 cyborg in *Terminator 2* and then to Jim Carrey's human chameleon in *The Mask*, these bio-magical beings have all been conjured by experts sitting at their workstations pixillating the pixels.

Not surprisingly, Hollywood is awash with kinetic sci-fi films right now. *StarGate* and *Star Trek Generations* both contain sequences that would have been unfilmable three or four years ago.

StarGate went to the Yuma desert and turned it into Ancient Egypt. Effects supervisor Jeff Kleiser explains, "We'd take a background plate shot in Arizona, then digitally add pyramids and sun and lens-flare. In the computer, we'd fix up some palm trees, and we'd build a whole desert city from a couple of photos of stucco buildings. Then we'd take a shot where we had a thousand extras in the desert and turn them into ten thousand. All done digitally."

Sounds easy and as a business practically it is. Kleiser himself checked in at Carolco Pictures (StarGate HQ) with his computers, linked them up to his own HQ in Massachusetts, and was ready to roll.

David Carson, director of *Star Trek Generations* which opens in Britain next month, also used digital technology to cut corners which it would once have been impossible even to turn. But if computers take the "Can't do" out of cinema effects, they don't do so for free. The most expensive single-shot effect to *Star Trek* came in at \$180,000: a camera pull-away into deep space at a moment of climactic collision for Captain Kirk's ship.

In another recent movie, Jan De Bont's *Speed*, there was an exorbitantly complex trick that audiences weren't even aware was a trick. "The shot of the gap in the raised freeway, seen through the wind-



Jim Carrey in 'The Mask': time, space and reality are plasticine in the hand of the special effects department

screen of the approaching bus, was created digitally. We had to 'erase' that section of road, then paint in a new background, all by computer."

The showier the shot, the easier it usually is. The *unnoticed* deceptions take the time and trouble. At Digital Domain, a top effects facility in Venice, California founded by director James Cameron of *The Terminator* and *Aliens*, they have experienced both. John Bruno, Oscar-winning Effects Supervisor on *The Abyss* and later image-magician on *Terminator 2* and *True Lies*, was responsible for the most famous showy-but-simple effect in modern movie history.

Ha and Cameron puzzled long over how to design the shape-changing killer android for *T2*. The Bruno had the brainwave of using "reject" software from *The Abyss*: the first trial-and-error manifestations of the earlier film's water tentacle. "That liquid metallic surface like undulating mercury fitted the other-worldly look of the cyborg and enabled the transformations to be fluid and realistic."

Audiences went barmy for the effect; and for the then-novel "morphing" technique that enabled the cyborg to sprout, seamlessly and at will, its metallic killing limbs. Today, disconcertingly, Bruno is blasé about morphing. "It's something anyone can do. You can do it at home on your Macintosh." Such is the speed of modern movie progress: yesterday's mind-boggling

device becomes today's technology.

Rob Legato, a Digital Domain fellow wizard who designed the effects for *Interview With The Vampire*, agrees that big, showy effects are both easier to do and quicker to lose their appeal. Unlike *T2*'s tricks in *Vampire* were intended to be subtle and "under the top." But they involved creating entire landscapes out of absolutely nothing.

John Bruno did the same in *True Lies*. The opening shot shows a Swiss mansion sitting by an icy lake: "the house was in Newport, Rhode Island," says Bruno. "The mountains were four-by-five still photographs colour-timed to be night shots. The snowscape was near Lake Tahoe, Nevada. The lake was computer-generated."

It is not that movie-makers might not have composed a shot like this in the old days; but we would have noticed it. Digital Domain's latest in-house project is a sci-fi epic called *Apollo 13*, starring Tom Hanks. Based on the near-disastrous mission that missed the moon and almost killed a crew, the film will set out to look ruggedly realistic while using every trick known to digital man. In charge, Rob Legato. I was shown round a dozen workstations at Digital Domain where human gremlins sat hunched before their screens. Pixel by pixel, they were turning the film's modelwork

footage shot to date - rockets lifting off, NASA-style hardware rolling through space - into images of Odeon-worthy verisimilitude. Add that heat shimmer, programme in those smoke-whorls: turn down to noon or noon to dusk.

Where, I asked at one point, is the director in all this? Ron Howard of *Cocoon* and *Backdraft*? "Oh I think I saw him drive into the parking lot once," said someone vaguely.

Other effects-movie directors are more hands-on. The project causing most gibbers of excitement in Tinseltown today is *Godzilla*: partly because the monster film is sitting on its starting blocks priced at a monstrous \$100m. Even that will not be enough, believes its assigned director, Speed's Jan De Bont. "It demands technology that's not even available yet," explains De Bont.

But why? *Godzilla* films have been made before. "But *Godzilla* himself has always been in the background. Just destroying cities," says De Bont. "We make him into a character. He's 250 feet tall. And the interaction of a photo-realistic monster that size with real landscapes, towns and water, that's never been done. The 'miniatures' alone would have to be gigantic." Japanese-owned Sony-Columbia, not surprisingly, are keen on the project. So will they give their director the extra \$30m he says he needs? ILM's Jim Morris thinks De Bont is right. "We've reached the

stage when no visual effect is not 'do-able.' But with a film of that scope you run into financial problems. The rule of thumb is that approximately every two years you get a doubling of computer speeds for the same cost. So Columbia either need to up the budget for *Godzilla* or do it two years down the line."

By that time, though, we may have moved on from movies altogether. I left Hollywood with one last whip-round question. What about Virtual Reality? Isn't sitting passively waiting for images to be thrown at us becoming old hat? Won't we all soon demand the right to walk through interactive environments, feeling, touching and tasting as well as seeing and hearing?

Everyone bumbled and hah'd and Jim Morris summed up the general feeling: "It won't supplant narrative cinema. It's good for theme parks and arcades, but not all audiences want to 'participate'. Teenagers growing up with computer games may want that interactive experience. But most of us want to sit and be entertained and let someone else do the work."

By appealing to that instinct cinema got rich in its first hundred years. By continuing to appeal to it - with a newer, better set of visual blandishments - it will no doubt get richer still in its second century.

Jazz Grolnick: maturing talent

It is hard to make a good living out of jazz, which goes some way to explaining why New York pianist Don Grolnick's considerable talent for post-bop has been hidden behind his more lucrative AOR (adult-oriented rock) work. He has a formidable reputation among musos as an exceptional session player and producer: his hands are behind hits from James Taylor, Linda Ronstadt and Steely Dan. And although he has a brace of excellent Blue Note albums under his belt, Grolnick remains less well known to jazz fans than his famous sidemen.

The company Grolnick is keeping on this first UK tour is keeping an indication of his standing in jazz circles, however. Ont front, longtime associate tenorist Mike Brecker with trumpet playing brother Randy stand beside Robin Eubanks (trombone) and Marty Ehrlich (reeds and flute); Pete Erskine (drums) and Peter Washington (bass) provide a stellar rhythmic pulse.

In the first of two beautifully paced sets at the Cambridge Corn Exchange, his septet moved gracefully through Grolnick originals, precisely arranged to show soloists off within finely cast harmonies, the leader dabbling out chords of encouragement. "Heart of Darkness" and "Five Bars" hung in the air like Ellington blues, while churning interplay reminiscent of Mingus moved the others.

This sensuously smouldering sound seemed to have set in for the night until percussionist Don Alias ambled on to spark the band into a flaming version of "What Is This Thing Called Love". Thereafter, the four horns exchanged blazing solos, the formidable Breckers stepping up the temperature, Ehrlich's gutting bass clarinet feeding off the leader's two handed comping.

In the second set, Alias and Erskine fully warmed up and Ehrlich's reeds swapped for flutes. Grolnick switched to Latin mode with pieces from Andrew Hill and Wayne Shorter, closing with the pliable harmonies of "Cost Of Living" and the Monkish "One Bird One Stone".

That Grolnick himself kept his powder dry is a measure of this artful leader's style - the composed composer. Blue Note should cherish him: it would be a pity if this maturing talent were lost again to the fatuity of the FM waveband.

Garry Booth

Performances at Bingham (31) and Leeds (Feb 2). Sponsored by Contemporary Music Network

INTERNATIONAL ARTS GUIDE

BERLIN

OPERA/BALLET
Deutsche Oper Tel: (030) 341 9249
● Der Fliegende Holländer, by Wagner. Conducted by Heinrich Hollreiser, production by Gustav Rudolf Sellner at 7 pm; Jan 31.
● L'italiana in Algeri, by Rossini. Conducted by Ion Marin/Carlo Rizzi, produced by Jérôme Savary at 7 pm; Feb 4.
● The Marriage of Figaro, by Mozart. Conducted by Stefan Soltesz, produced by Götz Friedrich at 7 pm; Feb 7.

LONDON

CONCERTS
Barbican Tel: (0171) 638 8891
● Tippett: Visions of Paradise: opening concert of the 'Visions of Paradise' festival that celebrates the 90th birthday of one of the most eminent living British composers. Sir Colin Davis conducts the London Symphony Orchestra to play Mozart and Tippett's own, 'A Child of Our Time' at 7.30 pm; Feb 5
Festival Hall Tel: (0171) 928 8800

● Handel: Messiah: Charles Francoeur conducts the Royal Philharmonic Orchestra with soprano Turid Karlsen, contralto Ruby Philogene, tenor Hirochika Tsuji and bass Hubert Claessens at 7.30 pm; Feb 1

● Philharmonia Orchestra: conducted by Lawrence Foster plays Rossini, Paganini and Tchaikovsky at 7.30 pm; Jan 30; Feb 4
● Royal Philharmonic Orchestra: with pianist Eliso Virsaladze and conductor Yuri Temirkanov plays Britten, Prokofiev and Shostakovich at 7.30 pm; Jan 31

● Vienna Philharmonic Orchestra: Bernard Haitink conducts Bruckner's Symphony No. 8 at 7.30 pm; Feb 2

GALLERIES
Barbican Tel: (0171) 638 8891
● Impressionism in Britain: the first comprehensive survey of the development of Impressionism in Britain. Over 200 works by over 100 artists including Degas, Rodin, Whistler and May 7

OPERA/BALLET
English National Opera Tel: (0171) 632 8300
● King Priam: a new production of Tippett's opera opens the London festival - Tippett: Visions of Paradise, to celebrate the composers 90th birthday at 7.30 pm; Feb 3
● Rigoletto: Jonathan Miller's updated version of Verdi's opera where the duke is a mafia boss at 7.30 pm; Feb 1, 4
Royal Opera House Tel: (0171) 340 4000

● Così fan Tutti, by Mozart. A new production directed by Jonathan Miller. Conductor Evelino Pidò. In Italian with English surtitles at 7 pm; Jan 31; Feb 3, 6
● Der Rosenkavalier, by Strauss.

Conducted by Andrew Davis, directed by John Schlesinger. Soloists include Felicity Lott/Anna Tomowa-Sintow as Princess von Wendenberg at 8.30 pm; Feb 4 (5.30 pm); 7

● Otello, by Verdi. Conductor Carlo Rizzi, director Elijah Moshinsky. In Italian with English surtitles at 7.30 pm; Feb 1
● Troilus and Cressida, by Walton. An Opera North production conducted by Richard Hickox and directed by Matthew Warchus at 7.30 pm; Jan 30; Feb 2

THEATRE
Albany Tel: (0171) 878 1115
● As You Like It, by Shakespeare. Decian Donnellan directs an all-male cast that includes Adrian Lester and Richard Cant at 7.30 pm; (Not Sun)

Barbican Tel: (0171) 638 8891
● New England: Richard Nelson's new play at 7.15 pm; Feb 3, 4
National, Lyttelton Tel: (0171) 928 2252

● The Children's Hour, by Lillian Hellman, directed by Howard Davies at 7.30 pm; Feb 3, 4 (2.15 pm)
National, Olivier Tel: (0171) 928 2252
● The Merry Wives of Windsor, by Shakespeare. Terry Hands directs his first production at the National. With Denis Quilley as Falstaff. Brenda Bruce as Mistress Quickly and Geraldine Fitzgerald as Mistress Ford at 7.15 pm; Jan 30; Feb 6, 7

NEW YORK

GALLERIES
Guggenheim Soho
● Antoni Tàpies: 56 of the leading Spanish artist's most important works dating from 1946 to 1991; to Apr 23

Museum of Modern Art Tel: (212) 708 9480
● Kandinsky: Compositions: exhibition featuring about 40 works including seven of the surviving "Composition" paintings; to Apr 25

OPERA/BALLET
Metropolitan Tel: (212) 362 6000
● Cavalleria Rusticana / Pagliacci, by Mascagni/Leoncavallo. Production by Franco Zeffirelli, conductor Christian Badaea at 8 pm; Feb 1, 4, 7

● Il Barbiere di Siviglia, by Rossini. Produced by John Cox, conducted by David Atherton at 8 pm; Feb 6

● L'Elisir d'Amore, by Donizetti. Produced by John Copely, conducted by Edoardo Möller at 8 pm; Feb 3
● Simon Boccanegra, by Verdi. A new production directed by Giancarlo del Monaco. James Levine conducts the opening night cast of Cheryl Studer, Plácido Domingo and Vladimir Chernov at 8 pm; Jan 30; Feb 2

● Turandot, by Puccini. Produced by Franco Zeffirelli, conducted by Nello Santi at 8 pm; Jan 31; Feb 4
THEATRE
Roundabout Theatre Company Tel: (212) 869 8400
● The School for Husbands, by Molière. Michael Langham directs. Starring Brian Bedford at 8 pm; from Feb 2 to Mar 12 (Not Mon)

PARIS

CONCERTS
Champs Elysées Tel: (1) 47 23 37
21/47 20 08 24
● Jorge Chamín: baritone with pianist Maria Françoise Suquet plays Tchaikovsky, Borodin and

Glinka at 8.30 pm; Feb 7
● London Symphony Orchestra: with soprano Jessye Norman, Pierre Boulez conducts Berg, Bartók and his own compositions at 8.30 pm; Feb 1, 2

● Maxim Vengerov and Itmar Golan: an evening of violin and piano recitals by Mozart, Beethoven, Prokofiev and Shostakovich with violinist Vengerov and pianist Golan at 8.30 pm; Feb 6
● Viennese Philharmonic Orchestra: Bernard Haitink conducts Bruckner at 8.30 pm; Jan 30

OPERA/BALLET
Opéra Comique Tel: (42 96 12 20
● Lakmé, by Delibes. Conducted by Frédéric Chaslin and produced by Gilbert Blin at 7.30 pm; from Jan 31 to Feb 18

WASHINGTON
CONCERTS
Kennedy Center Tel: (202) 467 4600
● Washington Chamber Symphony: Stephen Simon conducts Tower, Mozart and Mendelssohn at 7.30 pm; Feb 3, 4

OPERA/BALLET
Washington Opera Tel: (202) 418 7800
● Semesle, by Handel. Conductor Martin Pearlman. Roman Terleckyj directs a Zack Brown production at 8 pm; Feb 2, 8 (7 pm)
● The Bartered Bride, by Smetana. Conducted by Heinz Fricke. In English at 7 pm; Jan 30; Feb 1, 3, 5 (2 pm)

THEATRE
Arena Stage Kreger Theater Tel: (202) 554 9066
● Hedda Gabler: Henrik Ibsen's drama, directed by Liviu Ciulei and

translated by Christopher Hampton at 7.30 pm; to Mar 19 (Not Mon)
Arena Stage, Fichandler Theater Tel: (202) 498 3300
● Long Day's Journey into Night: Eugene O'Neill's classic American drama, directed by Douglas Wagar at 7 pm; to Feb 5 (Not Mon)

Kennedy Center Tel: (202) 467 4600
● How to Succeed in Business Without Really Trying: co-production with the Kennedy Center. Directed by Des McAnuff and starring Matthew Broderick as J. Pierrepont Pinch, the little window-washer with big corporate dreams at 8 pm; to Feb 25 (Not Mon)

Studio Theater Tel: (202) 332 3300
● Conversations with My Father: Herb Gardner's autobiographical work, directed by John Gering. Sun 2pm and 7pm otherwise at 8 pm; to Feb 5 (Not Mon)

ZURICH

OPERA/BALLET
Opernhaus Tel: (01) 262 0909
● Der Freischütz, by Weber. Conducted by Nikolaus Harnoncourt and produced by Ruth Berghaus. Soloists include Inga Nielsen and Malin Hartzell at 7.30 pm; Feb 3

● Dia Fiedermus: by Strauss. Conducted by Franz Welser-Möst and produced by Robert Herzl at 7.30 pm; Feb 1

● Linda di Chamounix, by Donizetti. Premiere conducted by Adam Fischer and produced by Daniel Schmid. In Italian at 7.30 pm; Jan 31
● The Masked Ball, by Verdi. Conducted by Franz Welser-Möst and produced by Michael Hampe at 7.30 pm; Feb 2, 5 (4 pm)

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A better European policy for Britain



PERSONAL VIEW

The ratchet effect of Euro-scepticism now risks doing huge damage to British interests. For too many months, the debate on Europe within the Conservative party has been shifting destructively in the direction of disengagement and isolation. Britain's national interest and the best strategy for pursuing it - questions that should be central to the concerns of a governing party - are being subordinated to short-term, tactical considerations of party management.

The Conservative agenda on Europe is no longer determined by the needs of government, but by the search for olive branches towards those for whom constructive membership of the European Union is unacceptable. In the search for party unity at any price, UK foreign policy is being dragged into a ghetto of sentimentality and self-delusion.

A new language of semi-detachment is being created. The world outside Britain is being recast in the hope of making political life at home easier to manage. The UK's capacity to define, articulate and pursue credible, coherent interests at the European negotiating table risks being cast away.

Instead Britain seems increasingly reconciled to an opt-out mentality, which foresees a future increasingly detached from Germany, France and the European mainstream. Rather than defining common interests and solutions with Bonn and Paris, the UK is expected to leave it to them to shape their future, and decide later whether to join arrangements which it has played no significant part in moulding. This is a profoundly negative prospect, humiliating to a great nation that aspires to world influence.

The components of this developing tragedy are clear. Mr John Major's government has struggled to build its European policy not on a substantial majority in both Houses of Parliament, but on the non-existent unity of a single party.

At no time has there been a viable possibility for any British government. When the UK

joined the EU in 1973 and during the referendum of 1975, the governing parties of the time included irreconcilable cores of opposition, anxious to thwart membership. They were defeated by the determination of those governments to mobilise a wider majority in Westminster and in the country.

The current government could have pursued the same approach. It had the opportunity to do so in 1992, when the Commons overwhelmingly endorsed its achievement at Maastricht. But this position of strength has been progressively undermined by a reluctance to press ahead with early ratification, both before and after the Danish No vote, by continual rhetorical concessions to the Eurosceptics, by the espousal of a vision of "multi-speed Europe", which so easily converts into Britain

UK foreign policy is being dragged into a ghetto of sentimentality and self-delusion

stalled in the slow lane of a two-speed Europe; by a misguided search for votes as a nationalist party; and by a willingness to concede ground to those expelled from the parliamentary party in late 1994. At the end of this sorry saga, we have a government that threatens to veto any future treaty involving serious institutional change, even when this is essential for the wider EU it claims to favour, curiously would allow a referendum only if the UK fails in its 1996 negotiating position; and proclaims its resistance to the "threat" of a single currency in 1997, even if Britain and a majority of member states meet the convergence criteria.

Britain's position on a single currency discounts its importance for our financial services sector, and is becoming just another bargaining chip in the government's struggle for survival.

For some time now, the country has been told that "Europe is coming our way". In an important sense it is, since British and northern European concerns on mar-

kets, monetary discipline, competitiveness, subsidiarity, even free trade, are increasingly taken seriously in Brussels. Ironically, the UK has less to fear - and more to gain - from Europe than ever before. But the psychological bogymen of the centralised, federal super-state is now so pervasive in Conservative thinking that the government cannot approach the opportunity Europe offers with maturity and confidence.

What is not "coming our way" is some pan-European refusal to build an ever-closer union. And rightly so. Only by acting more closely together can we control our destiny, especially given the shrinking of the US and the attitudes of its political class, from President Bill Clinton to Mr Newt Gingrich.

Britain has to come to terms with reality. A Balladur-Kohl partnership is one that will do business, working towards what Mr Edouard Balladur has called "a monetary and military union". Our economic and defence interests require us to play a part in that process. And our capability in both roles still enables us to do so. But not for much longer.

The British can stop progress in an EU context, but not in a bilateral one. The UK continues to wobble the Union without facilitating its decision-making increases the likelihood that France and Germany will go their own way, on their own terms, with a few privileged friends. If we make the EU unworkable, they will find other solutions that exclude us.

On the basis of current UK policy, this hard-core solution would be boded as a triumph for a pluralist, multi-speed Europe, with few consequences for Britain. In fact it would be a national tragedy of huge proportions. Conservatives seriously committed to Britain's being at the heart of Europe, most notably those who remain in Mr Major's cabinet, have a very real duty to ensure it never happens.

Geoffrey Howe

Lord Howe was UK Chancellor 1979-83, foreign secretary 1983-89 and deputy prime minister 1989-90

In 1975 a budget crisis nearly bankrupted New York City. A financial restructuring brought it back from the brink. Now, 20 years later, the city is in trouble again.

Now York cannot make ends meet. Mr Rudolph Giuliani, the new Republican mayor, has slashed spending by \$3.4bn since coming to office last year, but still cannot find enough money to pay the city's bills. Standard & Poor's, the US credit rating agency, is threatening to downgrade the municipal government's debt from single A minus to triple B unless it can set out a convincing financial plan by April.

At the root of New York's problems lies a mismatch between the high cost of its public services and its ability to fund them with taxation.

Historically an entry point for immigrants, the city has a long tradition of generosity towards the needy. Its network of social services is the most extensive in the US. No other cities, for example, run 17 public hospitals, as New York does; nor do they offer a programme called "home relief" that supports about 250,000 unemployed single people with welfare payments even though they have no dependents; nor do they provide 17,000 homeless people with automatic entitlement to food and shelter.

During the postwar economic revival, New York could afford to be generous. In the 1960s it even started picking up part of the bill for welfare programmes funded by New York State and the federal government, so that it could offer bigger benefits than those bodies would otherwise have been prepared to support. But when the recovery fizzled out and turned into the recession of the 1970s, New York's revenues fell and the city started meeting its growing deficit with increasing amounts of short-term debt.

In 1975 the bubble burst when financial markets refused to lend any more. The city narrowly escaped bankruptcy by instituting big cuts in its bureaucracy in return for a debt restructuring arranged by the Municipal Assistance Corporation and its chairman, Mr Felix Rohatyn, the Lazard Freres investment banker.

That crisis could have presented an opportunity to look at ways of cutting the city's spending permanently, but as Mr Rohatyn recalls, the impulse for change evaporated once recovery took hold. "Between 1975 and 1984, the city probably added back all the people who had been taken off the payroll

Blight on the Big Apple

New York City's finances are once again in deep trouble, says Richard Tomkins

during the fiscal crisis, so that by the time 1985 or 1986 came along, employment was back to where it was before. There had been no fundamental change in functions."

As in the postwar years, the euphoria of the 1980s masked the structural imbalance in the city's budget. With revenues pouring in from Wall Street and the real estate market, the city had no incentive to cut costs; on the contrary, city spending roughly doubled between 1975 and 1988.

The crunch came with the recession that took hold at the end of the decade. New York had already been clobbered by the Wall Street crash of 1987, which had led to a sharp downturn in revenues from the securities industry. The recession was the last straw: the local economy slumped.

Once again, the city faced a budget deficit. After the 1975 crisis, solving the problem with debt issues was clearly not an option, so instead it resorted to a combination of tax increases and stop-gap measures such as asset sales and deferrals of spending.

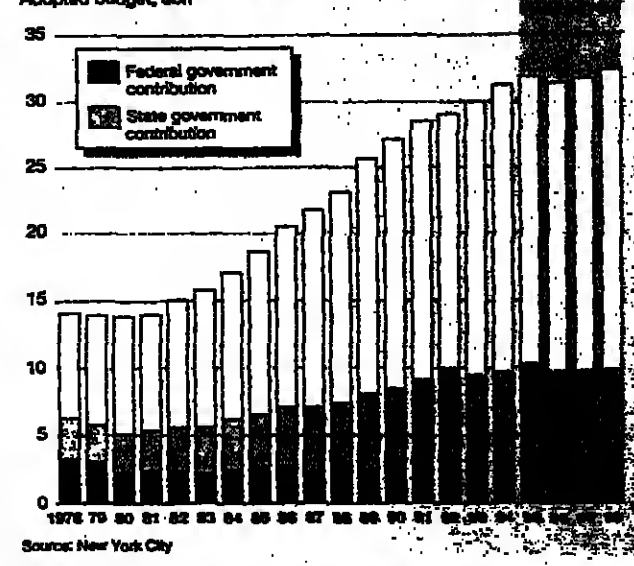
When Mr Giuliani took office a year ago as New York's first Republican mayor in a generation, it was with a commitment to end the city's long tradition of expansive government. In the event, the commitment looked superfluous. The city faced a budget deficit of \$2.3bn for the year starting July 1994, necessitating drastic action.

Mr Giuliani closed the budget gap by ordering a permanent reduction of 15,000 in the city's workforce of 216,000 - the biggest cut since 1975. But last October, halfway through the financial year, the city found a new gap of \$1.1bn had opened up because city revenues had been hit by Wall Street's declining profits. Mr Giuliani announced a further 7,000 job cuts - only to discover last month that another gap of \$650m had opened up.

There is to come, the deficit for the financial year beginning in July is \$2.5bn and rising. "Cuts is not too strong a word for it," Mr Giuliani says.



New York City's spending, financial years. Adopted budget, \$bn



Source: New York City

"We were in a fiscal crisis when I took office, and we continue to be in one." But he adds: "The difference is that we see the fiscal crisis as an opportunity, as opposed to bemoaning it."

The opportunity Mr Giuliani sees is to shrink New York's government permanently. Privatisation forms part of the plan: obvious targets include the city's chain of about 80 betting shops, the four-star United Nations Plaza Hotel, its television channel and its two radio stations. Government services will also be contracted out. But privatisation alone will not do the trick. Cuts in services are

Salinas says. "But if you look at the indicators of social and economic distress, New York really doesn't show up any better than cities that spend a great deal less."

Whatever the consequences, these cuts will still not be enough. To stand any chance of balancing its books, the city has to persuade New York State to pick up the bill assumed by the city in the 1980s for contributions towards state and federal welfare programmes. However, Mr George Pataki, the new Republican governor of New York State, is unwilling to take on further financial liabilities; on the contrary, he is struggling with a \$5bn budget deficit of his own.

One of the biggest concerns of Standard & Poor's and other US credit rating agencies is that, far from getting increases in funding from New York State or Washington, the city will face reductions in grants.

The Republicans now in power want to deliver on their campaign promise of tax and spending cuts, and the city has few friends in high places. Mr Newt Gingrich, the new House speaker, despises the city as a decadent relic of unrepentant liberalism, referring to its "slow-motion suicide". And Mr Giuliani severely damaged his relationship with Republicans at state and national level by crossing party lines to campaign for Mr Mario Cuomo, the Democrat governor of New York State, in last year's election, in which Mr Cuomo was defeated by Mr Pataki.

New York City will probably muddle through, but nobody can yet see how. A sharp rise in the stock market would bring respite, but few expect one soon.

Meanwhile New York is failing to share in the economic growth being experienced across the rest of the US. Its economy stagnates, depressed by local taxes more than twice the national average. In 1991, the most recent year for which comparable data are available, business and personal income taxes amounted to \$96 for every \$1,000 of the city's population earned, compared with the national average of \$46. Yet even this level of taxation cannot meet the city's outgoings. "This city has a lot going for it if you can just top off some of the subsidies it has piggybacked around its neck," says Lazard's Mr Rohatyn. But for the moment, the alternatives seem to be hanging determinedly on.

LETTERS TO THE EDITOR

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Position cannot be exploited

From Dr Patrick McCaughan.
Sir, Your editorial, "Northern Ireland awaits" (January 23), makes the point that because the Ulster Unionists now hold the balance of power in the House of Commons, they may exploit their strengthened position to the detriment of the peace process.

We should, however, bear two things in mind. First, similar fears of an unfair advantage in negotiations over the future of Northern Ireland were expressed two years ago, when the government seemingly did a "deal" with the Unionists in order to get its Maastricht bill through. Some deal. What happened next was particularly good news for nationalists: talk of all-Ireland institutions with possible executive powers for Dublin.

Second, I doubt whether Mr James Molyneux, the Ulster Unionist leader, et al can credibly hold to ransom the Conservatives and in the process get the peace package they want. Rather, Mr Molyneux and his friends should bear in mind that, if they push too far, they just might find themselves on the other side of the House, with the Conservatives, facing the still "green" Labour party. Now they wouldn't want that, would they?

Patrick McCaughan,
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Liverpool L69 3BX
UK

Expediency is behind US budget

From Mr Jan F Wagner.

Sir, It is unfortunate that Michael Prowse ("Why the fiscal rules must be changed", January 23), an otherwise astute observer of American politics, fails to see the "balanced budget amendment" for what it really is: fiscal fraud.

Beyond the question of whether the balanced budget is desirable, it is obvious that lawmakers who currently advocate a balanced federal budget are not seriously interested in balancing it by the year 2002. If they were then they would cease being long on rhetoric and short on specifics. But their motives are easily deduced. They are not concerned with sound fiscal policy. This entails making hard decisions on cutting all wasteful government spending, most notably entitlements.

Instead, these supporters of a quick fix are, to one's surprise, concerned only with political gain. Why else would many of them propose, at the same time, substantial increases in defence spending and tax cuts that would, according to the US Treasury, explode the deficit? Consider the \$1,200bn in spending cuts or tax hikes needed to achieve the sacred balanced budget by 2002. How preposterous, indeed, even to make such proposals.

If the balanced budget clears Congress, which is no way certain, such pseudo-deficit hawks can return to their constituencies in 1996 and say: "Look, I voted for a balanced budget. But that doesn't mean I'll see to it that we'll get fewer federal dollars or that your taxes will be raised."

And the fact is he or she will be able to get away with gross irresponsibility, for many on Capitol Hill recognise that the

balanced budget amendment will almost certainly not be ratified by two-thirds of the states.

The governors and legislators in those states simply cannot stomach the consequences: drastic cuts in federal spending.

I'm sorry, Mr Prowse, the current debate on the balanced budget amendment in the House of Representatives isn't about good or bad economic policy. Rather, it is about what is politically expedient, or, stated more bluntly, how we can deceive a misinformed public for political gain. To explain Republican unwillingness to disclose specifics as an attempt to shield the amendment "from the interest groups which the amendment is intended to thwart," is naive.

Jan F Wagner,
855 Hiram Ave. #607,
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Borrowers will find prospects appalling

From Professor Tony Eccles.

Sir, May I add one more factor to those in Barry Riley's perceptive article on the gloom in the housing market ("Big Brother is spying on your house", January 21)? In a period of low inflation, new borrowers face a prospect that appalls. One day they might actually have to pay most of the mortgage back.

This problem did not afflict those of us who took a deep breath and borrowed heavily in the 1970s and 1980s, for we could rely on the old Rockefeller dictum - "borrow real

money now and pay back wooden nickels later". With generally rising house prices and mortgage rates that frequently fell below inflation and pay increases, particularly with tax relief, we could do it. Provided that we had the borrowing capacity, the nerve and the cash flow, a few inflationary years on that daunting mortgage looked meagre.

Now the borrower faces significant real interest rates, little relief by tax rebates, and negligible capital appreciation, itself partly caused by these

very factors. The total return from house buying may be negative and the bulk of the real value of the mortgage debt will remain. What young borrowers are going to feel confident to take on a big mortgage in these conditions?

That is why commentators who naively claim that the present ratio of house prices to wages makes houses more "affordable" than for years are still living in the 1980s.

Tony Eccles,
12 Greville Place,
London NW6 5JH, UK

No help to West Indies

From Mr Ken Gardner.

Sir, I am afraid your leader, "Yes, the EU's gone bananas" (January 25), is excessively British centred and therefore addresses the wrong problem.

The banana regime was not devised to help the (ACP) West Indies but as a protectionist device in favour of Spanish, Portuguese and, particularly, French overseas possessions. In fact, initially the West Indies were badly taken care of and we had some considerable difficulty in giving them their present position in the regime.

Direct aid to the ACP (African, Caribbean and Pacific)

states would not change the essential protectionist effect of the regime or help the consumer much. The main cost is that incurred by protection for the overseas territories of EU member states. The regime is a part of the Common Agricultural Policy, and the "constructive role" of the UK is very limited, the UK being always outvoted on these matters.

Ken Gardner,
Member, Economic and Social Committee of European Communities,
Brussels, Belgium

Devolution for Scotland: not a nationalist issue

From Dr Donald Grant.

Sir, In the debate over devolution for Scotland, surely the question which must be asked and answered before all others is this: "Can one legislature based in London adequately represent the diversity of peoples at present living in the British Isles?"

The prime minister, John Major, has nothing to fear from a devolution of power which is not dressed up in the clothes of nationalism. Indeed, his justly acclaimed peace process may

founder unless it can be put into a context which reduces the importance of the nation state.

The European Union has attempted to establish this contextual framework. If it fails as an idea, the consequences of a resurgence of nationalism in Europe can only be guessed at. History does not set a reassuring precedent.

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A treaty worth saving

The nuclear non-proliferation treaty has been in force for 25 years, and has been signed by 188 countries. This year, under its own terms, the signatories have to decide whether it should "continue in force indefinitely", or be extended "for an additional fixed period or periods". They are to do so at a conference in New York, starting in April.

Last week the final session of the preparatory committee for this conference revealed a widening gap between proponents and opponents of the treaty's indefinite extension. The former, led by the US, include three of the other four recognised nuclear powers (the UK, France and Russia), Japan and the whole of Europe. The latter comprise a growing number of what are still, anachronistically, called "non-aligned" states. It is not yet clear which side is in the majority.

That in itself probably puts paid to any hope of indefinite extension. Legally, the decision can be taken by a simple majority. But legality is only half the battle. The treaty is virtually impossible to enforce against a state that makes up its mind to flout it, as North Korea made embarrassingly obvious last year. Its value is above all moral: by the very fact that so many states have signed it, it establishes non-proliferation as a universal norm. It cannot by itself stop proliferation, but it does ensure a favourable international climate for more direct and practical measures of prevention or enforcement.

If the treaty were extended with a large minority of states voting against or abstaining, this moral value would be largely nullified. Desirable though an indefinite extension may be in itself, it would not be worth achieving at that price.

Imbalance of power

The US and its allies have to face the fact that their objective - indefinite extension by consensus, or by an overwhelming majority - is not attainable. The issue which prevented agreement on the treaty's duration when it was first negotiated is still there: a significant number of non-nuclear states is unwilling to let it stay in force indefinitely, because they believe this would perpetuate an unacceptable imbalance of power.

The morality of animal rights

British animal rights protesters claimed victory on Friday when Swansea airport dropped plans to take cargoes of livestock. Earlier this month, protesters also blocked shipments of live lambs and calves from the West Sussex port of Shoreham. Now the demonstrators are targeting other British ports and airports which accept live cargoes. The government would be wrong - and would be acting illegally - if it gave in to the pressure and stopped exports. The protesters' objective is a ban on the £200m annual UK trade in selling livestock to continental Europe. Lobbyists claim that animals should not be sent on long journeys, and object to the practice of keeping calves in small, dark crates to increase the tenderness of the meat.

The protests have won the support both of radical animal rights groups and of more conservative people. In this, the row resembles recent lobbies against road-building. Unsurprisingly, given the issue's appeal in the traditional Conservative heartland of southern England, Labour has rallied to the calves' cause. Last week it called for a redefinition of farm animals in the Treaty of Rome as "sentient beings", rather than "agricultural products". It also wants an eight-hour limit on journeys and a ban on the veal trade.

Labour is right to recognise that this is a peculiarly resonant issue in the UK. It is part of a wider popular unease about "1980s values", as well as a pronounced trend during this century towards greater sympathy for animals. But the pursuit of this cause through violent demonstrations is unacceptable. It is objectionable that a small band of lobbyists should prevent people carrying out a legal activity.

Shaky basis

Moreover, the moral basis of the protesters' arguments is shaky, particularly the claim that animals have rights. The concept of rights makes little sense outside a framework where those rights can be exercised. To begin ascribing rights profusely undermines the concept. Should animals have the right to live, or just not to be put in crates? If they have the right to live, should they be protected just

from people, or from each other? A second, distinct argument, that people have a moral obligation not to mistreat animals, has the virtue of coherence. In the UK, that principle is recognised in several laws. But some countries feel that position reflects a peculiarly British sentimentality about animals - an attitude which many see as inconsistently applied, moreover, given the British tolerance of fox hunting.

More evidence

In the treaty itself, the nuclear powers sought to reassure the non-nuclear ones by undertaking to "pursue negotiations in good faith on effective measures relating to cessation of the nuclear arms race at an early date and to nuclear disarmament, and on a treaty on general and complete disarmament under strict and effective international control". The US and Russia, at least, can claim to have spectacularly reversed the nuclear arms race between them in the last eight years. But many developing countries want more convincing evidence of the nuclear powers' willingness to proceed towards total nuclear disarmament, in the form of a comprehensive test ban treaty and a prohibition on production of fissionable materials for weapons purposes. The Arab states, led by Egypt, want the US to put pressure on Israel to join the treaty.

The nuclear powers could accompany their vote with a solemn statement of intent to work towards a comprehensive test ban, a general reduction (if not elimination) of nuclear weapons, and the adherence of all states to the treaty. And the non-nuclear malcontents could accompany theirs with a warning that they reserve the right to withhold approval for extension next time round if not satisfied with the progress made on these issues in the meanwhile.

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Trade laws

However, although the UK has banned putting calves in crates since 1980, it does not have the means to impose that stance on other countries. Under current laws, it cannot prevent foreign purchasers of British animals treating those animals in whatever manner they choose. Nor, under existing European trade laws, can it ban exports because of distaste about their eventual fate.

Moreover, the UK does not have a clear moral right to impose its views on animals on other countries. Even countries which agree that cruelty towards animals is unacceptable differ widely on the definition of mistreatment - some do not regard veal crates as cruel. There are also grounds for holding that in this area - in contrast to questions about the treatment of people - countries should be allowed to choose their own standards. To wage a moral war on other countries on this issue is wrongly to elevate its importance towards that of human rights.

If protesters want to advance their cause, the right route is to urge MPs and Euro MPs to muster support among European Union countries for a change in rules. Mr William Waldegrave, UK agriculture minister, has taken the first steps in doing so. The European Commission plans to review the use of veal crates this year, although some agriculture ministers' lack of interest means that an early revision is unlikely. But if protesters can change European law through legitimate representation, that is all to the good.

However, they should not be allowed to prevent others from pursuing a legal trade. They must recognise, too, that on this question, the UK does not have the means or the right to impose its views on other countries.

Mr Felipe González, the prime minister who has run Spain for two-thirds of its time as a modern democracy, is facing the most serious crisis of his 12 years in power.

After unexpectedly winning a fourth term in the 1983 election, Mr González is in a predicament. The domestic political climate is worsening and international financial markets - where the peseta has been hit by this month's volatility surrounding the Mexican peso and the Italian lira - are worried about his economic policies.

The chief threat to Mr González's minority Socialist government stems from a stream of disclosures of corruption and impropriety. These include allegations of top-level government involvement in an undercover war against ETA, the Basque separatist movement, during the early 1980s.

Four former interior ministry officials have been arrested on charges of organising death squads. Opinion polls indicate that half the Spanish electorate do not believe Mr González's declaration that he knew nothing of the affair.

Even damaging have been revelations of illicit interior ministry "secret funds" and accusations of financial malpractice levelled at people connected to the Socialist administration, including the former governor of the Bank of Spain. "At the least, González has been unwise in his choice of friends," comments one leading Spanish diplomat.

The Popular party, the conservative opposition led by Mr José María Aznar, has tried to capitalise on Mr González's unpopularity by demanding general elections to coincide with regional and municipal elections on May 28. The Socialists are expected to suffer losses in these local polls, adding to their setback in the European elections last June when the Popular party gained 10 per cent more of the vote than the Socialists.

The prime minister has rejected early general elections, saying he will stay until the legislative term ends in 1997 and insisting that corruption scandals do not amount to instability, even if they have weakened the government politically.

Economic problems have added to the government's troubles. Mr Pedro Solbes, finance minister, has tried to play down the political and economic uncertainties that have depressed the peseta this month by 3 per cent against the D-Mark. Reaffirming his commitment to economic deregulation and a gradual reduction in the budget deficit and inflation, Mr Solbes said in an interview in Madrid: "We have a majority in parliament... We will continue to put in place our [reform] measures."

David Marsh and Tom Burns assess the political prospects for Prime Minister Felipe González

Hard decisions for Spanish leader

But the chief economist of a leading Spanish bank delivers a different message. To win back the confidence of the financial markets, Mr Solbes needs to cut government spending more sharply than planned this year, he says, perhaps by as much as 2 per cent of gross domestic product. He adds there is a "50-50 chance" that Mr González will be out of office by this summer.

Mr González wants to avoid this, above all since Spain takes over the presidency of the European Union in the second half of 1995. His government hopes to use the presidency to shift EU attention and resources, currently focused on eastern Europe, towards the Mediterranean and the troubled countries of north Africa, particularly in preparing next year's inter-governmental conference on EU reform.

Even the prime minister's erstwhile supporters doubt his capacity to survive, however. El País, the leading Madrid newspaper that was previously Mr González's chief media ally, said recently the government was in a "death agony".

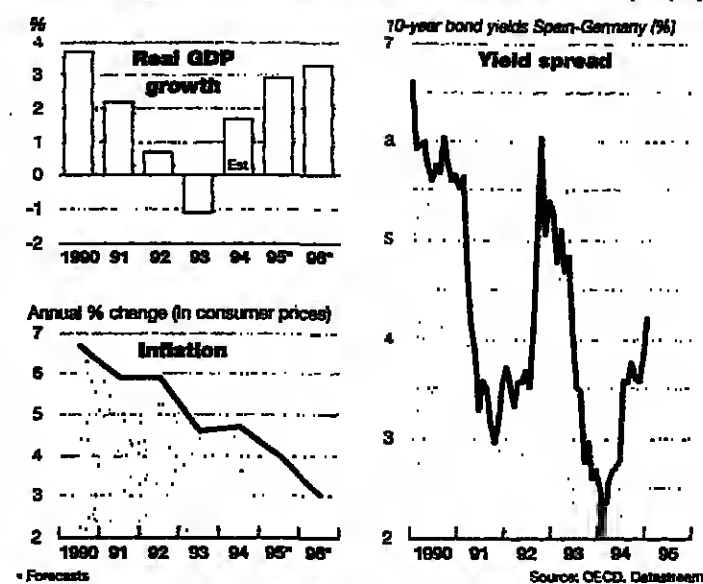
As for the opposition, Mr Rodrigo Rato, the Popular party's economics spokesman, says: "I don't think Mr González will last until 1997." Unless Mr González submits voluntarily to early elections, Mr Rato says he could be forced to do so by a fresh Socialist defeat in the May regional and municipal elections and by more foreign exchange turbulence.

Mr González's immediate future depends on maintaining parliamentary support for the Socialists from 17 deputies from the Catalan party, CIU, whose votes give him a parliamentary majority. Mr Jordi Pujol, the Catalan leader, has stopped short of entering a formal coalition with Mr González, but is continuing to back the government's economic policies at the same time as demanding increased funding and power for Catalonia.

The next two months will be crucial. Unless there are further damaging disclosures from judicial investigations into corruption cases, some of Mr González's political anxieties could start to ebb. A parliamentary vote next month on the annual State of the Nation debate is



Prime Minister Felipe González; José María Aznar, leader of the Popular party



likely to confirm that Mr González still commands a relatively comfortable majority.

Meanwhile, Mr Solbes has outlined plans for further economic reform. The finance minister says the government will bring in deregulatory steps ranging from telecommunications liberalisation to increased competition in housing and insurance.

The financial markets remain nervous, however, about Mr González's capacity to steer through tough measures, above all more fiscal tightening, at a time of weakening political support. Underlying struc-

tural weaknesses in the economy are illustrated by three successive years of economic growth below the EU average.

An additional worry is that a rise in Spanish growth this year, forecast by the government at 2.8 per cent - just under the EU average - could undermine progress in reducing inflation, currently at an annual rate of 4.3 per cent. Inflationary pressures have been increased by higher import prices caused by the weakening of the peseta to 87 against the D-Mark, as opposed to 84.8 at the beginning of January. As a result of the latest slide and three

formal peseta devaluations in the EU's exchange rate mechanism, the currency has fallen 25 per cent against the D-Mark since summer 1992. Following emergency Bank of Spain action on January 4 to raise its benchmark money market interest rate to 8 per cent from 7.35 per cent, coupled with heavy foreign exchange intervention, the currency has stabilised during the past fortnight. Yet Mr Solbes' confidence that "the peseta crisis is over" may be premature.

The worldwide tightening of credit since early February 1994 has had a particularly severe effect in Spain, driving up yields on 10-year Spanish bonds by more than 4 percentage points during the past 12 months. Underlining the risk premium now demanded by foreign holders of Spanish assets, the yield gap compared with the D-Mark bonds has more than doubled - from 3 to 4.5 percentage points - over the past year. Foreigners' concerns about the peseta were highlighted by a sharp 27 per cent fall in non-resident holdings of Spanish bonds in the week to January 20, from Pta3,523bn (\$25bn) to Pta2,560bn, according to Bank of Spain figures.

Reflecting the higher rates the finance ministry needs to pay on newly issued peseta bonds, interest payments on Spain's public sector debt could jump Pta400bn or more this year, according to estimates from economists in London and Madrid.

This will add to Mr Solbes' difficulties in bringing down the budget deficit from an estimated 8.7 per cent of gross domestic product last year to 3 per cent in 1997, in line with the Maastricht targets for economic and monetary union.

On Friday, Mr Solbes unveiled to a cabinet meeting plans for an initial Pta150bn cut in public spending this year, to keep to his target for a 1995 deficit of 5.9 per cent.

However, he admits that the government will have to make bigger spending cuts next year. According to Solomon Bros, the US investment bank, Mr Solbes will be able to achieve his deficit targets only by a major reform of pensions, health and unemployment benefits, or a complete elimination of subsidies to state companies.

Mr González thus needs to make some hard decisions. If he plays safe on the political front and postpones tough economic action, he will probably be punished by the foreign exchanges. Yet if he proposes the budgetary cuts needed to retain financial market credibility, he will further lower his popularity and heighten the risk of eventually losing his parliamentary majority. Either route would probably lead to a general election before 1997.

The real lesson from Mexico's debacle

Will the sky fall in if Robert Rubin and Larry Summers of the US Treasury are prevented from countering \$40bn in loans for Mexico? Alan Greenspan, the Federal Reserve chairman, apparently thinks so. So do the majority of opinion formers in the global financial community.

I rather sympathise with the misgivings of rank-and-file members of the US Congress who cannot understand why so massive a financial guarantee is required. Being unsophisticated, they regard the deal as an unfair reward for crassly imprudent policies in Mexico and see no justification for an implicit bailout for wealthy Wall Street firms and investors, especially when Congress is about to cut welfare for poor mothers.

Global finance supposedly requires special treatment because of "contagion effects" and "systemic risks". Mr Greenspan argued last week that, if only the health of the Mexican economy were at stake, he would not support the proposed bailout. The problem was that, if the fear of default by Mexico was not swiftly countered, investors would pull money out of other markets, threatening economic development in the rest of Latin America.

in Asia and in heavily indebted industrial countries. Before the Treasury announcement, a "flight to quality" had begun to erode equity, bond and currency values throughout the world.

The argument is plausible, but not necessarily sound. Let us remember what happened. A medium-sized developing country ran up an imprudently large external deficit (8 per cent of gross domestic product) and accumulated excessive quantities of short-term dollar-linked debt. It devalued late in the day, having assured investors that such action was conceivable. The ensuing scramble to withdraw funds set off financial shock waves, prompting a review of the riskiness of other investments. Is the global financial system really incapable of withstanding so routine a shock?

I think investors in capital markets are more resilient - and more rational - than timid policymakers suspect. But we shall never know for certain unless governments and international agencies resist the temptation to mount ambitious "rescue packages". Markets always overshoot: the immediate movements in share and bond prices are rarely a good guide to equilibrium values. The fundamental attraction of emerging markets is the prospect



MICHAEL PROWSE
on AMERICA

of higher returns than are available in more mature economies. Mexico's debacle is a timely reminder that the price of high returns is high risk.

But problems arose with Mexico not because investors are fickle but because the Mexican authorities failed to pursue sound economic policies. Except in the very short run, the investment strategies of pension funds, banks and mutual funds cannot be guided by emotion rather than logic, because that would be a recipe for disastrously low returns. There is no logic in pulling money out of countries that do not make Mexico's mistakes, just because they are emerging markets. Money will not, therefore, be withdrawn on a sustained basis. Hence

the contagion risks so feared by financial authorities are likely to be manageable without heavy-handed interventions such as the US bailout scheme.

Just as the contagion argument is questionable, so is the claim that disorder south of the Rio Grande will seriously threaten US prosperity. Mexico is too small economically to exert much impact - good or bad - on the US. Its gross domestic product is only about 4 per cent of that of the US. The case for the guarantees is to ease the pain of economic adjustment in Mexico by enabling it to refinance large amounts of maturing short-term debt and thus ride out a liquidity crisis. If the economy is indeed "fundamentally sound", as the Treasury claims, there is only a small risk that the US would have to make good on its loan pledges - and this risk is supposedly offset by steep fees and a (dubious) claim on Mexican oil revenues.

Yet the deal is still fraught with difficulties. Congress and the Clinton administration are squabbling over the conditions they should set for the guarantees. There are plans to supervise everything from fiscal and monetary policy to wage settlements and industrial policy; some US politicians want Mexico to

pledge new restraints on illegal emigration to the US.

The US is asking for trouble if it tries to impose this kind of conditionality on its southern neighbour, given the history of Mexican resentment of Yankee "imperialism". This role is better played by neutral multilateral agencies established for this purpose such as the International Monetary Fund, which last week tentatively agreed a loan of nearly \$50m to Mexico. It is absurd to argue that a body backed by virtually the entire world is too small to help one developing country.

There is no reason to suppose a sudden loss of confidence in Mexico is not that new forms of intervention are required, or that financial flows should be restricted, but that players in global markets (small and large) still do not properly grasp the risks inherent in market capitalism. The system offers unlimited potential prosperity, but only to those who are prudent and responsible. Dysfunctional behaviour - such as excessive public borrowing or low personal saving - tend, eventually, to be heavily penalised. The trouble with bailout schemes (for both countries and individuals) is that they reward irresponsible behaviour and thus increase the risk of future instability.

OBSERVER

Doing nicely, thank you

It is surely a trifle premature to be talking about a successor to Harvey Golub, the pugnacious chairman of American Express. Golub may have stemmed the card group's losses, but he has barely begun the business of returning the company to the growth patterns of yesterday.

Nevertheless, the latest episode in the rapid rise of Kenneth Chenault has set tongues wagging. Could this 43-year-old former "Bainite" be American Express's next boss? Chenault, who was named a vice-chairman and member of the executive committee last week, has been on board since 1981, when he joined Amex from management consultants Bain. Following closely in Golub's footsteps, he has run the company's US consumer cards business since 1990 and the entire travel-related services division since last summer.

Now, besides sitting on the top table, he assumes full responsibility for the American Express brand, and for all advertising. Seeing that the company is planning a wide array of new cards to win back market share, that places him firmly at the centre of the action in coming years.

If Chenault does eventually make it all the way to the top, he will be a rare bird indeed in the halls of corporate America. As a senior black executive, his race has already got him noticed - not least because he has risen so swiftly in what has traditionally been one of the country's most patrician companies.

Door too far

Zhu Rongji in jocular mood? China's normally taciturn economic czar astonished bigwigs gracing this year's World Economic Forum in Davos with his light-hearted digs levelled at anything from Chinese cuisine to the American presidency. Quizzed as to what he would do to improve Sino-US relations if he himself were in the White House, Zhu pointed out how American law prevented him from standing for election. Then, betraying possibly more than he intended about his own political ambitions at home, he mentioned that there were indeed those who predicted he would actually win - could he but run.

The bonhomie got a trifle off hand, however, with the invitation to his 850-strong audience to make the trip to China. "If you have any problem, call me," he added expansively. "But what's your telephone number?"

Klaus Schwab, the WEF founder and president, wanted to know. "That's a secret," Zhu shot back. Nor were fax number or E-mail address forthcoming. "Please contact my secretary," was the advice. This created a degree of confusion among those who had heard so much about China's receptiveness to all forms of contact from the west.

Suitability

Time was when Devos delegates donned bulky sweaters and corduroys and sat around cosy fireplaces setting the world to rights. Today, virtually every man wears a dark business suit, and the women are correspondingly soberly attired. A determined pullover wearer himself, Klaus Schwab is powerless amid the besuited battalions. Perhaps he should just sit back and admire everyone looking as if they are doing something serious.

Name that agency

Well done all those who entered Observer's competition to rename the Saatchi & Saatchi advertising empire. Some of you ought to consider applying for a copywriting job.

Too many to mention offered variants on Saatchi & Saatchi, Scratchi & Bitchi, and Herro-Worship plc. A sprinkling suggested that, with the demise of the brothers, Amperand plc gives a nod to the past, sums up the present, and after a period would be suitably anonyme.

An ex-Saatchi man who pleads for anonymity thought Great Scott! plc might sum up the mood of those who fell out with the brothers. Cleverest pun came from Jonathan Mapley: Scott Of The Ad Antics plc. But winner of Observer's bottle of malt is E.G. Coleman, who went for PMCI plc. Bland enough to cause no offence, and suitably descriptive of the situation, it stands for Post Maurice and Charles International.

Fishy

The Königstein Italian eatery, "Clao Italy", is trying to turn a piffling out of one of the upmarket Frankfurt suburb's more notorious former residents. A take-away Dr Schneider Pizzeria, with smoked salmon and caviar, is offered to the locals at a nifty DM69. It remains unclear whether - à la Pizzeria Express and the Venice in Peril Fund - a proportion of the proceeds will go towards paying off the DM50m-odd of debts left behind by the fugitive German businessman.

Financial Times

100 years ago

Channel Tunnel
The ordinary general meeting of the Channel Tunnel Company Ltd was held yesterday, Baron Emile D'Eranger presiding.

The Tunnel was still very popular although it was not fashionable. The chairman wished the time had arrived when they would be asked to come to some practical decision, but he was sorry to say it had not arrived yet... All he could recommend was a policy of patience. Their time would come, he was convinced.

50 years ago

US confidence in UK
New York: In an article entitled "How Broke is Britain?", the United States Chamber of Commerce publication the National Business says that America "may well raise her eyebrows at any suggestion that Britain is impoverished or discouraged", citing figures and quotations of British leaders as evidence that "it is not bankrupt and intends to emerge from the war to become again the world's leading country in international trade".

Passenger terminal for new site will cost \$1bn

Three-nation group wins Hong Kong airport deal

By Ian Hamilton Fazel
in Manchester and
Simon Holberton in Hong Kong

A consortium of five British, Chinese and Japanese construction companies has won the \$1bn-plus contract to build the passenger terminal for Hong Kong's new airport. The project was claimed yesterday by Amec, one of the UK members, as the world's biggest ever for a single building.

The contract, worth HK\$10.1bn (\$1.3bn), is the largest part of the multi-billion-dollar airport project. Work will start immediately, with completion scheduled in 29 months for mid 1997, when Britain relinquishes sovereignty over Hong Kong to China.

The consortium, which calls itself the British Chinese Japanese Joint Venture, consists of Balfour Beatty and Amec International of the UK, China State Construction Engineering Corporation, Kumagai Gumi Hong Kong and Maeda Corporation of Japan. Each has a 20 per cent share.

They beat three other multinational consortia for the right to build a 1.2km structure, covering an area of 490,000 sq m, to a design by Sir Norman Foster, the British architect, Mott MacDonald and BAA, the privatised former British Airports Authority.

The new airport, on Chek Lap Kok island, will replace Hong Kong's present overcrowded Kai Tak airport in Kowloon. It will handle 5,000 people and 40 aircraft movements an hour, approaching the figures for London Heathrow.

Recent experience in advanced airport construction played a central role in winning the contract. The terminal's 550m of steel fabrication will be carried out by Watson Steel of Bolton, an Amec subsidiary responsible for structural steel fabrication at the new Kansai International Airport at Osaka. Watson also did the steelwork for Manchester Airport's \$265m second terminal, an Amec-managed project, which opened last year.

Sir Alan Cockshaw, Amec chairman, said yesterday: "This

contract represents the biggest challenge and greatest opportunity in airports worldwide over the foreseeable future."

Modern airport terminals are high-technology structures with complex mechanical, electrical, energy and electronic systems, requiring hundreds of thousands of interrelated engineering drawings and advanced project management skills during construction.

Although most of the labour for Hong Kong will be recruited locally, Balfour Beatty - a BIOC subsidiary - and Amec will be contributing management, expert knowledge and specialised trade skills from the UK.

Key personnel will transfer to Hong Kong to work on the project.

At the weekend, Hong Kong's Provisional Airport Authority also let a HK\$1.88bn contract for the building services in the airport terminal to Ellis Mechanical Services of the UK, Aster Associate Termoplant of Italy and Hain Chong Aster Building Services of Hong Kong.

QE2 cruise passengers take first step towards lawsuit

By William Lewis in London

A group of passengers who travelled on the Queen Elizabeth II's ill-fated Christmas cruise from Southampton to the US have taken the first step in their intended legal action against Cunard, the ship's owner.

A claim letter has been sent to Cunard's offices in New York and Southampton by New York lawyers Kreindler & Kreindler ahead of the filing of a class action suit, probably this week.

"Each passenger has suffered damages of from \$50,000 to \$100,000," the letter states. Passengers are demanding a full fare refund plus damages for mental stress, physical injuries and impaired health.

The list of grievances includes:

- Exposure to asbestos dust and other noxious fumes.
- Fear from unsafe practices, including "blocked passageways to the deck areas in case of a need to evacuate the vessel, or to reach deck areas in an emergency".

● Lack of proper water, heat and air conditioning as well as lack of agreed accommodation.

"These health problems led to undue stress and respiratory problems, rashes. Several passengers actually suffered physical injuries: tripping over improper carpeting, exploding toilets and other hazards."

The law firm refused to give details of how many passengers are supporting the action so far, but co-counsel Professor Christine Hall, a law professor at Nova Southeastern University in Fort Lauderdale, Florida, who was a passenger on the QE2 cruise, said this month that the total claim might amount to \$40m (\$62m).

Other passengers estimate the so-called "US hard core" to total 40 people. Mr Paul Edelman, a lawyer at Kreindler & Kreindler, also states in the letter that the firm will be making a class action claim against Cunard.

This month Trafalgar House, the industrial conglomerate that owns the ship through its subsidiary Cunard, disclosed that it had

offered total compensation of \$7.5m to all passengers affected by the vessel's problems.

The disclosure was made in Trafalgar's offer document for Northern Electric, the UK regional electricity company for which it has launched a bid.

"Some passengers are reported to be considering legal action, but it is not possible at the present time to determine the likelihood, nor to predict the outcome, of any possible litigation," the document said, "although, on the basis of current information, it is not expected to have a material effect on the group."

Last week, Trafalgar said that improved terms offered to about 400 passengers who travelled from Southampton to the US "could be dealt with within the \$7.5m we have set aside".

Trafalgar is offering passengers a full refund for their trip as well as free tickets for a cruise during 1995, on any Cunard vessel, to the same value as the tickets they purchased for the QE2 cruise.

Wellcome acts to counter Glaxo offer

Continued from Page 1

holders. The trust is then obliged to accept the offer unless a higher bid is received within 21 days. Glaxo is not thought likely to send the offer out this week.

London's financial community is looking for pre-tax profits of \$720m (\$1.1bn) and earnings of

about 50p per share, compared with \$667m and 46.4p in 1993, when turnover was \$2.04bn.

Wellcome is expected to argue that other recent bidders in the pharmaceuticals industry have paid relatively higher prices than Glaxo is offering.

Last year, American Home Products acquired American

Cyanamid for \$10bn, equivalent to more than six times its revenues, while Roche bought Syntex for \$5.3bn, more than four times revenues. The Glaxo bid is estimated at less than four times Wellcome's turnover.

Glaxo's offer represents a premium of just under 50 per cent to the price before the bid.

French to act over profits from cash deposits

By Andrew Jack in Paris

French retail banks are poised this week to remove a regulation dating from the Middle Ages that has allowed them to make substantial profits on cash deposited or withdrawn by customers.

The Association of French Banks is expected to recommend today at its annual meeting that banks must immediately credit clients' deposits and debit withdrawals made in cash.

The advice, already approved by the banks and which could come into effect tomorrow, will cost the banks up to an estimated FF600m (\$113m) a year.

At present, under the *dévis de valeur* or valuation dates system, many banks debit a client's account two days earlier than the date that the withdrawal request was made, and credit an account two days after any deposit.

This gives them a four-day "float" of money and allows them to invest the sums involved and earn interest, which they keep rather than handing on to customers.

The banks had maintained this needed this delay to allow the money to be checked and transferred, but modern electronic clearing systems have made this argument difficult to justify.

The existing delay is partly the legacy of a medieval system which argued that calculations using a full year of 365.25 days were extremely complicated and so allowed banks to make assessments of interest payments based on a year consisting of 360 days.

The court of appeal in Paris ruled in January in a case between Credit du Nord and a client company that this system was no longer justifiable in the computer age.

A combination of the court judgment, growing international competition and increasing pressure from French consumer groups has finally persuaded the banks to act. They met a few weeks ago to draw up proposals for change.

A few banks, including Société Générale and the post office, will not be affected as they already offer immediate credit on cash deposits, but most will be forced to change. Other banks have argued that the current system compensates them for many other services for which they do not charge customers and which operate substantially below cost.

The total four-day float permitted under the current system is estimated to be worth about FF600m a year, of which only about 10 per cent derives from deposits and withdrawals in cash. The banks have shown no indication yet of shifting to immediate deposits and withdrawals for other forms of money, such as cheques.

THE LEX COLUMN

German utilities in focus

By moving into telecoms, German utilities are for once making a smart diversification. They may know little about the sector but such is Deutsche Telekom's inefficiency that even companies without much expertise in the industry should make it possible to make a decent return. Moreover, Veba and Viag have sensibly allied themselves with foreign partners - Cable and Wireless and British Telecom - who do know the industry.

However, these recent moves do not disguise the fact that the big three utilities - Veba, Viag and RWE - have over decades developed into sprawling conglomerates. They have used the large and stable cash-flows from electricity to finance expansion into other areas, although little of the cash found its way to shareholders as dividends. But strong balance sheets and high cash generation, combined with steps to rationalise their business portfolios, have made the three companies attractive to international investors. At Veba, for example, 40 per cent of the equity is now held outside Germany.

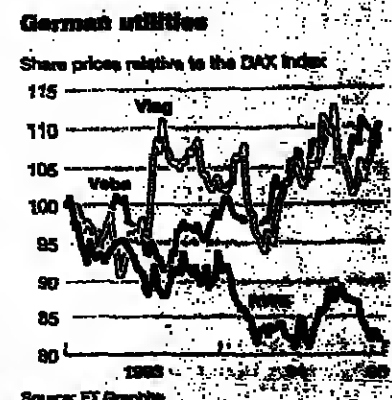
While shares in both Veba and Viag have outperformed the German market in the past two years, RWE has underperformed, perhaps because a cash pile of DM16bn (\$10.4bn) cushions the group from the need to take restructuring too seriously. Of the other two, Veba is doing most for shareholders. It takes shareholder value seriously: the restructuring of its Huls chemicals subsidiary is, for example, more comprehensive than the rationalisation undertaken by other large German chemicals groups. It is also committed to paying progressively higher dividends.

But even it could do more - it should consider splitting itself up. Then again, this is a measure which C&W, its new UK partner, is unwilling to contemplate.

Italian takeovers

Credito Italiano's hostile bid for Credito Romagnolo (Rolo) closes on Friday, offering investors a 61 per cent premium over the pre-bid price. Nevertheless, shareholders may regard the final offer with bitterness, since the regulator that protects them from corporate abuse has also protected them from a higher offer.

The Rolo takeover battle has been the first real test of Italy's takeover laws since they were set up in 1982. And they have not come up trumps in terms of transparency or equity. A basic requirement for any regulatory



It can only be a matter of time before such consolidation crosses the Atlantic. In one respect, the need is greater: competition with British Telecom is already a reality.

Though some rationalisation has occurred, the industry is still fragmented. But TeleWest is now quoted in London, three other operators have quotes in the US and a further batch is preparing to float in London this year. The ability to pay in shares rather than cash should make consolidation easier to finance.

UK bank bids

Britain's retail and investment banking sectors may be ripe for restructuring. But the stories going the rounds are odd. In retail banking, technological advances and deregulation are revealing just how overbanked the UK, along with most of the rest of the world, is. So there is much to be said for rationalisation - with mergers among building societies or between banks and societies the best solution. That, indeed, is still TSB's strategy, though it is finding it hard to convince a society into its arms. But there is little logic in a foreign bank such as France's BNP acquiring TSB, as last week's rumour had it. The record of cross-border deals in retail banking is poor and, anyway, they do not alter the scope for cost-cutting.

Similarly, both Kleinwort Benson and S.G. Warburg might fit well within a larger investment banking group. Neither will be able to fulfil its global ambitions by remaining independent. But it is hard to see the logic of a continental European bank such as Dresdner buying Kleinwort, the rumour that sent its share price yo-yoing last week. What the continental banks lack most is what Kleinwort and Warburg also lack most - a strong presence in the US.

Cable television

The US cable television industry has been swept up in a whirlwind of billion-dollar deals. Last week alone saw two: Time Warner's \$3.2bn purchase of Houston Industries' cable properties; and a \$2.3bn agreement by an associate of TCI to buy Viacom's cable interests. The logic of consolidation is powerful: larger groups can command lower prices for programmes and equipment, while forcing the industry into contiguous clusters allows savings in constructing and maintaining networks. Reshaping is also dictated by the need to be fit for the coming battle on the "superhighway" when cable companies will be free to offer telephone services and telecom groups able to pump television programmes down their lines.

If poor commercial logic were not enough of a barrier to such deals, banks' need to fulfil stringent capital adequacy limits set by their regulators places another obstacle. To acquire Kleinwort or Warburg would involve paying roughly twice net assets; in TSB's case, the multiple would be higher.

None of this, of course, may be enough to deter a potential bidder; bids have been mounted with less logic in the past. But any bidder would have to be alive to the prospect of having to write off large amounts of goodwill, seriously damaging all but the strongest balance sheets.

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- Zurich - Monday 13 February at 12.30pm
Baur au Lac Hotel, Telstr. 1.
- London - Wednesday 15 February at 6.15pm
London Business School, Sussex Place, NW1.
- Geneva - Friday 17 February at 6.15pm
Rhône Hotel, quai Turrettini.
- London - Tuesday 7 March at 6.15pm
London Business School, Sussex Place, NW1.

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FT WEATHER GUIDE

Europe today

There will be a temporary break in the steady south-westerly flow which has been dominating western Europe during the last couple of days. A ridge of high pressure over the British Isles will bring tranquil conditions to England, the Benelux and Denmark, although some wintry showers will occur along the coast of the Low Countries.

Spain, Portugal and the southern Balkans will have a mixture of cloud and sun. Rain is expected, however, over south-western France and a large part of Italy.

The western Balkans and north-western Europe will be overcast with rain at times, while western Scandinavia will have snow. Snow is also expected in the Baltic states, spreading to European Russia. Poland will have heavy rain.

Five-day forecast

High pressure will move quickly towards Russia on Tuesday while strengthening. Consequently, the south-westerly air flow over western Europe will resume, bringing unsettled weather. Conditions will not improve in the south and south-east of Europe as a series of low pressure areas crosses the region. However, south-western Europe will become settled again later in the week.

TODAY'S TEMPERATURES

Location	Max	Min	Location	Max	Min	Location	Max	Min
Abu Dhabi	32	23	Amman	18	10	Amsterdam	10	5
Accra	32	23	Antwerp	10	5	Athens	18	10
Algiers	18	10	Bahia	28	20	Bombay	32	24
Ankara	10	5	Bangkok	32	24	Buenos Aires	18	10
Arad	10	5	Beijing	10	0	Cairo	28	20
Asmara	32	24	Bombay	32	24	Cape Town	18	10
Atenas	18	10	Buenos Aires	18	10			
Bahia	28	20	Cairo	28	20			
Bangkok	32	24	Cape Town	18	10			
Beijing	10	0						
Bombay	32	24						
Buenos Aires	18	10						
Cairo	28	20						
Cape Town	18	10						

FT WEATHER GUIDE

Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteorological Service of the Netherlands

Location	Max	Min	Location	Max	Min	Location	Max	Min
Paris	12	5	Madrid	14	7	Rangoon	30	23
London	10	4	Manila	28	21	Playa del Carmen	30	23
Amsterdam	10	5	San Francisco	18	10	Rio	28	21
Bahia	28	20	Singapore	32	24	S. Francisco	18	10
Bangkok	32	24	Southeast Asia	32	24	S. Korea	18	10
Beijing	10	0	Sri Lanka	32	24	Taipei	28	21
Bombay	32	24	Taiwan	32	24	Tel Aviv	28	21
Buenos Aires	18	10	Tanzania	32	24	Tokyo	18	10
Cairo	28	20	Turkey	18	10	Toronto	18	10
Cape Town	18	10	USA	18	10	Vancouver	18	10
			West Africa	18	10	Venezuela	28	21
			Yemen	18	10	Warsaw	18	10
			Zimbabwe	18	10	Washington	18	10
						Wellington	18	10
						Winnipeg	18	10
						Zurich	18	10

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FINANCIAL TIMES COMPANIES & MARKETS

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Monday January 30 1995

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MARKETS THIS WEEK

ROBERT CHOTE:
ECONOMIC NOTEBOOK
For 25 years Britain's relatively poor economic performance has been blamed largely on an inflexible labour market. So why is inflation now barely stirring when unemployment is falling at near record speed? Page 20

PHILIP COGGAN:
GLOBAL INVESTOR
A bond market collapse, a Mexican peso devaluation, a devastating Japanese earthquake and rising US short term interest rates: US private investors have had plenty of confidence-sapping events to absorb over the past year. Page 20

BONDS:
Japanese bond market investors have remained remarkably sanguine following the Kobe earthquake, in spite of the sharp sell-off on the Tokyo stock market and warnings by business leaders who believe some of the initial damage estimates were too low. Page 22

EQUITIES:
London - The market has gained barely 1 per cent over a week which has brought the prospect of the biggest corporate deal in history, New York - When everyone is almost absolutely sure something will probably happen, that is when they are most likely to be wrong - especially when one is speaking of the Federal Reserve. Page 21

EMERGING MARKETS:
For decades South African stockbrokers have sought in vain to remove the automatic equation between the Johannesburg stock exchange and political risk in the eyes of international investors. Just 10 days ago, however, that linkage seemed, once again, to be more than justified. Page 21

CURRENCIES:
Currency markets look set for an interesting week. The central banks in the US, Germany and the UK are all meeting to decide on interest rate policy, the January employment report in the US will be released on Friday, and France has joined the list of European countries whose currency is under pressure. Page 21

COMMODITIES:
The annual Pulp and Paper Producers' Conference beginning today in Montreal is likely to attract more than the usual amount of international interest following the steep rise in prices for the industry's products that has shocked consumers over the past year. Page 20

UK COMPANIES:
Sir Christopher Bland, the new chairman of NCF, admitted to angry shareholders at the transport and logistics group's AGM in Harrogate on Saturday that the company had made mistakes in the past year. Page 18

INTERNATIONAL COMPANIES:
Sony's European operations are expected to register double-digit growth this year due to strong sales of components and peripheral equipment, the company said. Page 19

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China may permit more banks

By Tony Walker in Beijing

China is closer towards allowing foreign banks to establish branches in Beijing among 10 cities that will soon be declared open financial centres under a State Council decree, according to a People's Bank official.

Mr Di Weiping, vice-director in charge of foreign financial institutions, said the government would gradually increase numbers of new foreign financial institutions permitted including bank branches, insurance companies and investment banks.

But he also warned that

approval would only be forthcoming for "small batches" pending a strengthening of the central bank's supervisory capability.

The 10 new cities to be opened to foreign banks include, apart from Beijing, Shenyang, Shijiazhuang, Xian, Hefei, Hangzhou, Suzhou, Wuhan, Chongqing and Chengdu. Coastal cities such as Shanghai, Tianjin and Guangzhou are already open. In total, 23 Chinese cities will be open to foreign financial institutions under the new decree.

Mr Di told the Business Weekly newspaper that the state had approved 18 new foreign bank

branches in 1994 in addition to an insurance company branch.

By the end of last year, 101 foreign-funded banks, banking branches and finance companies had begun operations in China, he reported. Total assets had reached \$11.8bn, 55.6 per cent higher than the previous year.

Outstanding loans grew by 82 per cent to reach \$7.5bn at the end of 1994, the bulk of which had gone to foreign-funded joint ventures. Foreign financial institutions had made net profits of \$82.6m last year.

Mr Di did not say when branch licences would be granted for Bei-

jing - the main prize for foreign banks in the new period. "In principle, we will only approve large foreign financial institutions which have good business performance and have contributed to China's economic development," he said.

Western bankers say that new foreign branches in Beijing will be restricted to "three or four" in the first instance. These are most likely to be divided between continental European, American, Japanese and British-based institutions such as the Hong Kong and Shanghai Banking Corporation.

Sumitomo's Y280bn loss may be the bank's best birthday present

Spotting the end of the bad debt era

By Gerard Baker in Tokyo

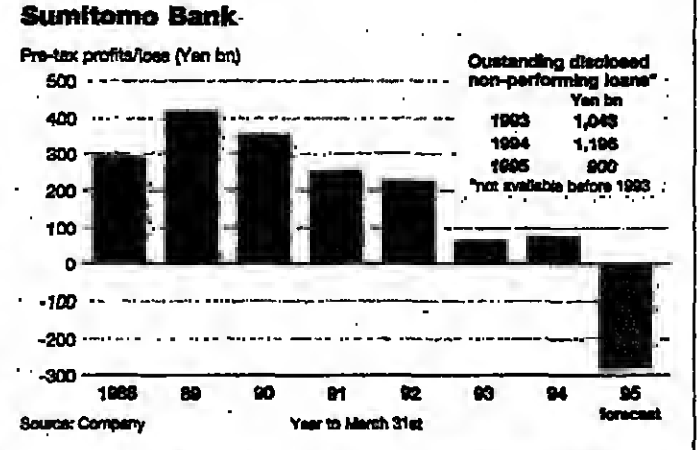
It seemed an unusual way to celebrate a birthday. Late on Friday, Sumitomo Bank, the world's largest lender, announced that it would become the first leading Japanese bank to declare a loss.

One of its reasons, said the bank's senior managing director, Mr Yoshifumi Nishikawa, was a desire to mark its one hundredth anniversary this November.

Although investors might have thought of better ways to mark the centenary, the bank's move may well prove to be the best birthday present they ever had.

Sumitomo waited until well after the Tokyo markets had closed to announce that it expected a loss, before and after tax, of Y280bn (\$2.8bn) in the current financial year ending in March, against the Y80bn profit it had forecast in November.

The slide into deficit is the result of a decision to accelerate bad debt write-offs, from Y500bn to Y800bn - a policy decision not taken by any other Japanese bank - increasing the pace of loan write-offs so fast as to push it into the red. At last a Japanese bank has taken an aggressive approach to its bad debt problem, and stopped trying to hide them, said Mr J. Brian Waterhouse, banking analyst at James Capel Pacific in Tokyo.



Japanese banks lent with abandon in the boom years of the 1980s, most of it secured on property. As land prices multiplied in the late 1980s, the lending became more frantic. The consequence was a hard landing of unique proportions when the boom exploded in the early 1990s.

The method of dealing with these bad loans was characteristically Japanese. Unlike American banks, which dealt with their loan loss problems speedily taking large losses in 1989-1991, Japanese banks pursued a gradualist approach - provisions for bad loans were allowed to cut profits but no bank would ever declare a loss. They were able to pull this off by two means - limiting the amount of provisioning, and off-setting much of it with sales from their own equity holdings.

There were several reasons for their reluctance to follow the US model and act more quickly. Perhaps the most important was the attitude of the Ministry of Finance (MoF). The MoF was well aware of Japanese investors' sensitivity to corporate performance and wished to avoid a financial crisis of confidence.

But banks in any case needed little persuasion by the MoF to avoid the unthinkable. In Japan, a corporate loss usually has to be paid for with the heads of senior management. As long as the bosses could keep the provisioning limited and the off-setting equity sales high - the appearance at least of financial health - their jobs were safe.

And last year, the gradual approach started to be vindicated. Bad loans at the leading banks peaked in 1993 and fell slightly last year. So why did Sumitomo act now?

The MoF is now much more relaxed about seeing a bank take a loss. Economic recovery is gradually bringing a return of investor confidence and the ministry thinks that banks and the market as a whole could withstand a shock.

Secondly, Sumitomo's senior executives may feel that they will not have to walk the plank. Many of the bank's bad loans were made to Roman Corporation, a scandal-tainted textile trader, in the late 1980s. In 1992, the bank's chairman resigned taking the responsibility for the losses.

But most importantly, the bank seems to have decided that the gradualist approach was taking too much of a toll on its real health, and has decided to break free from that debilitating policy. Sumitomo's move cuts its outstanding non-performing loans to Y800bn. At 2.6 per cent of total loans that figure is one of the lowest of any of the leading banks. That may hit the bank's profits this year, but it sets it up well for the future. At the previous slow rate of write-offs, Japanese banks were expected to take between three and seven years to remove their problem loans - Sumitomo is now within sight of the end of the bad debt era.

And the sale of equities to cushion the blow of provisioning had its own costs. Banks generally bought back those equities at market prices in order to preserve the system of cross-shareholdings that characterise Japanese corporate relationships. But that meant the yield on those equities was dwindling rapidly - below the bank's cost of funds.

Sumitomo said on Friday it will now be able to remove its remaining bad debts without recourse to stock sales.

This one bold move does not of course, set the bank free. It will still have a substantial pile of bad loans - Y800bn at the end of this financial year, probably more than that in fact, since Japanese banks' figures understate the true total.

Furthermore the after-tax loss this year will damage the bank's capital strength. It will reduce its risk-based capital adequacy ratio to just 8.8 per cent - one of the lowest among the notoriously weakly capitalised Japanese banks, and only just above Bank for International Settlements approved minima. That capital constraint will probably prevent other banks from following Sumitomo's actions in the near future.

But the significance of the move should not be lost. Sumitomo is the first bank to take a positive step towards clearing away the detritus of the collapse of Japan's bubble economy. Perhaps the birthday celebrations will be justified after all. The bank's bold move means that it can start to look forward to the next 100 years with something approaching enthusiasm.

Saatchi top job turned down by former Reed chief

By Tim Burt in London

Saatchi & Saatchi, the troubled advertising group, has been forced to revise its shortlist of possible chairmen to replace Mr Maurice Saatchi following the withdrawal of one of the leading contenders.

The company is understood to have told Spencer Stuart, the headhunting firm, to step up its search for candidates after Mr Peter Davis - former co-chairman of Reed Elsevier, the Anglo-Dutch publishing and information group - let it be known he was not interested in the job.

The setback comes as Saatchi prepares for the first round of what is likely to be a protracted legal battle with former senior executives, who left the company this month to join a new agency formed by Mr Maurice Saatchi.

Mr Davis had considerable dealings with Saatchi & Saatchi during the 1980s when he was assistant managing director of J. Sainsbury, the UK's largest grocery retailer.

At the time, Sainsbury was one of the agency's largest clients. Meanwhile, Harris Associates, the Chicago-based fund management group, which played a substantial role in ousting Mr Maurice Saatchi, has taken on Goldman Sachs to help it raise money by attracting an outside investor.

Publicity over the legal action and the departure of Mr Maurice Saatchi is thought to have influenced Mr Davis's decision to reject the company's overtures.

Close associates of Mr Davis, who resigned from Reed Elsevier last June following a clash over management styles, said he was more committed to other projects. He was regarded as a possible front-runner for the job, given his media experience.

"Peter knows Saatchi well and would probably have jumped at it in happier circumstances," said one associate.

Mr Davis had considerable dealings with Saatchi & Saatchi during the 1980s when he was assistant managing director of J. Sainsbury, the UK's largest grocery retailer.

PosTel restructures European portfolio

By Norma Cohen in London

PosTel, the fund management company which invests the assets of the UK's largest pension fund, has restructured its European equities portfolio in one of the largest single programme trades in recent years.

The restructuring, which was conducted by Morgan Stanley, involved about \$500m in securities. It is intended to help PosTel, which manages the pension fund of British Telecom and the Post Office, carry out a derivatives-based strategy which consultants say is unique in the UK.

which the composition of the stocks mimics those of a key European equities index.

"Typically, our pattern is to have a large core portfolio which is passively managed," PosTel explained. "And we like the active portion to be truly active, taking a risk." The European equities portfolio had been almost entirely actively managed.

Under PosTel's unusual investment strategy, an in-house team of active managers picks and chooses stocks from the core portfolio, which holds all of the stocks in the index. The complex procedure allows the team to "sell" shares, which it thinks will underperform the equity market, while "buying" those which it expects to outperform.

For the UK, PosTel has a passive core portfolio of about \$11.5bn of UK equities and about \$1bn of European equities as well as about \$7bn of US equities and about \$500m of Japanese equities.

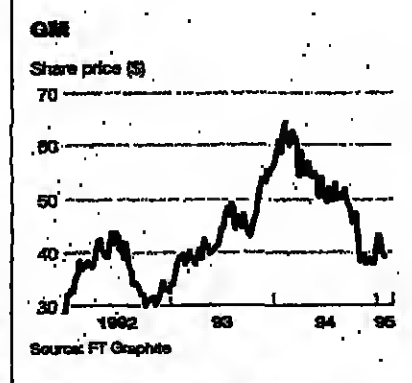
This week: Company news

US COMPANIES GM accelerates after worrying third-quarter

The US reporting season continues, with full year figures expected from General Motors and Ford. Fewer big names are officially due this week than last; however, many US companies give no advance notice of their figures.

TODAY: Two of General Motors' giant subsidiaries report full year figures: GM Hughes, the electronics and defence company, and Electronic Data Systems (EDS), the computer systems group. Hughes' auto components business should be booming, and the defence industry is proving remarkably robust in the face of government cuts. A dip in earnings per share is expected for the final quarter, but the full year should show growth of around 12 per cent.

The unstoppable rise of EDS seems set to continue, with final quarter earnings up perhaps 20 per cent at \$0.50 per share. The market will be alert to any suggestion that the company is to be spun off.



TOMORROW: The heaviest day of the week, with results from General Motors itself, RJR Nabisco and a clutch of imaging companies.

GM is expected to show a sharp rebound from the awful third quarter, which was due largely to delays in launching new models. Estimates for the quarter range widely from around \$1.10 to \$1.55 per share, compared with \$1.28 last time.

Last week's very strong figures from Philip Morris suggest a similar recovery in US tobacco from RJR Nabisco, with quarterly earnings expected at about \$0.12 per share against \$0.01 the previous year. There will also be interest in the performance of the Nabisco food business, especially since RJR has recently made moves towards divesting it.

The imaging companies - Eastman

Kodak, Xerox and Polaroid - should offer a mixed picture. Kodak and Polaroid could do little more than break even in the quarter. Polaroid is experiencing tough trading, while Kodak, in its first full year at the hands of energetic new chairman George Fisher, is still in a tumultuous period of restructuring. Xerox, by contrast, is going strong, shown by its recent decision to take further control of Rank Xerox. Expect fourth quarter earnings of about \$2.40 - a rise of more than 20 per cent - making an increase of more than 30 per cent for the year.

Other results tomorrow should include the long-distance phone company Sprint. The expectation is for a healthy 20 per cent rise in quarterly earnings, to around \$0.65 per share. However, there is room for caution: Sprint has been embroiled in marketing wars in the US long-distance phone market, and the signs are that AT&T has come off best.

Tomorrow should also bring full year figures from the Washington Post newspaper and magazine empire.

WEDNESDAY: Ford's figures should show continued progress, with earnings roughly doubled for the quarter at around \$1.35 per share. Like GM, Ford will probably report a record year. The big question for both companies will be how much assurance they can offer about the year ahead.

A good quarter and year are also expected from Avon, the door-to-door beauty people.

The rest of the week should be quiet, barring results from publishing groups Knight Ridder and Pulitzer on Friday.

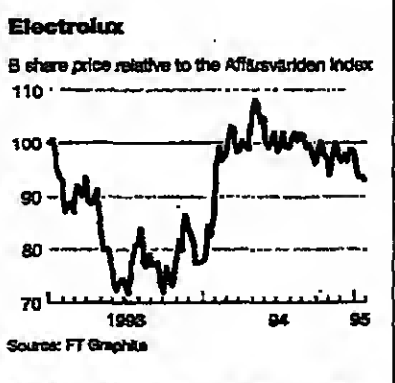
OTHER COMPANIES Electrolux set to spin profits into orbit

Electrolux will launch one of the best reporting seasons in Swedish corporate history when it announces its 1994 figures tomorrow. The world's leading producer of household appliances is expected to report profits of around SKr6bn (\$810m). The huge jump from SKr1.55bn in 1993 will be inflated by nearly SKr3bn of capital gains, but it will also reflect cost-cutting and improved market conditions in the US and Europe. The dividend, which was halved two years ago, is likely to be increased.

■ Fyffe: The disruption to Caribbean banana production, caused by Storm Debbie in the last quarter of 1994, is not expected to have made an impact on the Dublin-based fruit importer, when it reports its figures for the year ended October 1994 on Thursday. Brokers in Dublin expect the results to be in line with forecasts with pre-tax profits at about £35m (\$53m), up from £21.8m in 1993, thereby maintaining its record of healthy trading performance ahead of its peers.

■ Paribas: The French bank, is expected to report profits of FFr1.5bn-2bn (\$343m-\$812m) for the financial year to December 31 1994 on Wednesday afternoon.

Some analysts are still expecting the bank to be forced to make additional provisions on doubtful debts such as property, in line with its competitors. In



addition, they are expecting that there may be a negative impact from the decline in activity in the capital markets during the fourth quarter of the year.

■ Fiat: The Italian automotive and industrial group is expected to release the first official news on its 1994 results on Thursday with the annual "letter to shareholders" from chairman Gianni Agnelli. The company will confirm that it returned to profit last year after the record losses of 1993. Analysts expect the group eventually to report net consolidated profits of around L500bn (\$812m).

■ BAA: When reporting its results for the first nine months, the UK airports operator is expected today to announce pre-tax profits of between £82m and £85m (\$101m) for the third quarter. Traffic growth has been strong but retail spending has been depressed by refurbishment programmes.

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This announcement appears as a matter of record only

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Agent
Citibank International plc

December 1994

CITIBANK

COMPANIES AND FINANCE

'We made mistakes' NFC chief tells shareholders

By Geoff Dyer

Sir Christopher Bland, the new chairman of NFC, admitted to angry shareholders at the transport and logistics group's AGM in Harrogate on Saturday that the company had made mistakes in the past year.

In his first public appearance since taking over from Mr James Watson, who retired in December, he said: "Some of our acquisitions have not been that clever in the short term."

The former chairman of LWT said the price for the 226m rights issue in December 1993 had been "toppy". The pressure on margins experienced last year had not diminished.

The 300 shareholders who braved the snow and the 10.30am start, over half of whom were retired NFC staff, vented their frustration at seeing the share price fall from a high of 282p last year to 169p on Friday. Mr Harold Clark, a former national accounts manager at LWT Express, NFC's parcels business, was loudly applauded when he said there was "little to show for the cash raised" in the rights issue and accused management of a "dogmatic approach to the core businesses".

Sir Christopher told the AGM that he would maintain the strategy of focusing on logistics and moving services

adopted by Mr Peter Sherlock, the former Bass director who resigned as chief executive of NFC in August. He added: "We are not building on our strengths and translating them into superior profits."

In a veiled reference to Mr Sherlock, who hired McKinsey to help with his strategic review, Sir Christopher said: "We need to become less dependent on consultants." He added that the group's organisational structure needed to be "de-layered and simplified".

Sir Christopher would not say when a new chief executive would be appointed, or whether it would be an internal or external candidate.

Hickson and Unilever fail to negotiate settlement

By Tim Burt

Hickson International, the speciality chemicals company, has failed to reach agreement with Unilever on compensation following the Anglo-Dutch group's decision to stop buying the controversial manganese catalyst used in Persil Power and other detergents.

The company has been seeking a settlement from Lever Brothers, Unilever's UK detergents subsidiary, since it decided last month to wind down stocks of the catalyst.

Initial negotiations, however, have ended without a deal.

"There were differences of opinion over how the contract should be interpreted," according to a source involved in the talks.

Lever Brothers, which had a take-or-pay contract lasting until mid-1995, said further talks had been arranged and that it was confident of reaching a resolution.

Any payment by the detergents group would help Hickson offset lost production at its PharmaChem plant in Ireland, which relied on the manganese catalyst for half its output.

In a full year, the catalyst was expected to contribute £5m to Hickson's profits. But last month the company warned that profits would be undermined by Lever Brothers' action.

The detergents company halted purchases after receiving notice of its products last year, which led to an 80 per cent cut in the amount of catalyst used.

That decision has been attributed partly to consumer criticism and claims by Procter & Gamble, Unilever's US rival, that the catalyst left some fabrics holed and faded.

Hopes that Unilever would renew orders from Hickson were dashed earlier this month when Unilever announced that it was launching a version of Persil which did not contain the manganese catalyst.

Tesco and J Sainsbury, the supermarket groups, subsequently halted sales of Persil Power.

At least people might believe now that we don't control the electricity industry regulator.

Stephen Littlechild's decision to warn PowerGen and National Power that he was monitoring their actions following record electricity prices earlier in the week.

The statement was delivered in advance on Thursday night to the government as it was preparing to print the pathfinder prospectus for the sale of its 40 per cent stake in the two power generators.

In the end, the government's advisers decided that Prof Littlechild had said nothing new. However, the government - preparing for what could be its last big fund-raising exercise before the next election - could not take any chance that the £400 offer might not succeed. The pathfinder has now been delayed to reflect Prof Littlechild's comments.

Regulatory concerns are likely to dog the share sale campaign, as they did for the second tranche of the British Telecom privatisation. Every time Prof Littlechild speaks, lawyers preparing the prospectus and the banks leading the marketing campaign, are likely to get nervous.

Record electricity prices recently have obviously drawn increased regulatory attention and revived the threat of reduced price caps or a referral to the Monopolies and Mergers Commission.

Then, there is the regulator's fondness for competition. National Power and PowerGen together control about 80 per

Different pulls of power

Peggy Hollinger on the £4bn generators' offer



Stephen Littlechild: when he speaks, lawyers get nervous

cent of the market for power generation, down from 75 per cent at privatisation. This is expected to fall further as Prof Littlechild encourages others to move into generation.

Nor should investors ignore the political risk faced. Should a Labour government become a reality, a windfall tax might not be far behind.

So, why does almost every analyst's note published in recent weeks recommend both companies shares as a buy, with little between them?

With 17 banks involved in marketing the generator shares around the world, there are few truly independent brokers. Yet even the independent houses claim the regulatory risk may have been overplayed. The generators avoided an MMC referral last year by agreeing the price caps, and are expected to do so again if the issue is revived.

There are, however, some basic attractions in the offer. Firstly, its partly paid nature over three tax years gives income funds a strong reason to apply. The dividend will be paid in full from year one, even though only a third of the offer price has been paid.

More fundamentally, both businesses are highly cash generative, enjoy strong finances and high dividend cover. Forecasts are for annual dividend growth of an average of 18 per cent for both generators to the turn of the century.

Yet prospects in the UK will never be exciting, with regulatory issues unlikely to disap-

reflect the way National Power and PowerGen have diverged. Mr John Baker, chief executive of National Power, is known as the visionary. "He is very cerebral," says one leading London electricity analyst. "He takes the big strategic look at the way of moving the company forward." Mr Baker is aided by a group of energy industry executives recruited from outside National Power.

Ed Wallis, chief executive of PowerGen, is a more down-to-earth man, the engineer who took his way up to the top. "He is a hands-on man," the analyst says. "Wallis wants to know everything that is going on." He has chosen a team of former power station managers to support him.

The two men are intense rivals, as are the companies they lead. Each obviously feels the strategy he has chosen to be the right one.

Critics can find fault with both, however. For National Power, such an aggressive move abroad brings greater risk. "Overseas generation is very attractive, but it is raw and no one really knows how the market will develop," says one analyst.

PowerGen's decision to move into upstream gas has also drawn the criticism that if investors wanted exposure to the gas sector, they would invest directly.

Given the long-term nature of the non-core businesses, however, investors will have to wait two to three years to see a return from either strategy.

BBA makes \$40m disposal

By David Blackwell

BBA Group, the engineering and motor components company, has continued its disposal programme with the sale for \$40m (£23m) of Scandura North America, the conveyor belt manufacturer.

Mr Roberto Quarta, the chief executive charged with overhauling BBA, said yesterday that the deal was part and parcel of the \$76.5m rationalisation programme announced last year. It brings the total raised from disposals in the past 12 months to £130m.

The buyer is Harvest Partners, a New York-based financial group, through its affiliated company Scandura Acquisition Corporation. The consideration comprises \$38m cash and \$2m in 7.75 per cent senior subordinated debt from the affiliate.

Scandura makes belts for the mining sector and other industries. It had sales of \$65.4m and operating profits of \$1.3m in 1993, and net assets at the end of the year of \$31.7m.

The sale will cut BBA's pro forma gearing at the end of June 1994 from 17.9 per cent to

12.5 per cent.

Earlier this month BBA made its first acquisition under Mr Quarta, paying £11m cash for Terram, the textiles subsidiary of Exxon Chemical. The deal underscored the group's determination to make bolt-on acquisitions where it could guarantee high margins and strong growth prospects. Mr Quarta said yesterday.

Mr Quarta said the latest disposal did not mark the end of the programme, although he would give no indication of how many companies remained up for sale.

CROSS BORDER M&A DEALS

BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Cadbury Schweppes (UK)	Dr Pepper/7-Up (US)	Soft drinks	£1.8bn	A challenging milestone
Veba (Germany)	Cable & Wireless (UK)	Telecoms	£800m	Stake starts strategic alliance
Sodexo (France)	Gardiner Merchant (UK)	Catering	£730m	Creates sector's biggest
Glaxo (UK)	Affymetrix (US)	Healthcare	£341m	Glaxo's second bid of the week
Semi-Tech Global (HK)	Alcatel (Japan)	Consumer electronics	£201m	A touch of rationalisation
Govett & Co (UK)	Duff & Phelps (US)	Fund management	£160m	Govett seeks critical mass
Siemens (Germany)	Pyramid Technology (US)	Computer services	£133m	Deal now agreed
Laidlaw (Canada)	US/Power Group (US)	Transport	£100m	Excludes moving/storage
Groupama (France)	Lombard Insurance (UK)	Insurance	£83m	Consolidation continues
C-Teo Corp (US)	Megacable (Mexico)	Cable TV	£54m	Devaluation cuts price

PTS to join market with expected £20m price tag

By David Blackwell

PTS, a Milton Keynes-based plumbing and sanitaryware distributor, will announce today plans to float through a placing towards the end of March.

The group, which is expected to be valued at about £20m, was founded in 1984, and now has 28 branches in southeast England and the Midlands. Profits in 1993 were £327,000 on turnover of £40.4m. Turnover for last year has been estimated at about £50m.

Chamberlain Phipps buys safety shoe maker for \$9m

By Steve Thompson

Chamberlain Phipps, the shoe and footwear company, has acquired the London-based safety shoe maker Knapp, the US industrial shoe company, for \$9m (£5.7m).

The acquisition - Chamberlain's first since the £75m refloatation - marks another step in its strategy of increasing its interests in the higher margin safety shoe business. The Boston-based Knapp

manufactures boots in Maine and imports the rest from the east. Asia - Chamberlain already has a presence in Canada, CP Canada, which designs, manufactures and markets industrial boots and branded outdoor footwear.

The Chamberlain business was taken over in 1988 by Evode, the chemicals group, but performed badly in a recession-affected climate, which saw US businessman Mr Dan Sullivan buy into the group with the backing of Legal & General Ventures.

Schlumberger

SCHLUMBERGER 1994 Fourth Quarter Earnings

New York, New York, January 25 - Schlumberger Limited reported that 1994 fourth quarter net income was \$155 million and earnings per share were \$0.64, representing a 25% increase over the same quarter last year. Operating revenue was \$1.78 billion, 2% above the fourth quarter of 1993, reflecting a 1% revenue increase in Oilfield Services and a 5% growth in Measurement & Systems.

Oilfield Services North America revenue outperformed the 2% increase in rig count. Outside North America, the Oilfield revenue decline was less than the 7% drop in rig count. Results improved significantly at Geo-Drilling reflecting operating measures and major cost reductions taken in the previous 12 months, and at Sedco Forex due to higher utilization and improving day rates. Investment in high technology continued at a rapid pace providing a strong base for profitability growth.

Measurement & Systems revenue in US dollars was up 5% compared in the fourth quarter of 1993 primarily due to the acquisition of AEG's electricity meter business. Strong demand for new products led to continued growth in Automatic Test Equipment, and the economic recovery in Europe and the privatisation of utilities in Latin America strongly contributed to increases in water and heat metering sales.

Net income for 1994 was \$536 million and earnings per share were \$2.21, a decline of 6% compared to last year because of an extraordinary item relating to postretirement benefits. Operating revenue of \$6.7 billion was in line with last year.

Chairman and Chief Executive Officer Euan Baird stated: "These results were influenced by the political uncertainties and petroleum budgetary constraints that characterized 1994. The first quarter continued the downward direction of oil prices, which heavily affected the industry's budgeting process and willingness to start key projects. The rig count outside North America declined 5%, reaching its lowest level in 22 years. This reduction was more deeply felt in key regions such as the Middle East, where the rig count dropped 20%, and the North Sea. Furthermore, political instability significantly reduced oil and gas operations in Nigeria, Algeria, and the former Soviet Union."

"In 1995, we look forward to stronger oil industry fundamentals," Baird continued. "Oil demand in 1994 increased by one million barrels per day, a boost not matched since 1989, and we expect a similar increase in 1995. Furthermore, Schlumberger's overall strong global position makes it particularly well placed to benefit from the continued growth of the world's economies."

NOTICE OF PARTIAL REDEMPTION TO HOLDERS OF DOMUS MORTGAGE FINANCE NO.1 PLC \$100,000,000 MORTGAGE BACKED FLOATING RATE NOTES DUE 2014

Notice is hereby given that in accordance with Conditions 5(b) and 18 of the Notes, the Issuer hereby gives notice to redeem \$600,000.00 principal amount of Notes, selected randomly as detailed below. The date set for the mandatory redemption is the next coupon payment date being 8 March 1995, and the Notes will be redeemed at their principal amount plus accrued interest. Payment will be made against surrender of the Notes, together with all appurtenant Coupons maturing after the date set for redemption at the offices of the Paying Agents, named on the Notes. On and after 8 March 1995, the redeemed Notes will cease to accrue interest.

The amount of any missing uncashed Coupons will be deducted from the sum due for payment. Any amount of principal so deducted will be paid against surrender of the relative missing Coupons within five years from the date of payment. The redeemed Notes will become void unless presented for payment within ten years of the redemption date.

The nominal amount that will be outstanding after the Notes listed below have been redeemed is \$22,400,000.00

The Serial Numbers drawn for mandatory redemption are as follows:

171	240	408
488	614	811

CHEMICAL

Principal Paying Agent

Dated: 30 January 1995

BRISTOL & WEST BUILDING SOCIETY

\$150,000,000 Floating rate notes due 1996

Notice is hereby given that the notes will bear interest at 7.0625% per annum from 26 January 1995 to 26 April 1995. Interest payable on 26 January 1995 will amount to \$174.14 per \$100,000 note and \$1,741.44 per \$1,000,000 note.

Agent: Morgan Guaranty Trust Company JPMorgan

Adjustment of Subscription Price

Morinaga Milk Industry Co., Ltd.

the "Company"

ECU 80,000,000

6% per cent. Notes due 1995 with Warrants

(the "Warrants")

Notice is hereby given that as a result of the exercise of \$50,000,000.00 3 per cent. Convertible Bonds due 2005 by the Company on 30th January, 1995, an initial conversion price per share of ¥3.21 determined on 19th January, 1995 being less than the current market price per share of ¥533.1 calculated as provided in the instrument for the Warrants, the Company has adjusted the Subscription Price of the Warrants as follows:

1. Subscription Price before adjustment: ¥751
2. Subscription Price after adjustment: ¥749.8
3. Effective Date of adjustment: 30th January, 1995 (Japan time)

Morinaga Milk Industry Co., Ltd.
33-1, Shiba 5-chome, Minato-ku, Tokyo

By: The Mitsubishi Trust and Banking Corporation
at Principal Paying Agent

Dated: 30th January, 1995

U.S. \$300,000,000 Canadian Imperial Bank of Commerce

(A Canadian Chartered Bank)

Floating Rate Debenture Notes due 2084

Notice is hereby given that for the six months interest period from January 31, 1995 to July 31, 1995 the Debenture Notes will carry an interest rate of 6.8375% per annum. The interest payable on the relevant interest payment date, July 31, 1995 against Coupon No. 20 will be U.S. \$348.80 and U.S. \$3,720.00 respectively for Debenture Notes in denominations of U.S. \$10,000 and U.S. \$250,000.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank
January 30, 1995

CHASE

U.S. \$70,000,000 Autopista Vasco-Aragonesa, Concesionaria Española, S.A.

Guaranteed Floating Rate Notes due 1995

Unconditionally Guaranteed by The Kingdom of Spain

Notice is hereby given that for the six months interest period from January 30, 1995 to July 31, 1995 the Notes will carry an interest rate of 6.875% per annum. The interest payable on the relevant interest payment date, July 31, 1995 against Coupon No. 20 will be U.S. \$347.57 and U.S. \$3,865.24 respectively for Notes in denominations of U.S. \$10,000 and U.S. \$250,000.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank
January 30, 1995

CHASE

U.S. \$125,000,000 Floating Rate Notes due 1995

Fiduciary issue by Bankers Trust Luxembourg S.A. to fund a loan to be made to

Isvelmer

Istituto per lo Sviluppo Economico Dell'Italia Meridionale
(a statutory body of the Republic of Italy incorporated under Law No. 298 of 11th April, 1953)

Notice is hereby given that for the Interest Period 27th January, 1995 to 27th July, 1995 the Notes will bear a Rate of Interest of 7.2125 per cent. per annum. The Coupon Amount will be U.S. \$362.63 per U.S. \$10,000 Note and U.S. \$3,626.28 per U.S. \$100,000 Note payable on 27th July, 1995.

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Agent Bank

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European Investment Bank

US\$250,000,000

Floating rate notes due January 2003

Notice is hereby given that the notes will bear interest at 6.5% per annum from 30 January 1995 to 31 July 1995. Interest payable on 31 July 1995 will amount to US\$16.21 per US\$100,000 note and US\$3,285.11 per US\$100,000 note.

Agent: Morgan Guaranty Trust Company JPMorgan

JP Morgan

The CO-OPERATIVE BANK

£75,000,000

Subordinated Floating Rate Notes 2000

Holders of Floating Rate Notes of the above issue are hereby notified that for the interest period from 26th January, 1995 to 26th April, 1995 the following information will apply:

1. Rate of Interest 6.9375% per annum
2. Interest Amount payable on Interest Payment Date: £85.53
For £25,000 nominal or £855.31
Per £250,000 nominal

3. Interest Payment Date: 26th April, 1995

The Co-operative Bank plc
(Incorporated in England under the Companies Act 1948 to 1990)

Agent Bank
Bank of America International Limited

THE ROYAL BANK OF CANADA

U.S. \$350,000,000 Floating Rate

Debentures due 2005

In accordance with the Terms and Conditions of the Debentures, the interest rate for the period 26th January, 1995 to 26th February, 1995 has been fixed at 6.9375% per annum. On 26th February, 1995 interest of U.S. \$47,627.77 per U.S. \$1,000 nominal amount of the Debentures will be due for payment. The rate of interest for the period commencing 26th February, 1995 will be determined on 26th February, 1995.

Agent Bank and Principal Paying Agent
ROYAL BANK OF CANADA EUROPE LIMITED

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FT Surveys

Record results for Texas Instruments

By Louise Kehoe
in San Francisco

Texas Instruments, the US semiconductor and electronics manufacturer, reported record sales and earnings for 1994, boosted by strong microchip sales.

Revenues for the fourth quarter were \$2.5bn, up 17 per cent from \$2.1bn in the same period a year ago. Profits from operations increased 47 per cent to \$281m. Net income for the quarter was \$188m, or \$1.98 a share, compared with \$134m or \$1.42 in the previous fourth quarter.

Results for the latest quarter included costs of previously announced job cuts in international operations, including Japan, and start-up costs for new semiconductor production facilities in Dallas, Texas. Also included was a \$48m profit-sharing payment to employees, compared with a \$31m payment in the fourth quarter of 1993.

For the full year, revenues totalled \$10.2bn, up 21 per cent from \$8.5bn in 1993, with most of the increase coming from semiconductors. Net income for the year was \$931m, or \$9.27 a share, compared with \$672m, or \$6.93 a share, in 1993.

Electronic components (mostly semiconductor chips) represent TI's largest business segment, with 1994 revenues of \$6.8bn, up from \$5.2bn in 1993. As well as being one of the world's largest manufacturers of memory chips, TI is a leader in digital signal processor chips, which are at the heart of multimedia technologies.

In the defence sector, revenues declined by 7 per cent to \$1.7bn for 1994. However, profit margins remained stable. The division "continues to meet the challenges of a smaller defence market," said Mr Jerry Junkins, TI chairman and chief executive.

Sales of computer products, including notebook computers, calculators and printers, grew 14 per cent to \$1.7bn, and profit margins improved substantially.

TI plans to increase capital expenditures by 7 per cent to \$1.2bn in 1995, and R&D by about 17 per cent to \$900m.

Sony sees strong growth in Europe

By Michio Nakamoto in Tokyo

Sony's European operations are expected to register double-digit growth this year due to strong sales of components and peripheral equipment, the company said.

Although the European market for consumer electronic products has been shrinking for the past two years, it appeared to have bottomed in December, said Mr Jack Schmuckli, chief executive officer of Sony's European operations.

Demand was particularly firm in western Europe for display devices and components such as CD-ROMs, while markets in eastern Europe, including the former Soviet Union, showed a strong appetite for televisions and video recorders.

Eastern Europe is seen as a particularly promising market. Growth there was more than 30 per cent and "if nothing happens in Russia this could continue", Mr Schmuckli said.

Eastern Europe already comprises about 10 per cent of Sony Europe's total revenues of DM10bn (\$6.6bn), compared with nothing three years ago. Sony has set up sales offices in Poland, the Czech Republic, Hungary, Bulgaria and Russia and in the next phase of expansion in the region expects to increase sub-assembly work there, Mr Schmuckli noted.

After that, in two to three years, the company might consider greenfield investments. Eastern Europe could increasingly provide a manufacturing base that would, in turn, help strengthen the manufacturing base in western Europe by providing assembly work for a growing number of products, Mr Schmuckli said.

As Europeans, we are a bit nervous about... a certain hollowing out of European industry," he pointed out. At the same time, growing demand in eastern Europe will have to be met through additional capacity "which would come more from the east than the west", he said.

The company has found that

pick-up in demand that lifted revenues for the division by 10 per cent. Sales from batteries rose 20 per cent, with rechargeable batteries enjoying particularly strong demand.

Electronic devices, including those for televisions, generated a 55 per cent increase in sales while optical information devices, such as CD-ROM pick-ups, were up 60 per cent.

The long, hot summer in Japan, helped air conditioner sales rise by 30 per cent in the domestic market, where refrigerator sales were also up by 25 per cent.

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Sanyo Electric profits climb threefold

By Michio Nakamoto

Sanyo Electric said profits had more than tripled in its last financial year on the strength of restructuring efforts and strong markets for a wide range of its products.

The Japanese electronics company reported a 4.9 per cent rise in parent revenues in the year to the end of November, from ¥1.015bn previously to ¥1.065bn (\$10.8bn).

Recurring profits - before extraordinary items and tax - surged more than threefold to ¥19.7bn from ¥6bn while net

profits were up 92 per cent to ¥7.8bn from ¥4.1bn. The company increased its payout from ¥2.1 to ¥4.0 per share.

Consolidated results were in line with the parent company performance, with revenues up 9 per cent to ¥1.65bn. Pre-tax profits improved from ¥3.2bn to ¥2.8bn. Net income was ¥11.3bn against a loss ¥1.6bn.

Sanyo attributed its better performance to restructuring efforts which enabled it to reduce personnel costs by ¥2.7bn and strong demand for many of its products.

Semiconductors saw a

pick-up in demand that lifted revenues for the division by 10 per cent. Sales from batteries rose 20 per cent, with rechargeable batteries enjoying particularly strong demand.

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Global Investor / Philip Coggan

Test of nerve yet to come

A bond market collapse, a Mexican peso devaluation, a devastating Japanese earthquake and rising interest rates; US private investors have had plenty of confidence-sapping events to absorb over the past year.

Given that US portfolio capital drove the bull market of 1981-1983, it ought to be a good sign for world markets that the US private investor has failed to panic in the face of all the recent bad news.

Although US bond mutual funds have faced redemptions, equity funds are still experiencing net inflows. Furthermore, a Micropul survey of Latin American open-ended funds found only minimal redemptions in the last two months of 1994, a period when the funds' asset values fell 20 per cent.

This may be because markets do not seem that bad to the man on the Long Island Expressway. For all the talk of bear markets in Europe, the FT-A World Index is, in dollar terms, marginally ahead of its level at the beginning of 1994.

The dollar's weakness is the main cause; in D-Mark and yen terms, the World Index is more than 10 per cent below its end-1993 level. Furthermore, the index's largest components, Wall Street and Tokyo, are little changed on a year ago.

So the real test of whether the recent correction in world

markets will turn into a proper bear market is yet to come. It is estimated that around three quarters of all the money in US equity mutual funds has been invested over the past three years. That money has been invested at an average level on the Dow of 3450.

The test of investor confidence may come if the Dow drops that far. If it does, it is hard to see world stock markets escaping the impact.

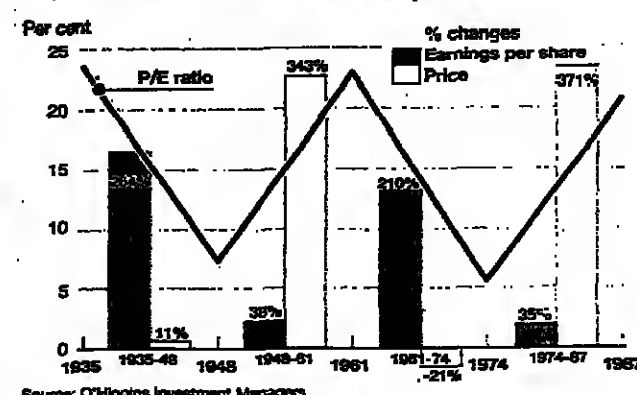
The Dow held up so well in 1994, in the face of the worst bond market since 1927 and a near doubling of US short term interest rates, because strong corporate earnings growth came through.

But US fund manager Mr Michael O'Higgins points to historical evidence that the key influence on the US stock market is not the size of earnings growth but changes in the price-earnings ratio.

The main graph shows the p/e of the Dow Jones Industrial Average, from peak to trough, between 1935 and 1987. O'Higgins ignores 1982 when the p/e was distorted by write-offs; the numbers are based on the Dow's yearly high or low, against annual earnings.

What is odd is that the best periods of stock market performance did not coincide with the best periods of earnings per share growth. From 1935 to 1948, for example, the earnings

Dow Jones Industrial Average



per share of Dow companies rose by 264 per cent. But because the p/e fell from 23.4 to 7.2, the Dow rose just 12 per cent over the entire period.

Similarly, between 1961 and 1974 earnings per share rose 210 per cent. But thanks to a decline in the p/e from 23 to 8.8, the Dow fell over the period. Between 1948-61 and 1974-87, earnings growth was quite modest but a rebound in

the p/e cycle delivered substantial returns to investors.

Mr O'Higgins thinks the p/e peak in 1987 may have marked the start of another phase of the cycle, which means that the Dow may be no higher in the year 2000 than it was just before the crash.

Markets rarely conform to the neat patterns demanded by believers in cycles, however. There has been another roller-

Total return in local currency to 26/1/95

	US	Japan	Germany	France	Italy	UK
Cash	0.11	0.04	0.09	0.10	0.16	0.11
Week	0.51	0.20	0.44	0.49	0.72	0.50
Month	3.99	2.00	5.31	5.68	7.88	5.25
Bonds 3-6 year	0.33	0.33	0.27	0.50	0.48	0.71
Week	1.05	0.63	0.85	0.67	1.18	0.72
Month	2.53	0.73	0.53	1.09	0.15	1.21
Bonds 7-10 year	0.23	0.11	0.65	0.50	0.35	0.23
Week	0.71	0.18	0.92	0.40	0.47	0.25
Month	3.65	0.55	3.92	1.70	0.46	0.44
Equities	0.4	-0.4	-0.6	-0.6	0.1	-0.6
Week	2.2	-2.6	-3.4	-6.0	5.9	-2.1
Month	2.6	-8.5	-5.5	-17.5	6.9	-9.3

Source: Cash & Bonds - Lehman Brothers; Equities - FT-Actuaries World Indices. The FT-Actuaries World Indices are jointly owned by The Financial Times Limited, Goldman Sachs & Co. and NatWest Securities Limited.

coaster ride in p/e since 1987, with the multiple soaring from 10.1 in 1988 to 64 in 1991, although this latter figure is again distorted by write-offs.

A sharp fall in the ratio to the current 17 has reflected the rebound in corporate earnings, combined with a Dow stuck in a narrow trading range.

Could the Dow be on its way down to another p/e low, of the type experienced in 1948

and 1974? The p/e of the Dow has tended to be inversely correlated with interest rates. The smaller graph, which compares three-month certificate of deposit rates with the inverse of the p/e on the S&P Industrials (roughly equivalent to the earnings yield), shows a close relationship since 1981.

Mr Michael Hughes, global strategist at BZW in London, says this relationship is due to

the boost to economic activity given by lower interest rates, which leads to higher earnings growth. Since interest rates are strongly influenced by the level of inflation, it is the rate of increase in retail prices which has a strong effect on the range in which the p/e moves.

A rule of thumb for the US, he says, is that the p/e and the inflation rate should add up to 20. In the 1970s, high inflation rates led to lower p/e; lower inflation in the 1980s and 1990s has allowed the multiple to rise. In a low inflation era, the p/e could move in a 18-18 range, compared with the current level of 17.

If Mr Hughes is right, p/e will not test previous lows, although he does believe that the up-rating of markets caused by low inflation is over.

Perhaps the p/e cycle theory might best be applied to Japan rather than the US. The p/e on the Tokyo market is now 63, according to Datastream, not far from its highs in the late 1980s bubble period.

Many people argue that p/e are irrelevant in analysing the Japanese market. But Mr Steven Nagayama, a Japanese strategist at Lehman Brothers in New York, thinks Japan is still, without justification, priced as a growth stock. The Mexican crisis will make it more difficult for emerging

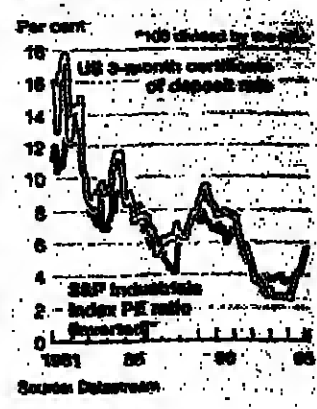
markets to finance their current account deficits, thereby restricting the potential for Japanese export growth.

As the market adjusts to Japan's reduced growth prospects, the forthcoming rebound in corporate earnings could, in share price terms, be negated by the decline in the p/e.

Perhaps the result will resemble the Dow cycle from 1929-74, and those who are buying the Nikkei because it is less than half its late-1980s peak will be disappointed.

As 1995 begins, some of the strongest doubts concern the US and Japan, rather than the second tier markets. If those doubts are justified, the recent correction will turn into a bear market.

Interest rates & P/E



COMMODITIES

Pulp turmoil is no fiction

The annual Pulp and Paper Producers' Conference beginning today in Montreal is likely to attract more than the usual amount of international interest following the steep rise in prices for the industry's products that has shocked consumers over the past year.

Earlier this month North American and Scandinavian pulp producers announced that from March the price of northern softwood bleached kraft pulp, the industry's benchmark product, would rise \$75 to \$85 (\$529) a tonne. This will be the

sixth rise since the end of 1993, when the price stood at \$390. Newsprint prices, inevitably, have followed.

The latest increase stemmed partly from strong demand in Europe, the Far East and the Middle East, but also from labour disruptions at several important mills in British Columbia.

With demand continuing to be very strong, customers fear that the 1993 price record of \$340 a tonne could soon be overtaken, and they will be keen to hear how delegates at

the Montreal meeting view the market outlook.

Most analysts and producers expect the upward pressure on prices to ease later this year. But there is no consensus on the likely extent of any downturn.

Mr David Finneault, economist at Resource Information Systems in Boston, has predicted that NBSP prices could temporarily fall back to about \$700 a tonne by the end of the year as European stocks recover and consumption slackens. But Mr Michael

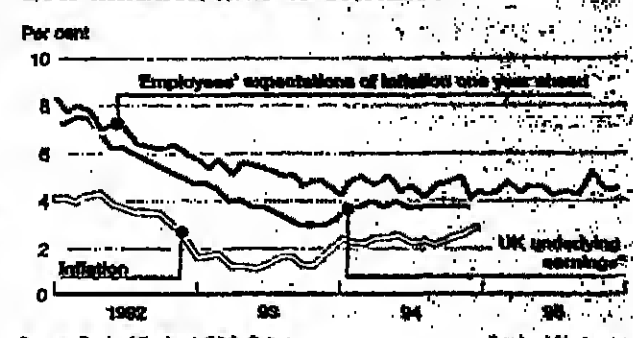
Valois, manager for market development at Repap, a large Canadian producer, believes that market analysts have been underestimating demand and expects to see no more than a levelling-off in prices during the course of this year.

Other events this week include today's Commodity Derivatives Conference in Dallas and the opening on Sunday of the three-day Grain World '95 conference in Winnipeg, at which delegates will give their views on the outlook for world grain and livestock markets.

Economics Notebook

Reaching critical acceleration

Low inflation fails to convince



likely to behave in the future as it has behaved in the past.

If Mr Barrell's estimate of the natural rate is correct, then the normal warning signals that it is being approached have been steadily muted. With unemployment falling towards the natural rate so rapidly, one would expect more evidence already of accelerating wage inflation in parts of the economy with little spare capacity.

But earnings growth remains puzzlingly stable, even though pay settlements have picked up in the past year. Settlements and earnings growth normally move in parallel, so this suggests that higher headline pay rises may be illusory. Employers may be consolidating bonuses into basic pay or enforcing longer hours and fewer holidays.

Some analysts argue that the low level and stability of earnings growth points to a far more profound structural transformation in the labour market, perhaps resulting from the erosion of trade union membership and collective bargaining over pay in recent years. This means the natural rate may be lower

than Mr Barrell suggests.

But it is too soon to be sure. Most studies have found no significant underlying change yet in the way the labour market behaves. For example, Ms Penelope Rowland, a director of National Economic Research Associates, argues that manufacturing earnings normally grow in line with inflation plus the trend growth rate of factory output per worker.

This relationship broke down for two years at the end of the 1980s - when earnings lagged behind rising inflation - but then reasserted itself. Manufacturing earnings still consistently outstrip inflation in Britain, in contrast to the experience of most industrialised countries.

This suggests that the factors that are keeping earnings growth low may prove temporary. Low inflation has meant modest wage demands, people still feel insecure in their jobs, and the real value of pay settlements agreed a year ago has not been eroded as much by price rises as the negotiators then expected.

If the enhanced "flexibility" of the labour market has had

a permanent structural impact, then it may have speeded up the adjustment of wages and prices to economic events rather than changing the magnitude of that adjustment. It has certainly become less costly for companies to change wages and prices. This has helped keep wage inflation down so far, but may also mean that inflation rises more quickly once unemployment is below the natural rate.

Professor Simon Wren-Lewis, of Strathclyde University, has found also evidence that labour market adjustment has become more rapid and more sensitive to expectations of future events. He believes this may make it even more difficult to assess where unemployment lies relative to the natural rate.

The reason is that inflation may now be "overshooting" in much the same way that currencies do in the foreign exchange market. If wages and prices have been adjusting more flexibly, then inflation may have fallen further in response to the recession than was really justified. If so, then inflation is likely to bounce back automatically towards the 4 per cent or so which most people still seem to regard as a "normal" level.

But this need not imply - as conventional theory would suggest - that a never-ending cycle of rising wage and price inflation is getting under way. Policymakers could misinterpret a short-term upward adjustment in inflation as evidence that price increases are running out of control because unemployment is too low, in which case policy could be tightened too far.

The setting of interest rates has not been a precise science. The theory that labour market signals are now so difficult to interpret makes it even harder.

*Reza Moghadam and Simon Wren-Lewis: *Are Wages Forward Looking?*, Oxford Economic Papers 1994.

Robert Chote

DANONE

1994 CONSOLIDATED SALES UP 9.6% OPERATING INCOME UP 7.4%

Sales	+9.6%
Operating income	+7.4%
Net profit (Group share)	+3.0%
Cash flows from operations	+8.7%

(provisional data)

Danone Group reported consolidated sales of FF76.8 billion in 1994, up 9.6% on FF70.1 billion in 1993.

Strategic expansion during the year, notably outside Europe, led to the first-time consolidation of a number of companies and contributed nearly FF5 billion to sales. When restated for constant structure and exchange rates, Group business grew twice as fast as in 1993, rising 3.8% in 1994 compared with 1.9% in 1993.

Provisional unaudited figures are as follows:

- Operating income (i.e., before interest expense and taxes) is set to exceed FF6.8 billion, up 7.4%, and net income, Group share, will total around FF3,525 million (+3%).
- Cash flows from operations should exceed FF7 billion, a rise of 8.7%.

Prices of electricity generated by the power stations of the Danone Group in England and Wales				Prices of electricity generated by the power stations of the Danone Group in Scotland and Wales			
1994/95				1993/94			
Power station	1994/95	1993/94	1992/93	Power station	1994/95	1993/94	1992/93
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0230	0.91	0.92	0.97	0230	0.88	0.87	0.92
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0430	0.91	0.92	0.97	0430	0.88	0.87	0.92
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EQUITY MARKETS: This Week

NEW YORK

Lisa Bransten

Wall St near certain of half point rate rise

When everyone is almost absolutely sure something will probably happen, that is when they are most likely to be wrong - especially when one is speaking of the Federal Reserve.

This time last year, the conventional wisdom held that interest rates would hold near 8 per cent through most of the year. At Mr Robert Citron, former treasurer of Orange County, California, what he thinks of that and he might storm out of the room. Mr Citron got burned last year by betting the county's portfolios on steady monetary policy while the Fed raised rates six times.

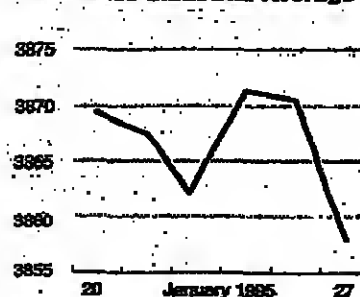
The current consensus is that the Fed will raise interest rates by 50 basis points at the two-day meeting of its Open Market Committee beginning tomorrow.

It is, of course, anybody's guess what the Fed will do. According to the few and far between dissenters from the conventional wisdom, the Fed could leave monetary policy unchanged or raise rates by 25 or 75 points.

Some days, however, it seems Mr Alan Greenspan, chairman of the central bank is the only one who is unsure. Fedologists - who certainly studied under the ex-Soviet Union's best Kremlinologists - made much of comments by Mr Greenspan when he told a Congressional panel he did not know what the FOMC would do.

While market players are waiting for any signals from the Fed, they will have important economic data to digest as well. Perhaps the most important will come on Friday when the Labor Department releases January figures on jobs and wages. Although job growth in

Dow Jones Industrial Average



1994 was the strongest in a decade, wage inflation for the year held below 3 per cent.

Analysts have been looking for an increase in wages since unemployment began dropping, but some do not expect to see it in January. Ms Marilyn Schajda of securities house Donaldson, Lufkin & Jenrette expects a 0.2 per cent increase in average hourly earnings for January compared with the 0.3 per cent increase reported for December.

Figures on personal income and consumer spending are due today. After the weak December retail sales figures released earlier this month, analysts put spending growth at 0.4 per cent for December against November's 0.6 per cent. As for personal income, analysts expect it to have risen slightly in December, reversing November's 0.1 per cent decrease.

Another important figure due this week will come from the National Association of Purchasing Management. Economists at Chemical Securities expect the NAPM index for January to show a slight dip to 57.5 per cent after December's extremely strong 57.8.

The NAPM figure is due on Friday - by then the Fedologists should be forming a consensus on what the central bank will do next.

Bid activity not enough to lift the gloom

Traders in UK equities are living in a different world from their analyst colleagues in the backrooms just at present. While dealing desks are awash with bid speculation, the strategists eye the investment fundamentals with much less confidence. Scrummages around the playing field look a good deal less edifying from the directors' boxes in both the football and the securities business.

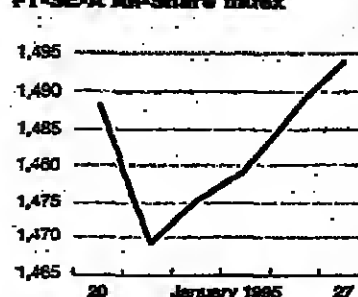
The market has gained barely 1 per cent over a week which has brought the prospect of the biggest corporate deal in history, as well as clear signs that the pharmaceutical, telecommunications and banking sectors are heading into the long predicted global restructuring. And that rise owed as much to a late improvement in interest rate prospects as to bid speculation.

"The international range of investment in these sectors, and the high cash content of the existing and, presumably, of any increased Glaxo bid for Wellcome, should imply a heavy supply of new money into London equities. Bid fever on this scale would have driven equities wildly ahead in the 1980s, 1990s and no doubt any other era. So, what has gone wrong this time?"

"The FT-SE may wriggle for a while but you cannot fight the inevitable," is the answer from Mr Robin Aspinall at Panmure Gordon. He is not alone, even if few go along with the downside target of FT-SE 2,500 to 2,800 still held by Mr Nick Knight of Nomura.

Reading from the top, as it were, world markets have displayed serious vulnerability to Tokyo's slightly

FT-SE-A All-Share Index



delayed reaction to the implications of the Kobe earthquake.

Nomura says that, "given the amount of money that foreigners pumped into the Japanese equity market last year, the actual and psychological impact... should probably not be underestimated."

Another threat is that the cost of rebuilding in Kobe may cause Japanese investors to retreat from overseas markets for the time being. So, the international horizon remains dark, even if the Mexican situation has lightened somewhat.

This month, and probably this week, is likely to present markets with the definitive moves on interest rate trends in the UK and in Washington. At the beginning of January, London analysts believed rises in base rates would be held back until the second quarter of the year. But domestic GDP figures, the CBI report on pricing prospects and accelerating manufacturing output prices have cut the timescale. Many now believe rates could go up next month, and few expect them to remain at present levels until the end of March.

More bid moves in the near future are almost certain. But bid activity on its own is clearly not going to be the salvation of the London stock market.

Global offerings

Seita opens heavy 1995 new issuance calendar

Although the international equity market has managed to absorb two large US corporate offerings in the last fortnight, many European issuers have been reluctant to test the water. In spite of their heavy 1995 issuance calendar.

However, many dealers expect activity to pick up in the coming weeks, spurred in part by governments' eagerness to keep up with their privatisation schedules.

The first European privatisation issue of the year kicked off last week with the launch of Seita, the French tobacco monopoly best known for its Gauloises and Gitanes brands. Of the 1.8m Seita shares it owns, the French government is offering some 31.3m shares, including about 13.3m to global institutional investors. If the number applied for by French investors exceeds the 13.3m offered to them, up to 20 per cent of the international tranche can be reallocated to the domestic tranche.

A group of long-term, "stable" investors will be sold a further 25 per cent (12.9m shares). The state will retain 10 per cent, with the balance going to employees and state-owned tobacco companies.

The government last week set an indicative price range of FF126 to FF134 a share. Crédit Lyonnais and Crédit

Commercial de France are global co-ordinators and Société Générale is to lead the global tranche.

In Sweden, Incentive, the industrial concern controlled by the Wallenberg family, has launched the sale of the new Cardo group, an engineering company specialising in industrial doors, pumps and railway brake systems.

Incentive acquired Cardo in June 1994 to obtain its controlling 58 per cent voting stake in the medical equipment specialist Gambro, its 50 per cent shareholding in Wabco USA and Cardo's share portfolio.

Having stripped these assets out, Incentive is re-floating the rest of Cardo in an offering combining a rights issue to former Cardo shareholders and an IPO aimed at international investors - as announced during last year's acquisition. Merrill Lynch and Svenska Handelsbanken are joint global co-ordinators.

Incentive has set an indicative price range of SKr77 to SKr87 a share. Under the rights offering, which began on Friday, former shareholders can purchase the shares at a discount to the share price of SKr12.5. On Friday, the rights closed at SKr12.9 bid. The issue is expected to total 30m shares, including a 10 per cent over-allotment option.

Some 60 per cent of the shares will be placed under the rights offering, with the rest sold to international investors. The international roadshow starts today, the London presentation is set for February 8, and pricing for February 16.

After the successful issue of 45m new shares, worth \$1.1bn, for Nabisco Holdings two weeks ago, the sale of British Telecom's holding of 35.9m shares in AT&T last week met further strong investor demand for US paper.

The paper was priced on Friday at \$49 1/4 per share, below Thursday's last traded price, raising \$1.78bn. AT&T also granted underwriters the option to buy up to 5.4m newly issued shares to cover over-allotments, which would raise another \$268m.

Another telecommunications offering is being prepared for Globalstar, which held roadshows in Asia and Europe last week for its forthcoming 12m share IPO. At an indicated price of \$24 to \$26 a share, the issue is set to raise \$300m for the development and operation of a worldwide low-earth orbit satellite-based telecommunications system. Pricing is expected in early February and Lehman Brothers is the global co-ordinator.

Conner Middelmann

OTHER MARKETS

FRANKFURT

Over the past two weeks, investors have been treated to partial previews of the Thyssen group figures, due tomorrow. Its steel subsidiary reported on January 18, and its trading and services, and its engineering operations on different days last week.

RWI, one of Germany's leading economic institutes, has recently made positive noises about steel industry prospects in 1995; and Thyssen also made a joint move into German telephone services with BellSouth, the largest US regional telecommunications operator. Mr Eckhard Frahm of Merck Finck in Düsseldorf

notes that its brokers have revised their earnings forecasts upwards, from zero to DM4 a share in 1994, and from DM11 to DM18 for 1995.

SAP, the computer software group, trebled its third-quarter earnings and is an unshamed growth stock on a prospective 1995 p/e of over 30. Merck Finck EPS forecasts for tomorrow are DM23 for 1994, and DM32 for 1995.

PARIS

An active French news season continues with final results due from Paribas, Rhône-Poulenc and Total tomorrow. Paribas has weakened with other French financials as a spate of

property losses has hit the sector; the chemicals group, Rhône, has seen its shares held firm against a falling market since it made its last asset sales, in a debt reduction process, just before Christmas.

Oil stocks were a focus of investment interest last week with renewed tips for Shell and gains on results for Elf Aquitaine. UBS expects a 3 per cent improvement in net income for Total, to FF73.5bn.

AMSTERDAM

KLM, the Dutch airline, saw institutional buying following presentations to UK analysts earlier this month. UBS forecasts a 346 per cent rise in net profits from F115m to

F167m when the Dutch airline produces third-quarter figures on Thursday.

MILAN

Indications of Fiat's 1994 performance should emerge after Thursday's board meeting, ahead of the subsequent publication of the annual, so-called Agnelli news letter to investors which sets out the figures in more detail.

Mr Nicholas Potter at Creditto Italiano International expects the company to report net profit for last year of L400bn to L450bn, after the L1,600bn loss in 1993. For the current year Mr Potter expects net profit to double.

On the political front, the

new government of Mr Lamberto Dini is expected to have an easy passage through the confidence vote in the upper house on Wednesday. However, strategists are split on the outlook for the Italian market.

Merrill Lynch notes that Italian equities have risen 14 per cent over the past month in dollar terms and says that profit-taking may dominate in the short term, although it expects outperformance over the next 12 months.

STOCKHOLM

Electrolux, the household appliance group, reported a seven-fold rise in profits for the first nine months of 1994.

Consensus forecasts prepared by the Estimate Directory indicate full-year gains of 87 per cent in profits and 224 per cent in earnings per share.

TOKYO

The rally in construction stocks eased some of the selling by overseas investors and institutions last week. But although the "reconstruction theme" may become a long term trading incentive for investors, analysts say much of the current buying is coming from individual investors and dealers looking for quick profits.

Although institutional investors previously indicated that 18,000 would be the

bottom of the trading range, implying that they would turn buyers once the Nikkei index fell through that level, Mr Jason James, strategist at James Capel in Tokyo, believes that the Nikkei index could decline near to the 17,000 level. "Institutional investors seem to have lowered their trading range as the result of the earthquake," he says.

HONG KONG

Thin trading is expected to mark the holiday-shortened week in Hong Kong, open today, but closed tomorrow, Wednesday and on Thursday for the Chinese New Year. Today, attention in the colony will be fixed on

fourth-quarter GDP data from the US, over overnight last Friday and expected to play a key role in the Fed's decision on interest rates, due on Wednesday.

An interest rate rise of 50 basis points - which would be mirrored in the colony, via the US/HKS peg - has been broadly factored into Hong Kong stock prices.

Locally, the focus will continue on interest rate-sensitive sectors, property and banking. Banking stocks came under pressure at the end of last week, following weaker than expected results from Bank of East Asia, the colony's third biggest quoted bank.

Compiled by William Cochrane

EMERGING MARKETS: This Week

The Emerging Investor / Mark Suzman

Johannesburg holds steady course

For decades South African stockbrokers have sought in vain to remove the automatic equation between the Johannesburg stock exchange and political risk in the eyes of international investors.

Just 10 days ago, however, that linkage seemed once again, to be more than justified.

Although it had been expected that last April's elections would introduce a modicum of stability to the country, rumours that deputy president F.W. de Klerk might pull his National Party out of the coalition government of national unity with the African National Congress and Inkatha Freedom Party seemed to belie this fact.

In response, the market and currency dropped sharply, while bond rates rose.

But, while the situation may have been familiar territory for traders who have dealt with the politically inspired ups and downs of the past five years in South Africa, the reality is that the situation has fundamentally changed for the better, an assessment which the markets have ultimately accepted.

The recent slide lasted only half a day, and within 24 hours shares had recovered all of the losses of the preceding day.

One of the main reasons for the market's revival was the realisation that even if the National Party and Inkatha were to pull out of the administration, the economic consequences would prove far less

Ten best performing stocks				
Stock	Country	Friday 27/1/95	Week on week change	%
Public Bank	Malaysia	1.5840	0.2001	14.67
Robbiza Pisco	Argentina	3.9300	0.4707	12.41
Cie de Acorde Del Pacifico	Chile	5.1477	0.5584	12.19
Empresa La Moderna	Mexico	3.7158	0.3477	10.32
CMPC	Chile	15.3205	1.3721	8.84
Mundicenter	Portugal	24.9378	2.1198	8.29
Lederna Sesi	Argentina	1.5200	0.1235	8.14
Indek Kist	Indonesia	1.1281	0.0868	7.68
Soures De Costa	Portugal	20.4029	1.3879	7.30
Petrobras (P4)	Brazil	0.1119	0.0076	7.29

Source: Bery Securities

catastrophic than they might have six months ago.

With the notable exception of Mr Chris Liebenberg, the finance minister, who is not a member of any political party, all the top economic officials in the government are now from the ANC, and, more to the point, are largely converted to the virtues of the free market.

In consequence, the departure of Mr de Klerk would probably have relatively little bearing on future economic policy.

Over the past week the market has remained nervous, with the All Share index closing on Friday at 5,163, down 4.5 per cent on the week.

For the coming year the stock exchange should be assessed more on economic than political grounds, and, on close examination, makers look quite positive for international investors, even in the wake of the "tequila effect" emanating from Mexico's peso devaluation.

Nevertheless, for the past 12

months on the Johannesburg bourse, foreign investors have been "the dog which did not bark".

After having received a net R2.8bn (\$0.5bn) in foreign money during calendar year 1993, local brokers predicted grandiose that sums of R5bn or more would pour into the exchange after last April's elections.

In practice, however, largely for political reasons, net foreign investment for 1994 in equities was a paltry R185m, while during the past six months of the year foreigners were sellers of stocks, disposing of a net R796m. The situation in gifts was only slightly better.

In doing so, however, they missed out on one of the better performing markets in the world, as the All Share index rose some 16 per cent on the year. And although the market has dropped in recent months - the combination of the Mexican fall-out and a lower gold price means it is currently 12

per cent down on the all-time high reached last September - South Africa remains a relatively attractive option.

Most notably, in April the JSE officially became part of the IFC emerging markets index, accounting for more than 30 per cent of the total capitalisation. As many international funds are required by constitution to carry their emerging markets exposure in proportion to index weightings, this should guarantee the flow of some new funds to Johannesburg, as should the comparison with many alternatives.

"After April, investors will be forced to assess South

The departure of Mr de Klerk will probably have relatively little bearing on future economic policy

Africa alongside Latin American and Asian markets, and at the moment we compare quite favourably," says one local dealer. "We are not as indebted as the Latin countries and we are cheaper than the Asians."

This is largely true. Before the recent correction, South

Africa's p/e ratio of around 19 was starting to look a little overvalued, but a surge in corporate earnings, combined with the recent fall in share prices, has reduced that to a much more manageable 17.

And analysts are confident that the situation will improve over the coming year. "We expect strong earnings growth coming through this year," says Mr Niall Brown of local brokers Simpson McKie. "Corporate profits are likely to improve by 30 per cent or more."

A further fillip will come from the expected abolition of the financial rand, the special, discounted currency through which foreigners are required to invest in South Africa.

Mr Chris Stals, reserve bank governor, has said he expects the demise of the two-tier currency system to happen some time this year and the bond markets, which currently offer real rates of close to 7 per cent, have already discounted the move.

When this happens, probably soon after the March budget, this will remove a major disincentive to foreigners, as well as improving liquidity on a market which had turnover equivalent to only 8.9 per cent of total capitalisation during 1994. At the same time, this year's planned deregulation of the exchange, which will include the introduction of screen trading and permitting foreign ownership of local brokerages, should also improve efficiency.

Philip Gawth

East European markets suffer sharp declines

By Christopher Bobinski in Warsaw and Virginia Marsh in Budapest

East European equity markets suffered sharp falls last week. Poland's stock market hit a 52-week low on Friday, and on the same day the Czech index recorded its 14th consecutive loss. The Budapest stock exchange index fell to a 12-month low, losing 5.2 per cent on the week and further sharp falls are expected today following the resignation of the finance minister on Saturday.

Poland has been affected by low investor morale at home and scant interest from abroad. On Friday the market exceeded its previous lowest point - reached in last year's crash when stock prices fell by almost 50 per cent - badly burning domestic investors

who until then had provided the bulk of the demand.

Equity prices in Poland continued their downward path even as most companies showed profits in real terms for last year. Twenty of the larger quoted companies tracked by Mr Michael Harvey of Salomon Brothers have reported earnings per share up 40 per cent over a year in which inflation reached 32 per cent.

He also noted that part of the reason for the decline came from the demands made on the market by rights issues in 1994, as well as new share offers, which have brought the number of listed companies to 45.

"This means more diversity of choice for investors. It also means that these companies now have positive cash flows, have reduced their debts and

are investing heavily in a growing economy," Mr Harvey said.

Bankers in Budapest said the unexpected resignation at the weekend of Mr Laszlo Bekasi, finance minister and architect of the government's economic reform programme, would further depress the market.

A bearish trend began in November due to uncertainty over economic reform under the new socialist-led government and the more cautious attitude of foreign investors in the wake of the Mexican crisis.

Recent increases in domestic interest rates meant that local investors were switching into government bonds, they added. Stock exchange officials had hoped that faster privatisation and a series of public offers and flotations planned for this year would boost the market.

India

The government announced on Friday an end to a 38-year ban on options contracts, opening the way to a wide range of new financial instruments. Reuters reports. The move is intended to help integrate India into the global economy.

Shenzhen

The Shenzhen stock exchange is to allow all of its listed B shares to apply for a secondary listing on the Hong Kong stock exchange.

There are 118 A shares traded on the Shenzhen exchange and 34 B shares.

Panama

National Assembly has approved a government plan for the partial privatisation of the telephone utility, of which 49 per cent is to be sold to a private company and 2 per cent to the telephone union.

Edited by John Pitt

Barings Securities emerging markets indices							
Index	27/1/95	Week on week	Month on month	Year to date	Week on week	Month on month	Year to date
		Actual	Actual	Actual	Percent	Percent	Percent
World (315)	140.31	-0.48	-0.34	-12.67	-0.28	-17.72	-11.21
Latin America							
Argentina (24)	82.01	-1.24	-1.48	-2.51	-2.97	-4.10	-4.78
Brazil (21)	192.08	+4.31	+2.29	-11.95	-5.88	-17.29	-8.26
Chile (19)	204.37	+2.39	+1.18	-11.58	-5.34	-7.20	-3.40
Mexico (28)	74.47	-1.22	-1.61	-8.13	-9.84	-23.15	-23.72
Peru (19)	72.64	-12.71	-1.73	-144.11	-18.65	-128.03	-15.09
Latin America (102)	121.44	+0.39	+0.32	-9.17	-7.02	-17.33	-12.49
Europe							
Greece (18)	83.99	-0.48	-0.54	-2.61	-3.02	-3.00	-3.45
Portugal (19)	112.53	-2.92	-2.53	-2.48	-2.18	-3.75	-3.23
Turkey (20)	67.84	-0.44	-0.64	-8.88	-11.68	-8.27	-10.86
Europe (57)	92.62	-1.35	-1.43	-4.30	-4.43	-4.98	-4.99
Asia							
Indonesia (27)	123.18	-2.18	-1.74	-9.96	-7.48	-10.51	-7.86
Korea (24)	123.77	-3.51	-2.61	-15.42	-11.08	-18.11	-11.52
Malaysia (22)	193.70	+2.14	+1.12	-18.58	-8.74	-17.16	-8.14
Pakistan (13)	88.99	-8.29	-8.85	-18.52	-17.55	-18.20	-16.08
Philippines (12)	237.65	-7.38	-3.01	-47.42	-16.69	-44.25	-15.69
Thailand (28)	228.24	-4.38	-1.90	-24.22	-8.67	-25.40	-11.38
Taiwan (32)	183.18	-1.72	-1.04	-16.48	-9.18	-20.37	-10.10
Asia (155)	188.95	-1.93	-1.01	-21.04	-10.02	-21.87	-10.29

All indices in \$ bn, January 7th 1992=100. Source: Barings Securities

CURRENCIES

Dollar remains focus of attention

Currency markets look set for an interesting week. The central banks in the US, Germany and the UK are all meeting to decide on interest rate policy, the January employment report in the US will be released on Friday, and France has joined the list of European countries whose currency is under pressure.

Traders will also be keeping a close watch on the passage of the Mexican support package through the US congress.

WORLD BOND MARKETS: This Week

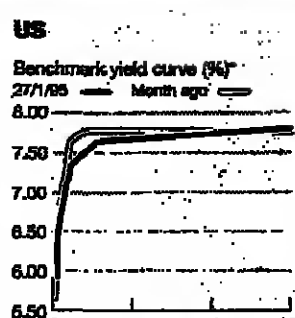
NEW YORK

Maggie Urry

The bond market ended the week with a flourish, with the long bond gaining 1½ points on Friday, bringing the yield down to 7.72 per cent. Investors are hoping this week's expected 50 basis point rise in interest rates will mark the beginning of the end of the Federal Reserve's tightening of credit, and the economy will soon show clear signs of slowing down.

Although Friday's fourth-quarter GDP figures showed the economy still expanding at a cracking real rate of 4.5 per cent on an annual basis, they suggested inflation was still low. Markets also took comfort from Mr Alan Greenspan, chairman of the Fed, saying he thought growth was slowing.

As a result, investor buying following the GDP numbers sent traders hurrying to cover them, adding to the rally. Aside from the Fed's Open Market Committee meeting tomorrow and Wednesday, this



*All yields are market convention
Source: Merrill Lynch

week also brings a number of economic statistics which will be closely examined for clues to the economy's performance.

Today sees the publication of personal income and expenditure figures. On Wednesday, December's leading indicators number and the purchasing managers survey will come out. Friday's numbers for January unemployment are expected to show a rate of 5.4 per cent, unchanged from December.

LONDON

Graham Bowley

The most important event for UK gilts this week is the Treasury and Bank of England's meeting on Thursday, which holds the prospect of a rise in UK base rates.

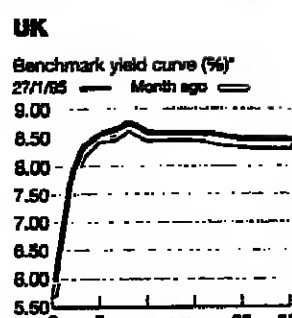
Opinion is divided, but many analysts think Mr Kenneth Clarke, the chancellor, and Mr Eddie George, the Bank's governor, will raise rates by ½ percentage point from their current 6½ per cent.

Mr Don Smith, economist at HSBC, thinks the gilts market will react positively if rates are increased.

"A rate rise will boost the anti-inflation credibility of the government, to the benefit of the long-end of the yield curve in particular, but we could see long-term yields rising if there is no move on rates," he said.

Also of importance is the US Federal Open Market Committee meeting, which begins tomorrow. Many expect the Fed to raise US short-term interest rates.

UK money supply figures



*All yields are market convention
Source: Merrill Lynch

released today could show a rise this month in the annual growth rate of M0, the narrow measure of money supply.

The market consensus is for an annual growth rate of 6.9 per cent, up from 6.8 per cent last month, although Mr Smith thinks the rate could go as high as 7.4 per cent.

On Wednesday, dealers will also be looking at the purchasing managers' index for December for signs of inflationary pressures.

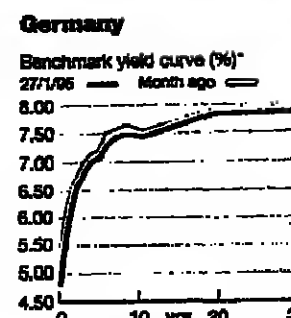
FRANKFURT

Andrew Fisher

All eyes are on the US this week, where another 50 basis point rise in short-term rates is expected in order to check inflation. As last week's figures for west Germany showed - with consumer prices up only 2.3 per cent in January - domestic inflation has eased closer to the Bundesbank's goal of 2 per cent.

But the Bundesbank had some luck. As well as the desired shift of funds from short to long-term investments and weaker bank lending, the strong move (mainly for tax reasons) into money market funds also improved the picture.

Dresdner Bank economists believe assessment of the M3 trend in coming months will be made more difficult by the growing popularity of money market funds, which attracted



*All yields are market convention
Source: Merrill Lynch

nearly DM27m in December. Traditional M3 will sink or stagnate, suggesting a fall in interest rates. But "extended M3" (including money market funds) will rise slightly, indicating the need for no action.

"Thus the door is opened to speculation over Bundesbank decisions every second Thursday (when its council meets)," Dresdner said. Even so, most economists expect no further rate rises for a while.

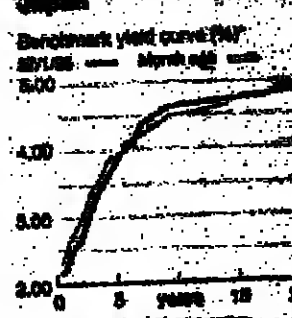
TOKYO

Emiko Terazono

Although the Tokyo stock market was hit last week by concerns over the effects of the Kobe earthquake, the bond market remained unaffected, with the yield on the 10-year benchmark closing 3 basis points higher on the week.

The different reactions may be explained by the plunge on the Tokyo stock market, although triggered by the earthquake, being the result of profit-taking by overseas investors disappointed by last year's performance of Japanese stocks.

Kleinwort Benson in Tokyo explains that only 30 per cent of the stock market's fall was due to worries over funding of Kobe's reconstruction raising interest rates, and the acknowledgment of the "earthquake risk premium" of Tokyo's financial markets. The bond market this week is likely to see further support from short-term interest rates, as the Bank of Japan maintains an easy stance on money market operations.



*All yields are market convention
Source: Merrill Lynch

Expectations of contained inflation in the US are also good news for the Tokyo bond market, which tends to be influenced by US interest rate fluctuations.

There is no doubt that extra government financing through the bond market will start weighing on bond prices, and as economists start revising upwards their estimates of the damage from the earthquake, concern over higher rates will start to sink in.

Ratings

Measures to avoid the liquidity trap

A yardstick for measuring the liquidity of bond issues is proposed in a new report published recently by the London-based Centre for the Study of Financial Innovation.

The report argues that illiquidity can be as big a problem for investors as the default of an issuer and it proposes a system of ratings which would give investors an indication of how readily they could expect to buy and sell a particular issue at a reasonable price.

"Not being able, in case of need, to realise cash at a reasonable value level on an investment is every investor's nightmare," says Mr Ian Mackintosh, an investment banker who is currently a managing director of Standard & Poor's, the US credit rating agency (although the report is written in a personal capacity).

Frequently illiquidity risk seems to be "camouflaged" by the presence of a high credit rating, luring investors into a false sense of security, he says. A large issue by a well-known

name will not be necessarily liquid, he argues.

Market professionals do not agree among themselves on a definition for liquidity. Mr Mackintosh says a rating system would resolve these uncertainties and strengthen investor confidence.

"Liquidity risk is begging to be identified more clearly and more frequently," he says.

He proposes measuring liquidity by scoring most widely accepted components such as the size and life of an issue, the number of committed market-makers, and the credit quality of the issuing company. These factors would then be aggregated into liquidity or "L ratings", and monitored to assist market professionals and investors.

They would complement other rating services. "Liquidity Ratings for Bonds by Ian Mackintosh, CSFI (18 Curzon Street, London W1Y 7AD Tel: 071 493 0173)

Richard Lapper

Money markets

Floating-rate CD arrangers find problems in HK dollars

Recent turmoil in the Hong Kong currency markets has had a knock-on effect in the short-term money markets, with arrangers of floating-rate certificates of deposit (FRCs) reporting a reluctance among foreign banks - especially Japanese - to make commitments in Hong Kong dollars.

Moves by the Hong Kong Monetary Authority (HKMA) to tighten monetary supply on January 12 and 13, are at the root of the problem. The authority's actions, designed to avert a speculative attack on the Hong Kong currency which is pegged to the US dollar, triggered a sharp rise in interest rates on the overnight inter-bank market, where lenders to FRC issuers obtain funding.

Overnight rates rose from 5½ per cent to between 9 and 12 per cent on January 13, leaving a number of banks with losses. These are now reluctant to participate in syndicated HK dollar loans, especially CDs which are funded overnight. This made the arrangement

of two issues spanning January 13 - a HK\$1.2bn FRC for Dao Heng Bank, owned by the Guoco Group, and a HK\$1bn five-year FRC for ABN Amro acting through its Hong Kong branch - particularly tough, with many banks refusing to participate.

The deadline for the ABN Amro deal was extended to January 23 from January 19, but arrangers said this was simply to give extra time to targeted investors. Nine banks joined in the syndication. Later timing of the HK\$1.2bn FRC for Générale Belge Bank Hong Kong Branch, launched last week, is expected to ensure a warmer response.

Even so, bankers have been shaken by the episode. At certain times during January 12 and 13 there were no Hong Kong dollar funds available.

"There's big uncertainty in the market for Hong Kong dollar funds. It is very difficult to predict what will happen. I think all the foreign banks are worried," said one banker.

"The scale of their worries depends on their Hong Kong dollar book and funding operations. If you are a bank which has to rely on inter-bank markets it's a reason to worry - we are worried ourselves."

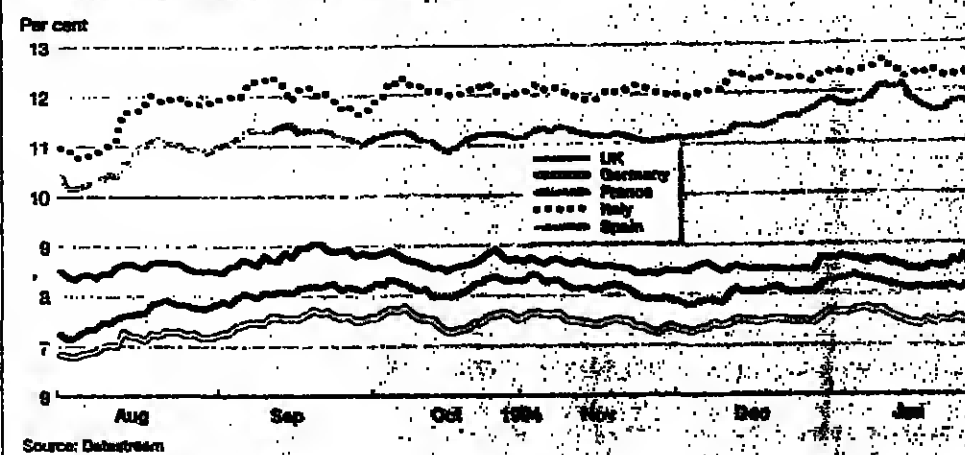
Meanwhile, the HKMA is to clarify uncertainty surrounding recent moves by some borrowers to tighten the "ring-fence" which surrounds their own head office's liability for loans obtained from local branches of international banks.

The authority has held discussions with bankers about proposed new wording for a clause to be attached to CD documentation. The clause would clarify the extent to which "ring-fencing" is possible - in line with local and international law - and should be a standard part of documentation by the summer.

The issue is sensitive in view of the 1997 transfer of Hong Kong sovereignty to China.

Louise Lucas

10-year benchmark bond yields



Source: Datastream

INTEREST RATES AT A GLANCE

	USA	UK	Germany	France	Italy	Spain
Discount	4.75	1.75	4.50	4.50	4.50	4.50
Overnight	5.50	2.10	4.50	4.50	4.50	4.50
Three month	5.50	2.25	4.50	4.50	4.50	4.50
One year	5.50	2.25	4.50	4.50	4.50	4.50
Five year	7.50	3.75	4.50	4.50	4.50	4.50
Ten year	7.50	4.00	4.50	4.50	4.50	4.50

(1) FRB's Fed funds rate. (2) UK's base rate. Source: Reuters

US TREASURY BOND FUTURES (CBT) \$100,000 Notional Value

	Open	Sett price	Change	High	Low	Sett vol	Open int
Jan	100-01	101-06	+1-07	101-06	100-00	382,300	34,300
Sep	99-19	100-28	+1-07	100-28	99-18	2,200	2,200
Dec	99-22	100-18	+1-07	100-18	99-22	240	2,200

Number 1 in the Eurolira Market in 1994

ABBEY NATIONAL
Abbey National plc
Lire 150 billion
10.20% Callable Notes due 1999

ABBEY NATIONAL
Abbey National plc
Lire 250 billion
9.625% Callable Notes due 2004

BAEYERISCHE VEREINSBANK
Aktienbank AG
Lire 250 billion
11% Notes due 1996

BAEYERISCHE VEREINSBANK
Aktienbank AG
Lire 350 billion
7.90% Notes due 2004

BNP
Lire 150 billion
11.125% Notes due 1996

CECIT LOCAL FRANCE
Lire 150 billion
10.50% Notes due 1999

CECIT LOCAL FRANCE
Lire 250 billion
11.30% Notes due 1997

EUROFIMA
Lire 300 billion
10.40% Notes due 1999

Ford
Ford Credit Europe PLC
Lire 1,000 billion
7.45% Notes due 1999

General Electric Capital Corporation
Lire 400 billion
10.15% Fungible Notes due 1998

General Electric Capital Corporation
Lire 200 billion
10.125% Notes due 1998

General Electric Capital Corporation
Lire 200 billion
10.125% Notes due 1998

General Electric Capital Corporation
Lire 150 billion
9.25% Callable Notes due 2004

L-BANK
Landesbank Baden-Württemberg
Lire 400 billion
7.80% Notes due 2004

PSA Peugeot Citroën
PSA Finance Holding
Lire 100 billion
10.30% Callable Notes due 1999

PSA Peugeot Citroën
PSA Finance Holding
Lire 150 billion
12% Notes due 1997

Rabobank
Lire 200 billion
9.25% Callable Notes due 2004

SEK
AB Svensk Exportkredit
Lire 50 billion
10.75% Fungible Notes due 2000

SNECF
Société Nationale des Chemins de fer Français
Lire 150 billion
9.20% Callable Notes due 2006

SNECF
Société Nationale des Chemins de fer Français
Lire 150 billion
10.75% Notes due 1996

In 1994 Credito Italiano ranked as the **Leading Bookrunner** in the Eurolira Bond Market having Lead Managed 33 bond issues totalling Lire 4,160 billion (US \$2.6 billion) with a market share of 16%



Japanese bonds

Tokyo takes a calm view of prospects

Japanese bond market investors have remained remarkably sanguine following the Kobe earthquake, in spite of the sharp sell-off on the Tokyo stock market and warnings by business leaders who believe some of the initial damage estimates were too low.

Bond market participants chose to ignore Mr Kosaku Inaba, head of the Japan Chamber of Commerce and Industry, who was quoted as saying last week that the damage could amount to more than ¥40,000bn, or 10 per cent of Japan's gross national product, and Mr Shoichiro Toyoda, chairman of the Keidanren, the influential business leaders' federation, who also pointed out that damages could exceed current estimates ranging from ¥3,000bn to ¥8,000bn.

Televized reports of the devastation were also dismissed, and instead, bond prices rose marginally on the week.

Although some analysts point out that investors have yet to acknowledge the effects of the extra supply on the government bond market due to the fundraising for Kobe's reconstruction, and the rise in inflation caused by the damage, the case for a panicky sell-off may be smaller than initially feared.

Inflationary factors undeniably exist. The destruction of the Kobe area disrupts the flow of goods, hence increasing transportation costs.

However, it is important to note that factors which offset such pressures also exist. First, the earthquake's overall impact on consumption in the Kobe region is expected to be negative. Mr Jeffrey Young at Salomon Brothers in Tokyo points out that although consumption is expected to rebound following the initial decline as people try to restore their homes, the ultimate rise in new debt due to the damages is likely to dampen active consumption beyond their basic needs. The fall in consumption in turn is likely to point to a rise in personal savings, thus also dampening the upward pressure on rates.

Second, the rebuilding of Kobe's infrastructure and the surrounding areas will not happen in a few months. The reconstruction of buildings, bridges, roads, houses, and ports will progress gradually, and will likely take two to three years, or even longer.

Third, if the government chooses to use its foreign exchange reserves to finance the reconstruction, the upward pressure on long-term yields could be alleviated. The Bank of Japan has accumulated dollars as a result of its efforts to suppress the appreciation of the yen, and at the end of last November held \$122bn in foreign exchange reserves.

Last, the stabilising of US long-term interest rates is also expected to affect the Japanese bond market. Mr Dick Beason, economist at James Capel in Tokyo, reckons that with the influence of the US bond market on Japanese bond prices strengthening over the past few years, the anti-inflationary policy of the US Federal Reserve Board will in effect also help contain Japan's long-term interest rates.

But this is not to say effects of the earthquake will have no impact on the bond market. The consensus view among most economists is that the extra supply on the government bond market and the increase in inflation will contribute to a gradual rise in long-term yields over the coming year.

Salomon Brothers in Tokyo expects 10-year compound yields to rise to 5.2 per cent by the year-end, raising its esti-

mation for earthquake damage and its impact on the economy.

Nonaka Research Institute 4-6 +0.5-1.0
Long Term Credit Bank Research Institute 3-4 +0.4-0.8
Tokai Research Institute 5 n.a.
Morgan Stanley 4 +0.6
Goldman Sachs 4.1-5.5 neutral
Salomon Brothers 7 -0.3

Salomon Brothers in Tokyo expects 10-year compound yields to rise to 5.2 per cent by the year-end, raising its esti-

mation from 4.9 per cent. In a worst case scenario, where a serious lack of supply in goods produces a rise in inflation, it predicts that bond yields could rise as high as 5.5 per cent.

Although GDP growth has been revised downwards for the next fiscal year, Salomon expects the growth to come in fiscal 1995, and has revised its estimates from 2.8 per cent to 3.3 per cent.

James Capel projects a sell-off during the course of the year, pushing long-term yields to around 5.4 per cent. It expects overall government funding to total ¥21,000bn, with the extra government bond issuances due to earthquake repairs estimated at ¥3,000bn.

Meanwhile, Goldman Sachs in Tokyo, has maintained its original estimates for the bond market set before the Kobe earthquake, and still sees 10-year bond yields rising to 4.9 per cent by the end of June and 5.1 per cent by the end of the year. While it estimates the government's extra funding needs from the earthquake to total ¥1,000bn, it sees the impact on the bond market as negligible.

It expects the yield curve to steepen during the first two quarters. However, it sees short-term interest rates gradually rising, eventually flattening the yield curve.

Emiko Terazono

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount	Maturity	Coupon	Price	Yield	Launch	Book
US DOLLARS							
Schweizerische Eidgenossenschaft	200	Feb 1997	7.25%	100.00	7.25%	<27/01-95	UBS
Schweizerische Eidgenossenschaft	150	Feb 2004	6.5%	98.70	6.50%	<27/01-95	Salomon Brothers Int.
Deutsche Postbank AG	500	Feb 2000	6.25%	98.70	6.25%	<27/01-95	J.P. Morgan Securities
SNCF	200	Feb 1999	6.00%	98.70	6.00%	<27/01-95	Salomon Brothers Int.
BNP	200	Feb 1999	6.00%	98.70	6.00%	<27/01-95	Salomon Brothers Int.
CECIT Local de France	250	Feb 1998	6.00%	98.70	6.00%	<27/01-95	Paribas Capital Markets
CECIT Local de France	250	Feb 1998	6.00%	98.70	6.00%	<27/01-95	Paribas Capital Markets
YEN							
Mitsubishi Estate Corp.	100	May 2001	4.40%	101.825	4.40%	<27/01-95	Yuhon Estate
Mitsubishi Estate Corp.	100	May 2001	4.40%	101.825	4.40%	<27/01-95	Mitsubishi Finance Int.
STERLING							
Service Corp. International	255	Jan 2002	6.25%	100.00	6.25%	<27/01-95	J.P. Morgan Securities
SNCF	200	Feb 2000	6.25%	98.70	6.25%	<27/01-95	Salomon Brothers Int.
Japan Finance for World Bank	130	Feb 2000	6.25%	98.70	6.25%	<27/01-95	CS First Boston
Italy Mail & General Trust	100	Jan 2000	6.25%	98.70	6.25%	<27/01-95	Merrill Lynch Int.
D-MARKS							
Tokai Motor Credit Corp.	500	Feb 2000	7.25%	98.70	7.25%	<27/01-95	Overseas/ Merrill Lynch
Mitsubishi Bank	500	Oct 1999	7.25%	98.70	7.25%	<27/01-95	Overseas/ Merrill Lynch
San Bank of Japan	750	Feb 2000	7.25%	98.70	7.25%	<27/01-95	Overseas/ Merrill Lynch
ING Bank	500	Feb 2000	7.25%	98.70	7.25%	<27/01-95	Overseas/ Merrill Lynch
SWISS FRANKS							
MEC Credit Suisse	500	Mar 1999	1.00%	100.00	1.00%	<27/01-95	Salomon Brothers Int.
CEC	250	Mar 1999	5.25%	102.85	4.41%	<27/01-95	Merrill Lynch Int.
City of Vienna	100	Mar 1999	5.50%	102.85	4.90%	<27/01-95	Van Esmant/Merrill Lynch
ITALIAN LIRA							
SNCF	150	Feb 1998	6.00%	98.70	6.00%	<27/01-95	BNP
Landbank	150	Feb 1998	6.00%	98.70	6.00%	<27/01-95	BNP
Deutsche Bank	150	Feb 1997	6.00%	98.70	6.00%	<27/01-95	Deutsche Bank London
EURO DOLLARS							
Paribas	500	Jan 2001	6.25%	100.00	6.25%	<27/01-95	BNP

■ **TODAY**

- **FRIDAY**
- FEBRUARY 3**
- Steyn Lecture 0.75p**
- Bogod 0.1p**
- Do A Rest/Vtg 0.2p**
- Boots 5.95p**
- Arnold & Bingley Guild**
- Society FREN Feb '88**
- £150 11**
- Crutwick 2.45p**
- Edridge Pope A Rest/Vtg**
- 2.5p**
- EPF 2p**
- EuroDollar 1.5p**
- Greene King 4.1p**
- Lovines Lambert 2.75p**
- Meredith Inc 1.15p**
- Meyer Int 4.2p**
- Pell Corp \$0.105**
- Saspa 1.7p**
- Sidlaw 5.5p**
- Thames Water 8.2p**
- Wm Strick Eup & Soc 34%**

■ TODAY
COMPANIES ARE

Dorchester, 12.00
Vaux, The Swallow Hotel, Seaburn,
Sunderland, 12.00

Company meetings are annual general meetings unless otherwise stated.

Please note: Reports and accounts are not normally available until approximately six weeks after the board meeting to approve the preliminary results.

MARCH 9
Portfolio Investment in the Russian Federation
An international conference looking at the latest developments in the Emerging Capital Markets of the Russian Federation, covering equity and debt markets. Presentations by leading experts, brokers, investment bankers, fund managers, Russian corporates, and Russian policymakers on the economic reform programme.

SWITZERLAND

ARCH 23
Probudget 95 Conference
Business opportunities for funding of work
80.9 billion Ecu 1995 EU Budget
Expenditure, for national, regional, local
authorities/private sector consultants,
suppliers, contractors. Includes 200 page
Budget Guide.
Société Générale de Développement SA.

BRUSSELS
ARCH 27-29
Sub-Saharan Oil & Minerals
A two-day conference on African oil and minerals. Speakers include President Mandela and Cabinet Ministers from over 30 African countries. Co-hosted by the SA Chamber of Mines, Gabonese Ministry of Mines & Energy, Nigerian National Petroleum Corporation, and the SA Ministry of

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MARCH 29 & 30
Central & Eastern European
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Verbal expression of attitudes (1, 2, 3, 4)
 Global scores = 55.7 on average (range = 41-70)

	Stocks	Closing	Change
IBM	160 1/4	160 1/4	+1/4
Apple	100 1/4	100 1/4	+1/4
Microsoft	100 1/4	100 1/4	+1/4
Amazon	100 1/4	100 1/4	+1/4
Google	100 1/4	100 1/4	+1/4
Facebook	100 1/4	100 1/4	+1/4
Twitter	100 1/4	100 1/4	+1/4
LinkedIn	100 1/4	100 1/4	+1/4
Slack	100 1/4	100 1/4	+1/4
Zoom	100 1/4	100 1/4	+1/4
Dropbox	100 1/4	100 1/4	+1/4
Spotify	100 1/4	100 1/4	+1/4
Netflix	100 1/4	100 1/4	+1/4
Amazon	100 1/4	100 1/4	+1/4
Google	100 1/4	100 1/4	+1/4
Facebook	100 1/4	100 1/4	+1/4
Twitter	100 1/4	100 1/4	+1/4
LinkedIn	100 1/4	100 1/4	+1/4
Slack	100 1/4	100 1/4	+1/4
Zoom	100 1/4	100 1/4	+1/4
Dropbox	100 1/4	100 1/4	+1/4
Spotify	100 1/4	100 1/4	+1/4
Netflix	100 1/4	100 1/4	+1/4

	Traded	Prices	on day
Sunbroom Const	31.3m	787	+82
Fudo Const	27.9m	1200	+200
Penta Ocean	25.8m	733	+71
Toyo Const	22.7m	650	+25
Daisue Const	14.8m	759	+86

	Stocks Traded	Closing Prices	Change on day
Alcho Pharm	12.1m	17 1/2	-1/2
Old Corp	8.1m	5 1/2	-1/2
Boysah Corp	8.0m	7 1/2	-1/2
Trilla	5.4m	5 1/2	-1/2

WORLD INTEREST RATES

Asian \$/£	3½ - 3¾	4½ - 4¾	3½ - 3¾	4½ - 4¾	4½ - 4¾	4½
Short term rates are call for the US Dollar and Yen, offshore two days' notice.						
£ THREE MONTH EURO/DOLLAR (\$/£) 51m points of 100%						
	Open	Sell price	Change	High	Low	Est. vol
Mar	93.31	93.38	+0.06	93.40	93.30	149,434
Jun	92.71	92.81	+0.10	92.82	92.70	267,477
Sep	92.32	92.48	+0.16	92.52	92.32	126,293
US TREASURY BILL FUTURES (\$/£) 51m per 100%						
Mar	93.07	94.01	+0.07	94.03	93.95	2,986
Jun	93.37	93.39	+0.02	93.42	93.32	1,151
Sep	93.00	93.10	+0.15	93.08	93.00	4,95
All Open interest figs. are for previous day.						

Poland
on Tuesday, March 28.

The survey will discuss the economy, foreign policy, privatisation, industry, construction etc. It will be distributed with the FT on that day and read by leading decision-makers in over 100 countries worldwide.

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FT Surveys

FT CONFERENCE

LONDON MOTOR CONFERENCE
London, 28 February 1995
This annual FT event, the tenth in a highly successful series, will focus on the

exemption, examine the changing relationship between vehicle manufacturers and dealers and address the issue of competitiveness in the automotive components sector. Speakers include: Professor Garud Rhyu OBE, Cardiff Business School; Mr Ru Beger, ACEA; Sir Trevor Chinn CVO, Lex Service PLC; David Nicholas, UAL Industries; Rich Van Leeuwen, Ford Credit Britain and Gérard Chiffert, Rock Automotive Light Vehicle Systems.

The Financial Times' 14th annual conference is being held at a critical time when vision of the new media is turning into reality. The conference will offer insights the latest developments both in the context of business and investment implications the context of technology. **Speakers include:** Mr Barry Spilkins, The Pleskow/Spilkins Partnership, USA; Mr Michael Schrage, Massachusetts Institute of Technology; Robert Phillips, British Broadcasting Corporation; Mr Stephen Davidson, Telecommunications plc and Mr Stefan Franke, Premiere Medien GmbH.

WORLD STEEL INDUSTRY
London, 6 & 7 March 1995

This London conference arranged in association with CRU International, will bring together a distinguished panel of speakers from around the world to share their views on the key questions facing the industry. The industry's structure will be of paramount importance, to what extent should European producers form their own alliances, mergers to create a truly international industry? Will privatisation finally lay subsidies to rest? What technology will steelmakers use to achieve the production

they are seeking? Speakers who will be taking part include Mr Brian S Moffat, D British Steel plc; Mr Robert J Darnall, Inland Steel Industries Inc; Mr Kareel Van M European Commission; Mr Francis Metz, Ueiner Saefflor and Mr Robert A Garvey, Nucor Steel Company.

This high-level FT forum will provide a unique opportunity to review the government's liberalization programme and assess business and investment prospects. The meet will also consider India's competitiveness in world markets and look at the challenges of improving the country's infrastructure. Speakers include Dr C Rangarajan, Reserve Bank of India; Mr Prakash Makhijee, Minister of Commerce; Sir Robert Wade OBE, Chairman, IFCI; Barclays de Zoete Wobst; Mr Dnyanesh Bora, Senior Bank of India; Professor Jeffrey D Sachs, Harvard University; Mr Tapan Sheth, The Bank of Tokyo; Mr A Stephen Melcher, Eagle Star Holdings; Mr Ferdinand Berger, S.

WORLD PHARMACEUTICALS CONFERENCE
London, 20 & 21 March 1995

This year's conference, arranged jointly with Coopers & Lybrand, takes as its theme 'evolving from pills to healthcare - realising the ambition'. As governments worldwide seek to contain healthcare costs, the marketplace has become more competitive

R&D-based pharmaceutical majors. Many are now looking at new ways of working with the healthcare purchasers, whether in the US free market environment or European-type social systems. Leading figures will outline their vision and strategy for moving from being pharmaceutical product-based companies to becoming "healthcare" players. Speakers include: Mr Jan Ekberg, Pharmacia AB; Professor Brian Edwards, NHS Executive (West Midlands); Dr Armin Kessler, F Hoffmann Roche; Mr Mitchell E Daniels, Eli Lilly and Company; Mr Paul Knudsen, Golden Sachs International and Mr André Haefig, SwissCare.

MARKETING PROFESSIONAL SERVICES '95
London, 15 & 20 April 1995

The Financial Times and Professional Marketing International bring together internationally renowned line-up of experts and leading edge practitioners to provide practical guidance in getting better business through improved skills and critical awareness. The first day is devoted to an interactive point of contact sales masterclass examining the process of carrying marketing content through to the actual sale. Highlights of the second day include a debate on the findings of an exclusive

benchmarking survey to establish best practices in client development worldwide. Reflections from Sir Bryan Carsberg of the Office of Fair Trading on a decade of deregulation in the profession; and Professor Jack Mahoney of the London Business School on reconciling professional ethics in a market facing culture. A series of workshops lead by clients and practitioners will concentrate on specific skills and special needs of particular types of clients. The Congress concludes with a dinner presentation of the prestigious FII Professional Marketing Awards.

London, 24 & 25 April 1995

All enquiries should be addressed to: Financial Times Conferences, P O Box 3651, London SW12 8PH, UK. Telephone: 081 6673 9000, Fax: 081 6673 1335.

Figure 1. The effect of the concentration of the *Agrobacterium* suspension on the transformation efficiency of *Agrobacterium* strains.

FT CABLE, SATELLITE & NEW MEDIA

London, 27 & 28 February 1995

The fourteenth annual Financial Times Cable, Satellite & New Media Conference is being held at a key moment when the vision of the new media is turning into reality. The conference will, with the help of a broad range of speakers, seek to set the revolution in context, describe the hype and address what progress is really being made in everything from cable programming and telephony and the penetration of satellite television to the hopes of creating new specialised services.

The Logistics conference will look at the latest exciting developments in both the context of technology and the business and investment implications. The North American cable operators may see the spotlight was already being thrown – as the UK by the cable companies. The latest signs of an industry coming to maturity are the recent flotation of Tele-West, the largest cable communications company, and British Sky Broadcasting on the London Stock Exchange with more flotations on the way.

PROGRAMME

CHAIRMAN

Dr Sir Gus Lord Thomson of Middlesex *Dr FC in ex.*
Former Chairman
Independent Broadcasting Authority

Mr Ray Sainsbury
Media Correspondent
Financial Times

THE IMPACT OF CONVERGENCE: TOWARDS AN ERA OF ELECTRONIC SUPERHIGHWAYS

— FRAMING THE MULTI-MEDIA
Mr Barry Phillips
Partner
The Plessey-Spelling Partnership, USA

— MULTI-MEDIA: THE BUSINESS ISSUES.
THE NEW MEDIA: THE BUSINESS ISSUES
Mr Michael Selinger
Research Associate
Massachusetts Institute of Technology
Consultant, Los Angeles Times

THE BBC IN THE INTERNATIONAL MULTI-MEDIA MARKET PLACE

Mr Robert Phillips
Deputy Director General
British Broadcasting Corporation
Chairman, BBC Worldwide

THE CHALLENGE OF CHANGE IN COMMERCIAL TELEVISION

Mr Andy Allan
Chief Executive
Colson UK Tele-views

THE STARK REALITIES OF NEW TECHNOLOGIES IN CABLE AND SATELLITE BROADCASTING

Dr John E. Foreman
Director
FTL

GROWTH PROSPECTS IN CABLE TELEVISION IN THE UK

Mr Jim Davis
Director of Cable & Satellite
Independent Television Commission

THE INCREASING IMPORTANCE OF CABLE NETWORKS

— DIGITAL VS ANALOGUE
Mr Marc Tesson
Executive Vice-President
Corporate Development Dept.
THE ECONOMICS OF CABLE VS TELEPHONE
— HOW WILL THE MARKET GROW?
— HOW MUCH WILL SUBSCRIBERS PAY?
Mr Hal Buckler
Executive Director & Media Analyst
Analyst, Seale International

— SHOULD IT BE LIBERALISED AS A SUPERHIGHWAY PROVIDER?
Dr Alan V. Rappoport
Director of Research, Development and Procurement
THE PROSPECTS FOR NEW CHANNELS
— WILL MORE CHANNELS BE PUTTING ON AIR?
— OWEN A FURTHER NUMBER OF VIEWERS?
Mr Stephen Dutton
Former Director
Televisia Transilvania
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BANKS, MERCHANT[illegible]**BUILDING MATS. & MERCHANTS - Cont.**

	Notes	Price	Yld%	Div	Div	Dividends
		change		rate	yield	paid
Spring Hill	AAA	38 1/2	8.4	8.0	—	Jan Dec
Texaco	A	114	—	—	—	—
Texas	B	114 1/2	2.2	6.5	—	Jul Dec
Texas	AAA	157	—	4.0	—	Feb Jul
Texas Pacific	B	280	0.7	8.3	2.0	Mar May
Tudor	AAA	25	—	8.25	—	Jul
Unifund	—	49	—	—	—	—
Universal Chemical	LM	82	—	3.75	1.9	May Oct
Wabash	B	42	—	—	—	Aug
Wabash	—	42	-1.1	3.6	2.9	Aug
Wabash	—	78 1/2	-8	16.22	7.2	Jan Jul

ELECTRONIC & ELECTRICAL EQPT - Cont

	Netes	Price	W's	Div	Div	Dividends	Last
		change	share	con.	paid		
Dominion Front	\$46	5.45	-3.9	0.0	Apr. 14	6.6	19.9
Dowling O. M.	10	1480	0	11.2	Feb. 02	16 1/2	16 1/2
Druck	10	300	-1.5	-	-	-	-
Electrolux O. SW	10	531 1/2	0.7	0.0294	1.1	May	57.3
Enress	10	228	-2.6	0.1	May	28.0	28.0
Ericsson (LMA) SW	10	227 1/2	0.2	0.0480	0.3	Apr. 14	57.3
Genbank	10	276 1/2	-6	1.0	Apr. 14	11	11
General	10	235 1/2	1.5	0.5	May	26.1	26.1
Genstat	10	353	-1.5	0.25	Nov. 30	29.9	29.9
Peabody	10	61 1/2	1.0	1.0	Feb. 02	16.12	16.12

EXTRACTIVE INDUSTRIES

	Moons	Price	Vol	Div
		chngs	net	ow.
FAIRH R	72	6	007%	-
Continental Pass R	12	13	-	-
Continental		71	-	-
Long Air Coal R	+	080	080%	2.9
Long Amer R	+	830	-5.1	040%
Long Air Gold R	+	252	-9.9	040%
Long Air Pass	-4	241	-5.8	1.4
Continental R		210	022%	30
Continental Excl. AS		21	11.1	-
Continental		2124	-1.3	02%
Continental MS	4	71	-12.3	07%

HEALTH CARE - Cont

	Notes	Price
Interview	7-84	400
Isoprop	54	270
Kyocera	2	11
Life Sciences	710	255
London Int'l	70	81
ML Labs	14	140
Resistor-SMA	74	40
Polaronics		575
Premier Health	<input type="checkbox"/>	15
Quality Care Homes	<input checked="" type="checkbox"/>	28000
Schoel	400	770

INVESTMENT TRUSTS - Cont.

Country	Year	Value	Unit
France	1990	1.00	1000
France	1991	1.00	1000
France	1992	1.00	1000
France	1993	1.00	1000
France	1994	1.00	1000
France	1995	1.00	1000
France	1996	1.00	1000
France	1997	1.00	1000
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France	2072	1.00	1000
France	2073	1.00	1000
France	2074	1.00	1000
France	2075	1.00	1000
France	2076	1.00	1000
France	2077	1.00	1000
France	2078	1.00	1000
France	2079	1.00	1000
France	2080	1.00	1000
France	2081	1.00	1000

BANKS, RETAIL[illegible]

CHEMICALS

[illegible]

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Forward - 3-4-10-1

Albany	NY	1985	Albany	NY	1986	Albany	NY	1987
Albany	NY	1988	Albany	NY	1989	Albany	NY	1990
Albany	NY	1991	Albany	NY	1992	Albany	NY	1993
Albany	NY	1994	Albany	NY	1995	Albany	NY	1996
Albany	NY	1997	Albany	NY	1998	Albany	NY	1999
Albany	NY	2000	Albany	NY	2001	Albany	NY	2002
Albany	NY	2003	Albany	NY	2004	Albany	NY	2005
Albany	NY	2006	Albany	NY	2007	Albany	NY	2008
Albany	NY	2009	Albany	NY	2010	Albany	NY	2011
Albany	NY	2012	Albany	NY	2013	Albany	NY	2014
Albany	NY	2015	Albany	NY	2016	Albany	NY	2017
Albany	NY	2018	Albany	NY	2019	Albany	NY	2020
Albany	NY	2021	Albany	NY	2022	Albany	NY	2023
Albany	NY	2024	Albany	NY	2025	Albany	NY	2026
Albany	NY	2027	Albany	NY	2028	Albany	NY	2029
Albany	NY	2030	Albany	NY	2031	Albany	NY	2032
Albany	NY	2033	Albany	NY	2034	Albany	NY	2035
Albany	NY	2036	Albany	NY	2037	Albany	NY	2038
Albany	NY	2039	Albany	NY	2040	Albany	NY	2041
Albany	NY	2042	Albany	NY	2043	Albany	NY	2044
Albany	NY	2045	Albany	NY	2046	Albany	NY	2047
Albany	NY	2048	Albany	NY	2049	Albany	NY	2050
Albany	NY	2051	Albany	NY	2052	Albany	NY	2053
Albany	NY	2054	Albany	NY	2055	Albany	NY	2056
Albany	NY	2057	Albany	NY	2058	Albany	NY	2059
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Albany	NY	2087	Albany	NY	2088	Albany	NY	2089
Albany	NY	2090	Albany	NY	2091	Albany	NY	2092
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Albany	NY	2099	Albany	NY	2100	Albany	NY	2101
Albany	NY	2102	Albany	NY	2103	Albany	NY	2104
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Albany	NY	2108	Albany	NY	2109	Albany	NY	2110
Albany	NY	2111	Albany	NY	2112	Albany	NY	2113
Albany	NY	2114	Albany	NY	2115	Albany	NY	2116
Albany	NY	2117	Albany	NY	2118	Albany	NY	2119
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Albany	NY	2162	Albany	NY	2163	Albany	NY	2164
Albany	NY	2165	Albany	NY	2166	Albany	NY	2167
Albany	NY	2168	Albany	NY	2169	Albany	NY	2170
Albany	NY	2171	Albany	NY	2172	Albany	NY	2173
Albany	NY	2174	Albany	NY	2175	Albany	NY	2176
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Albany	NY	2207	Albany	NY	2208	Albany	NY	2209
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Albany	NY	2252	Albany	NY	2253	Albany	NY	2254
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Albany	NY	2324	Albany	NY	2325	Albany	NY	2326
Albany	NY	2327	Albany	NY	2328	Albany	NY	2329
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Albany	NY	2411	Albany	NY	2412	Albany	NY	2413
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Albany	NY	2468	Albany	NY	2469	Albany	NY	2470
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Albany	NY	2492	Albany	NY	2493			

VEHICLE CODES

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BREWERIES

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DISTRIBUTORS

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ENGINEERING

	Notes	Price	Wk's change	Dr	Q.Y.	Ex-dividend	Yield
IBM		162	4.1	4.5	4	Apr	2.9
3M		57 1/2	0.9	4.4	1	Dec Jan	2.9
AT&T		20 1/2	1.5	0.5	1	May Mar	3.2
General Elec		110	-1.0	0.75	4	Apr Oct	2.8
Westcoast		42	1.2	1.0	1	Apr Oct	3.1
Rockwell		91 1/2	1.1	2.8	1	Feb Jul	3.1
Boeing		100	1.0	1.0	1	Mar Oct	3.1
Chrysler		50 1/2	2.8	0.7	1	May	4.92
Gen Corp & SR		53 1/2	-2.7	0.95	0.7	May	4.92
Johnson & J		73	-2.8	0.7	1	May	4.92
Amgen		130	-2.0	1.1	1	Jan May	6.99
Boycott (C)		127	-8	8.0	1	May	10.1
S&P 500 Ind P		127	-8	8.0	1	May	10.1
Amgen		130	-2.0	1.1	1	Jan May	6.99

BUILDING & CONSTRUCTION

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DIVERSIFIED INDUSTRIALS

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FOOD PRODUCERS

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INVESTMENT THIRST

	Innos	Price str
Approved by Blue Ribbon		
S... \$100	26000	
Abernethy Scott, AL		894
Warrants		100
Abstract Exp Inspr, AL		601-1
Alabama		217
Abstract Exp Inspr, AL		52
Abstract High Inc, AL		2000
Abstract High Power, AL		72
Alachua		37
Alachua		146
B Warrants		1190-1
Abstract New Deal, AL		121
Warrants		44-1
Abstract Scotland, AL		770
Warrants		123
Alliance 1st, AL		1750
American Dog, AL		120
American Tr, AL		2400
Amicable Sells		120

BUILDING MATS. & MERCHANTS

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ELECTRICITY

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ENGINEERING, VEHICLES

Notes	Price	Yield	Div	Div	Children	Last
Gov Short-term	124	2.1	1.4	1.4	1.4	1.4
Gov 1 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 2 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 3 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 4 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 5 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 7 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 10 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 15 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 20 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 25 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 30 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 35 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 40 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 45 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 50 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 55 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 60 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 65 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 70 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 75 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 80 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 85 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 90 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 95 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 100 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 105 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 110 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 115 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 120 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 125 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 130 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 135 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 140 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 145 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 150 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 155 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 160 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 165 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 170 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 175 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 180 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 185 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 190 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 195 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 200 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 205 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 210 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 215 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 220 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 225 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 230 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 235 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 240 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 245 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 250 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 255 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 260 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 265 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 270 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 275 Year	124	2.1	1.4	1.4	1.4	1.4
Gov 280 Year	124	2.1	1.4	1.4	1.4	1.4

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- D -										- J -																		
SC Co	341825	33%	32%	33%	-1	J&J Snack	14	211	11	18%	10%	-1	Pinecroft	0.20	14	199	20	19%	18%	-1	Woolman L	0.28	12	38	15%	15%	15%	+3
Gen Corp	013	2	87	87	87	Jean Inc	0.20	15	26	8%	8%	+2	Pinecroft	0.88	15	2957	37	36%	36%	+1	Wright	0.40	18	1359	21%	20%	20%	-2
													Pinecroft	0.12	11	317	17%	17%	17%	+2	WFF Group	0.03	2	2534	3%	3%	3%	+1
													Pinecroft	5	53	8	7%	7%	-2	Wymer-Bain	0.40	1	208	6%	6	6%	-6	

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FT GUIDE TO THE WEEK

MONDAY 30

Party vote in Canberra



A party room ballot is to be held in Canberra, Australia, to elect a new leader of the Australian Liberal party, the larger party in the federal opposition coalition. Mr John Howard (left), who previously held the position between 1985 and 1989, is expected to replace Mr Alexander Downer, who resigned last week, in time for the start of the new parliamentary term tomorrow.

Human rights talks

The United Nations Human Rights Commission begins its annual six-week session in Geneva. On the agenda are human rights violations in Iran, Iraq, former Yugoslavia, Haiti, Rwanda, East Timor and the occupied Arab territories.

Portuguese challenge

The International Court of Justice in The Hague hears Portugal's challenge to a 1989 accord between Australia and Indonesia on oil exploration in the resource-rich Timor Gap between East Timor and Australia. Hearings last three weeks until February 17.

Portugal claims that Australia had no right to sign the treaty while Portugal was administering power in East Timor, forcibly annexed by Indonesia in 1975. It is demanding reparations.

Heseltine in Japan



Michael Heseltine (left), trade and industry secretary, who arrived in Japan on Saturday, begins the official part of a trade and investment visit, accompanied by more than 40 senior British businessmen. He meets his counterpart, Ryusiro Hashimoto, minister of international trade and industry, tomorrow.

TUESDAY 31

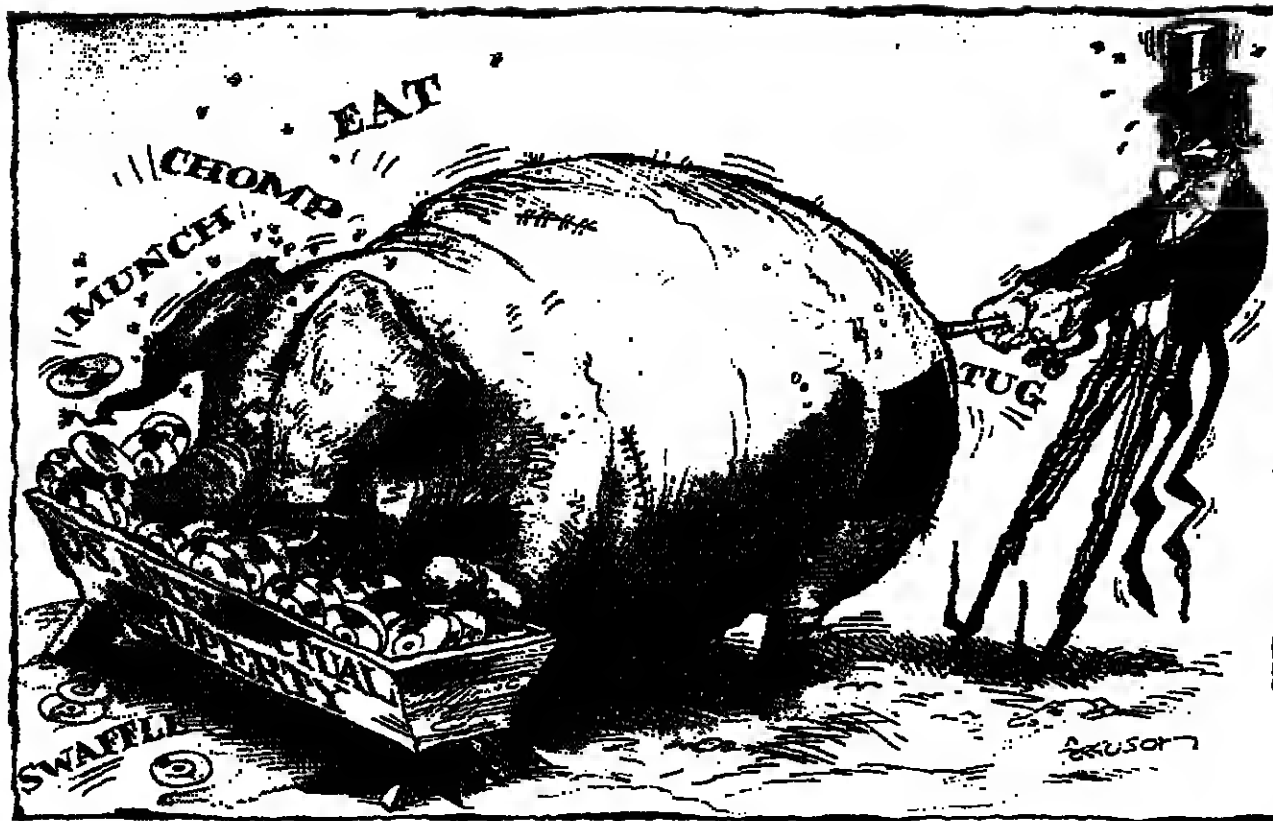
Chinese new year

Asia's financial markets take a breather this week for the lunar new year holiday, which celebrates the year of the pig. It will be a welcome break, given the region's weakness as a result of the currency crisis in Mexico.

While the markets recovered some of their composure last week, an undercurrent of nervousness remains, and attention will be on this week's US Federal Reserve's Open Market Committee meeting and the likelihood that the Fed will raise interest rates. Investors are also worried about the health of China's paramount leader, Deng Xiaoping.

WTO Council to sit

The Geneva-based World Trade Organisation holds the inaugural meeting of its principal governing body, the general council. The 76-member WTO, which began work on January 1, is to decide who will chair the committee.



At the start of China's year of the pig, it is rowing with the US over intellectual property rights

guiding trade policy in its first year. Also on the agenda is a membership request from Vietnam and an offer from Singapore to host the first WTO ministerial meeting in 1996.

Sir Leon on trade

Sir Leon Brittan, EU external relations commissioner, meets with new Republican Congressional leaders and administration officials in the US to discuss the World Trade Organisation and foreign investment.

Bond creditors vote

Personal creditors of Alan Bond meet in Sydney to vote on whether to accept an A\$3.25m settlement offer and discharge the failed tycoon, one of the high-flying Australian entrepreneurs of the 1980s, from bankruptcy.

Akihito visits Kobe

Japanese Emperor Akihito is expected in Kobe to assess the damage caused by the recent earthquake, which killed more than 5,000 people and made about 300,000 homeless.

Barrick's golden view

Officials of Canadian group Barrick Gold, the biggest gold producer outside South Africa, are to outline its plans and market prospects in Toronto. Barrick has recently expanded in Latin America and Asia, in particular China.

Talks on nuclear test ban

The United Nations disarmament conference begins its 1995 session in Geneva. The main topic will be negotiation of a comprehensive nuclear test ban treaty. Progress in the talks could

be crucial in determining whether the nuclear non-proliferation treaty is renewed in April. All the declared nuclear powers except China have a temporary moratorium on testing, but France and China have been reluctant to conclude a treaty this year.

UK gets tough on adverts



Tough new rules governing printed advertisements, promotions and, for the first time, electronic media such as computer games, come into effect in the UK. The rules are published by the Advertising Standards Authority, the advertising watchdog.

New clauses on alcohol, snack foods and children, motor, gambling and the environment are included. Decency rules have been more widely drawn and now state: "Advertisements should contain nothing that is likely to cause serious or widespread offence. Particular care should be taken to avoid causing offence on the grounds of race, religion, sex, sexual orientation or disability."

BCCI judgment

A Luxembourg court is expected to decide whether to clear a \$1.8bn compensation plan for creditors of the failed Bank of Credit and Commerce International. Luxembourg is the last of three courts required to approve the settlement

between the liquidators of BCCI, Abu Dhabi, the majority shareholder, and creditors.

FT survey

FT Exporter.

WEDNESDAY 1

Macedonia hearing

Greece faces a hearing at the European Court in Luxembourg on its year-old trade blockade of Macedonia. Greece is accused of violating the Rome and Maastricht treaties by blocking EU trade with the former Yugoslav republic. The embargo has cost Macedonia an estimated \$600m in lost trade. It will take at least three months for the court to decide.

Irish talks continue

The fourth session of talks between British officials and Sinn Féin, the IRA's political wing, take place at Stormont. The meeting comes on the eve of the publication of the long-awaited joint framework document which London and Dublin hope will form the basis for all-party talks on a settlement for the province.

Germany's economic report

Günter Rexrodt, economics minister, presents Germany's annual economic report, the most comprehensive overview of the state of the economy and proposed government policies.

Results in Monte Carlo

Société des Bains de Mer, the hotel and gaming group based in Monte Carlo, is to unveil its results for the first half of its 1994-95 financial year. The company is also

expected to reveal details of its investment of about FF100m (\$18.6m) in a new thalassotherapy centre. The ancient practice of healing by exploiting the soothing properties of exposure to warm water extracted from the sea, will be on offer to wealthy bathers from July this year.

Rome to vote on Dini

Italy's Senate (upper house) is due to vote, after a confidence debate, on the government of Lamberto Dini, the new prime minister. The house is expected to confirm the lower chamber's Yes vote.

THURSDAY 2

Turkey talks with EU

Murat Karayalcin, Turkey's foreign minister, meets his British, French, German and Italian counterparts in London, in a last-ditch effort to clear the way for a proposed customs union between Turkey and the EU. A decision on the union is due next month, but has so far been blocked by Greece, citing Turkey's poor human rights record and its continued occupation of northern Cyprus.

UK economy

Kenneth Clarke, UK chancellor, and Eddie George, governor of the Bank of England, hold their regular monetary meeting amid mounting speculation that UK base rates will be raised soon from their current level of 6.25 per cent. Recent stronger-than-expected inflation data have fuelled City expectations of a rise soon after the meeting.

South American ties

The presidents of Venezuela, Colombia, Ecuador, Peru, Bolivia and Panama are to meet in Cumana, Venezuela, to discuss trade ties (to Feb 3).

Holidays

Brazil.

FRIDAY 3

Labour blueprint

The UK Labour party begins a three-day conference in Brighton to launch its blueprint for local government reform. Tony Blair, the party leader, and John Prescott, deputy leader, will fire the first shots in Labour's campaign for local elections across the UK in May. These are seen by party strategists as an opportunity to inflict serious damage on the morale of the governing Conservatives.

G7 welcomes US newcomer

Finance ministers and central bank governors from the Group of Seven industrial countries meet in Toronto to review global economic conditions. The meeting is expected to provide an opportunity for Robert Rubin, the new US treasury secretary, to get acquainted with

his counterparts from Japan, Germany, France, the UK, Italy and Canada. The implications of Mexico's financial crisis, aid to Russia and the Chechnya conflict are likely to be discussed.

The next G7 annual summit will be held in Canada in June.

French tête à tête

François Mitterrand, the French president, receives Jacques Santer, the new European Commission head, and Commission members in Paris for their first meeting of the French EU presidency.

Cricket

Fifth and final Test between England and Australia begins in Perth.

SATURDAY 4

Security under scrutiny

Defence ministers and Nato's top political and military leaders meet for the two-day European Security Conference - informally known as the Wehrkunde - in Munich. The official theme of the annual gathering is "Europe and America in times of change", but most of the discussion is expected to focus on what can be done about an increasingly unpredictable Russia.

Intellectual property row

Today is the last day for agreement on US demands that China improve its enforcement of intellectual property rights. Talks have so far failed to produce agreement on steps to curb Chinese piracy of such items as compact and laser discs and computer software.

The US is threatening to levy 100 per cent tariffs on \$1bn worth of Chinese imports.

Holidays

Sri Lanka.

SUNDAY 5

French Socialists' candidate

The French Socialist party holds a special congress to choose its official candidate for the presidential elections in April and May.

The battle for the Elysée Palace, currently occupied by Socialist president François Mitterrand, continues since the decision late last year by Jacques Delors, the retiring president of the European Commission, not to stand.

Lionel Jospin, a former education minister, and Henry Emmanuelli, first secretary of the party, have said they are willing to run as candidates.

Test for Tokyo

The Japanese coalition government's popularity will be tested in six local elections, a forerunner of full local elections due on April 9 and 23. This round is for the prefectural governors of Aichi, Aomori and Kanagawa, plus the mayors of Hiroshima, Kitakyushu and Sase.

Compiled by Shelley Wood, Martin Mulligan and Angela Bleasdale. Fax: (+44) (0)171 873 3194.

ECONOMIC DIARY

Statistics to be released this week

Day Released	Country	Economic Statistic	Median Forecast	Previous Actual	Day Released	Country	Economic Statistic	Median Forecast	Previous Actual
Mon	US	Dec personal income	0.6%	-0.1%	Wed	UK	Jan Chart inst purch managers	-	96.7%
Jan 30	US	Dec personal consumer expend	0.3%	0.6%	Feb 1	Aus/Ita	Dec current a/c/t	-\$52.3bn	-\$52bn
	Japan	Dec industrial production	-1.4%	3%	(cont)	Aus/Ita	Dec retail trade/t	1.6%	-1.3%
	Japan	Dec shipments	-	3.1%	Thur	US	Dec new home sales	681,000	693,000
	Japan	Jan Wholesale price index, 2nd 10 days	-	0.0%	Feb 2	US	M2 w/e 23 Jan	\$3bn	-
	UK	Jan M1	0.1%	0.7%		US	Initial claims, w/e 26 Jan	325,000	-
	UK	Jan M2	0.6%	0.6%		Japan	Dec Bank Japan corp service price	-	-1.2%
Tues	US	4th qtr employ cost index, chf	0.9%	0.7%		UK	Jan official reserves	£25m	£68m
Jan 31	US	4th qtr employ cost index, chf	-	3.2%	Fri	US	Jan non-farm payrolls	225,000	226,000
	US	Jan consumer confidence	102.5%	102.2%	Feb 3	US	Jan manufacturing payrolls	27,000	24,000
	US	Jan Chicago purchasing managers	-	67.5%		US	Jan hourly earnings	0.3%	0.3%
	US	Jan agriculture prices	-	2.3%		US	Jan unemployment rate	5.4%	5.4%
	Japan	Dec unemployment rate	2.9%	2.9%		US	Dec factory orders	1%	2.8%
	Japan	Dec construction orders	-	20.6%		US	Dec factory inventories	-	0.5%
	Japan	Dec housing starts	3.9%	4.5%		UK	Dec consumer credit	£550m	£577m
	Japan	Dec construction starts	-	6.8%		During the week...			
	France	Dec unemployment rate	12.6%	12.6%		Japan	Dec current a/c, IMF	\$12.5bn	\$9.5bn
	Canada	Nov real GDP, factory cost	0.4%	0.2%		Japan	Dec trade bal, IMF	-	\$14.2bn
Wed	US	Dec leading indicators	0.1%	0.3%		Germany	Dec manufacturing orders	0.1%	-0.3%
Feb 1	US	Jan Nat Asian purchasing managers	57%	57.5%		Germany	Nov capital a/c	-	DM6.7bn
	US	Dec construction spending	0.5%	0.7%		Germany	Dec import prices	2.3%	2.2%
	US	Dec export price index	-	0.7%		Germany	Nov current a/c	-DM3.5bn	-DM7.2bn
	US	Dec import price index	-	0.8%		Germany	Dec industrial production	0.3%	-0.1%
	US	Jan domestic automotive sales	\$7.4m	\$7.5m		Germany	Dec manufacturing output	0.4%	0.1%
	US	Jan domestic light truck sales	\$5.9m	\$6m		month on month, year on year, ** qtr on qtr, bases adj'd Statistics courtesy I/M/S International			

*month on month, **year on year, ***qtr on qtr, bases adj'd. Statistics courtesy MMS International.

Other economic news

Monday: With the Federal Open Markets Committee meeting tomorrow amid speculation that US interest rates may be raised again soon, the batch of US data out this week is likely to attract particular attention.

Today's figures on US consumer expenditure in December are expected to show that spending remains relatively strong.

In the UK, data on M0, the narrowest measure of money supply, is expected to show a further slowdown in the rate of annual growth in January.

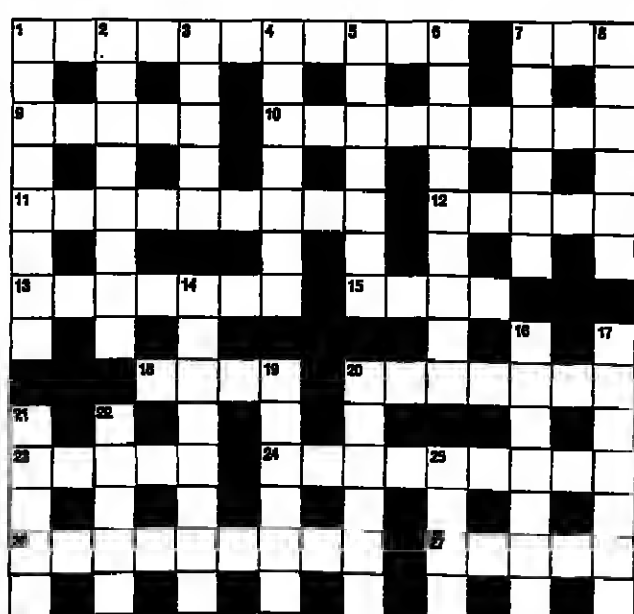
Wednesday: The influential US purchasing managers' index is forecast to show a small fall in January, suggesting that the rate of manufacturing growth may be slowing slightly. However, some economists expect that the price index may rise further, fuelling inflationary fears.

Friday: The US manufacturing and non-farm payroll figures are expected to show that employment continued to rise in January, eroding the labour market slack.

Data on factory orders is expected to show a slight slowdown in the monthly growth rate in December.

- ACROSS
- Play to your taste! (2,3,4,2)
 - See 28 across
 - 10 Play riotously not louder, Jamie! (5,6,5)
 - See 28 across
 - Orchestra leader managed without string instrument (6)
 - They put vehicle back into service (3,4)
 - Elizabeth said "I see him!" (4)
 - When reversing spoil model vehicle (4)
 - See 28 across
 - See 28 across
 - Play Prince at 8, and this Queen (9)
 - Articles by firm on unusual sand snakes (9)
 - Weak head gardener's obsession (5)
 - 28 and 7 across Drink these on first arriving (3,2)
 - 28 and 11 across Stars get a breather when working (3,4,4)
 - 28 and 20 across Play male relief worker during trial (3,7)
 - 28, 29 and 23 across He then forgets what I'm bringing into play (3,5,2,3,5)

- DOWN
- Cancel bust of Rob in marble (3)
 - Whined after May upset me by blushing (6)
 - Curious about underwater vessel (1-4)
 - Angrily protecting honey badger I said why? (7)
 - Stop Rose turning back (7)
 - I must note changes in German society (9)
 - Mean as an infuriated wasp? (6)
 - Prince is not returning in any case (6)
 - A right row over origin of plant (9)
 - Hamper obtained from there not the firm (6)
 - Throttle appears unfamiliar, new driver admitted (5)
 - Lady accepts bill for road surface (7)
 - The man missed the cause of treachery (7)
 - Has larkens a bit obliquely (9)
 - Elegant as a Parisian bar refurbished internally (9)
 - Pop round it, back into courtyard (6)



MONDAY PRIZE CROSSWORD

No. 8,673 Set by GRIFFIN

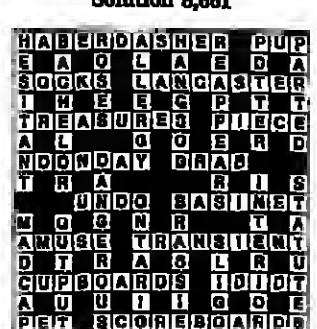
A prize of a Pelikan New Classic 390 fountain pen for the first correct solution opened and five runner-up prizes of \$36 Pelikan vouchers will be awarded. Solutions by Thursday February 3, marked Monday Crossword 8,673 on the envelope, to the Financial Times, 1 Southwark Bridge, London SE1 9HL. Solution on Monday February 12.

Name _____ Address _____

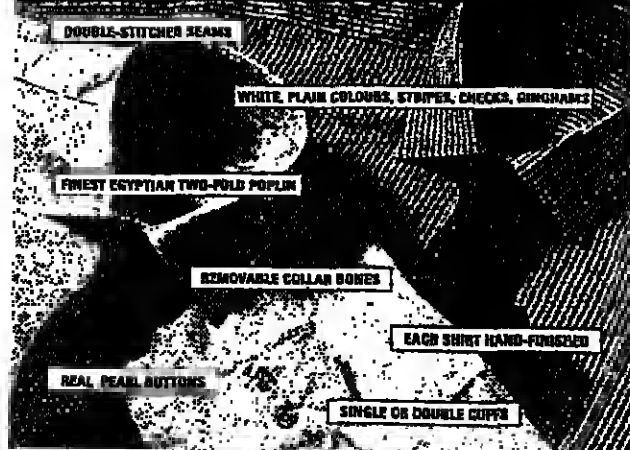
Winners 8,661

Mrs J. King, Borneo, Kirkcaldy
J.D.W. Black, Epping, Essex
D.G. Crossley, Great Barrow, Chester
C. Kennedy, Canterbury, Kent
Clare Slater, Birmingham
M. Wilson, London N1

Solution 8,661



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JOTTER PAD